

John Smith

# FINANCIAL TIMES

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French telecom battle  
hots up, Page 4

Austria	Stk 20	Denmark	Stk 20	Portugal	Stk 20
Bahamas	Stk 20	Finland	Stk 20	S. Africa	Stk 20
Canada	Stk 20	France	Stk 20	Spain	Stk 20
China	Stk 20	Germany	Stk 20	Sweden	Stk 20
Dominican	Stk 20	Greece	Stk 20	Switzerland	Stk 20
Egypt	Stk 20	Italy	Stk 20	Taiwan	Stk 20
India	Stk 20	Japan	Stk 20	Thailand	Stk 20
Indonesia	Stk 20	Korea	Stk 20	USA	Stk 20
Iran	Stk 20	Malaysia	Stk 20		
Israel	Stk 20	Netherlands	Stk 20		
Italy	Stk 20	Norway	Stk 20		
Japan	Stk 20	Poland	Stk 20		
Korea	Stk 20	Portugal	Stk 20		
Malaysia	Stk 20	Spain	Stk 20		
Netherlands	Stk 20	Sweden	Stk 20		
Norway	Stk 20	Switzerland	Stk 20		
Poland	Stk 20	Taiwan	Stk 20		
Portugal	Stk 20	Thailand	Stk 20		
Spain	Stk 20	USA	Stk 20		
Sweden	Stk 20				
Switzerland	Stk 20				
Taiwan	Stk 20				
Thailand	Stk 20				
USA	Stk 20				

## World news

### Soviets' new offer on space weapons

Vladimir Petrovsky, the Soviet Foreign Minister, disclosed in Geneva that the Soviet Union has offered to negotiate separate agreements with the US banning the production of space weapons aimed at satellites or targets on earth.

The latest Soviet initiative on space weapons, introduced earlier this month, represents a withdrawal from its previous position that called for a halt to the development of all space strike weapons.

The new proposals also suggest that strategic weapons should be limited to 6,000 nuclear charges on each side as a first step. Page 18

### Troops repelled

Thai marines dislodged intruding Vietnamese troops after a two-hour clash near the Kampuchean border in south-eastern Thailand.

The Vietnamese were supported by artillery fire from inside Kampuchea.

### Envoy to be absent

The US ambassador to Austria plans to be on holiday when Austria's newly elected President Kurt Waldheim is inaugurated. He said he had planned his trip long ago and would be represented by his deputy, but Austria's ambassador to Washington said it would be "an affront".

### Walesa questioned

Solidarity leader Lech Walesa was questioned by police in Gdansk about his links with the underground opposition and to a US diplomat accused by Poland of spying. Poland also accused US and Western intelligence centres of training guerrillas and attempting to supply the opposition with arms, explosives and paralyzing gas.

### Shipyard strike

Seven thousand French shipyard workers started a one day strike at the start of a bitter struggle to save their jobs in the face of Government reductions.

### Greek rebuff

Greece said it was not prepared to hold a dialogue with Turkey and accused Turkish Prime Minister Turgut Ozal of using "manoeuvres and groundless arguments in reply to a strong attack made on the Athens Government by him in Ankara.

### Casino for Sydney

An American casino operator and an Australian construction company will build and run what they say will be the world's largest casino by Sydney Harbour. The New South Wales Government accepted a \$460m tender to build the state's first legal casino. Page 4.

### Trade war talks

Talks started between the US Agriculture Secretary and senior European Community officials in a last-ditch effort to avoid an all-out trade conflict over Community enlargement. The US threatens restrictive tariffs filing agreement before July 1. Page 4.

### Reagan aid lobby

President Reagan lobbied legislators on television and in person in a bid for congressional passage of \$100m in aid for Nicaraguan rebels, after his request to address the House was refused.

### Police impostors

Leftist guerrillas disguised as policemen raided the studios and transmitters of two stations to broadcast a statement supporting a general strike against Chile's military Government.

### Rebel successes

Right-wing rebels of the Mozambican National Resistance said they had killed 212 Government troops and militia in attacks in the Northern provinces on June 16 and 17 in which they derailed a train and occupied three towns.

## Business summary

### Beghin Say issue to back sugar bid

BEGHIN SAY, French sugar and paper company controlled by Ferruzzi of Italy, launched FFr 500m (\$70m) non-voting share issue designed in part to back Ferruzzi's efforts to take over British Sugar. Page 18

WALL STREET: The Dow Jones industrial average closed 11.29 up at 1,870.55. Page 38

TOKYO: Caution set in following the sharply rising trend of the past few sessions and the Nikkei average closed 115.49 lower at 17,342.40. Page 38

LONDON: Equities regained composure after Monday's technical shake-out. The FT Ordinary share index rose 1.3 up at 1,338.4 and the FT-SE 100 closed 2.1 higher at 1,024.9. Page 38

DOLLAR fell in London to DM 2.2220 (DM 2.2485); SFr 1.8220 (SFr 1.8475); FFr 7.0825 (FFr 7.1875); and Y168.60 (Y187.90). On Bank of England figures the dollar's index fell to 115.5 from 116.9. Page 31

STERLING rose in London to \$1.5170 (\$1.5000). It also rose to Y252.75 (Y251.75). But fell to DM 3.3700 (DM 3.3725); SFr 2.7650 (SFr 2.7725) and FFr 10.7445 (FFr 10.75). The pound's exchange rate index rose 0.1 to 75.8. Page 31

GOLD rose \$2.50 to \$343.25 on the London bullion market. It also rose in Zurich to \$342.20 from \$340.70. Page 30

OPEC economic analysts are divided about the scope for increasing the ceiling on oil output for the last quarter of the year. Page 2

NORMED, one of France's two main shipbuilding groups, took the first steps towards filing for bankruptcy by telling its employees that it could no longer meet its current liabilities. Page 2

YUGOSLAVIA has devalued the dinar by about 5 per cent, though no reference was made to the move in an economic policy package unveiled on Monday. The exchange rates have been gradually lowered since Friday.

OIL PRICES are likely to be kept at between \$12 and \$30 a barrel by market forces, according to BP, the UK energy group. Page 30

US TRADE representatives were due to meet Commission officials in Brussels in a last attempt to avert the first serious measure in a trade war between the US and the EEC. Page 4

GENERAL MOTORS, the US motor group, unveiled plans for a "world van" which was to have been built in several countries. Page 9

MAACK TRUCKS, US heavy lorry maker 40.8 per cent owned by Renault of France, plans to reduce the white-collar part of its workforce by 10 per cent by the end of this year because of overcapacity and foreign competition.

PHILIP MORRIS, US tobacco and consumer goods group, abandoned plans to sell its Seven-Up drinks subsidiary to PepsiCo following a Federal Trade Commission decision to challenge the deal.

RACAL, UK defence electronics group, suffered its first profits fall in 31 years with earnings for the year to March 31 down from £132.31m to £99.21m (£133m). See Page 18, details. Page 20

FRANCE forecast that its real gross national product would expand by 3 per cent next year. Page 18

UK Stock Exchange chairman Sir Nicholas Goodison launched a campaign to promote wider share ownership by releasing 2,000 balloons from the roof of the exchange.

ARGYL, UK supermarkets group, revealed that its unsuccessful bid for Distillers Company, launched in December, had cost £34.1m (\$52m) - about a quarter of its net assets. See Page 18, details. Page 24

STEYR-DAIMLER-PUCH, Austria's troubled vehicles and weapons group, doubled its losses last year.

E. MERCK, the family-owned German chemical group, is to make its first public share offering through its Swiss holding subsidiary. Page 21

## PHILIPS, SIEMENS AND THOMSON IN TALKS

# European groups consider joint chips research

BY GUY DE JONQUIERES IN LONDON

WESTERN EUROPE'S three largest semiconductor manufacturers, Philips of the Netherlands, Siemens of West Germany and Thomson of France, are discussing plans for a joint research programme to develop the advanced technologies needed to design and make microchips in the late 1990s.

The initiative, known variously as Joint European Silicon Submicron or Joint European Facilities, envisages the creation of a common research institute which would work closely with participating European companies and national research laboratories.

Some estimates put the likely cost at about \$1.5bn over several years. But companies and government officials say that talks are still at an exploratory stage and that firm decisions on the project's scope and funding are unlikely before the end of this year.

The West German Government, which has already been asked to provide support for the project, is expected to report on it next Monday when ministers from 18 European countries meet in London to formalise arrangements for Europe, the programme of high-technology collaboration launched last year.

So far, talks on the semiconductor research scheme have been confined to companies from France, West Germany and the Netherlands and their respective governments. However, they plan to seek to involve other European countries and the EEC Commission once the shape of the project is more clearly defined.

Philips, Siemens and Thomson are all seeking to assemble consortia, including smaller semiconductor makers, in their own countries. The eventual intention is to establish a network of co-operation between companies and universities across Europe.

The project grew out of talks between the French and German governments on industrial co-operation last year. Its broad aim is to identify and develop the key design and production technologies which Western Europe's semiconductor makers will need to be competitive with the US and Japanese industry leaders in 1995.

By then, the companies involved believe, technology will have advanced to the point where it will be possible to make microchip memories able to store 64m bits of computer data - more than 250 times the storage capacity of chips in full commercial production at present.

The German research and technology ministry, the initiative's main backer in Bonn, views it primarily as a successor to Siemens and Philips collaboration on Mega-project. This is a five-year programme, launched in late 1984, to develop the technology to make the next generation of computer memories.

Philips' view is understood to be broadly similar. However, Thomson believes that the new project should be more free-ranging, with the emphasis on long-term basic research rather than on the development of specific types of component.

Siemens, on the other hand, appears less certain about its commitment to the initiative. It said yesterday that it was "not so deeply involved" as the other companies but was following the development of the talks with interest.

West German pledges to Eureka project, Page 2; US-Japan semiconductor talks, Page 4

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West German pledges to Eureka project, Page 2; US-Japan semiconductor talks, Page 4

# Japan's GNP falls for first time in 11 years

BY CARLA RAPOPORT IN TOKYO

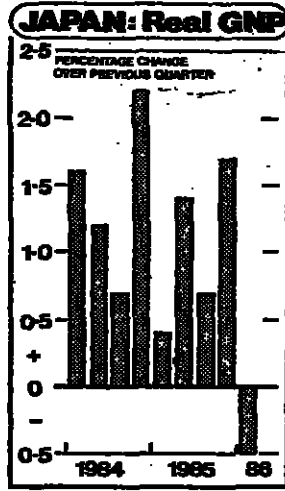
THE Japanese economy, hit by a fall in exports because of the rising yen, contracted 0.5 per cent in the first quarter compared with the last three months of 1985. It was the first decline in quarterly gross national product (GNP) in 11 years.

The Economic Planning Agency, however, said when it released the figures yesterday that it was maintaining its forecast that growth for the full year would reach 4 per cent. For the fiscal year ended in March, growth was 4.2 per cent, against 3 per cent in the previous year, the agency said.

"Toward the end of this year," an agency official said, "we expect to see the benefits of the higher yen in terms of cheaper imports improving the economic picture. Also, we are expecting the business cycle to change, with exporters targeting the domestic market as well as upgrading their export product lines."

Exports in the first quarter fell by 4.9 per cent in real terms, largely because of a slowing in car shipments to the US as a result of voluntary export restraints. In the current quarter, however, exports to the US were picking up again, the agency said.

Significantly, the increase in the amount of money that companies are investing in plant and equipment dropped to 0.3 per cent in the first quarter, against 2.5 per cent in the previous quarter. Agency officials said, however, that companies were only hesitant about the current economic situation. When the yen exchange rates have settled down, the EPA expects private plant investment to increase.



On an annual basis, the first quarter's decline works out at 2.1 per cent, but agency officials believe that Japan will see quarterly growth of at least 1.4 per cent over the next three quarters.

Consumer spending in the first quarter of this year showed a 0.7 per cent quarter-on-quarter gain, while private housing increased by 2.5 per cent, against 2.2 per cent in the previous quarter.

Real GNP came to Y293,959.5bn, down 0.5 per cent on the quarter. Of the 4.2 per cent real growth registered for the fiscal year ended in March, 2.5 per cent came from domestic demand and 0.7 per cent from exports.

Prime Minister Yasuhiro Nakasone yesterday forecast stronger growth later this year. Campaigning in northern Nagasaki for the July 6 general election, he said that, "after the summer, the Japanese economy will further strengthen its expansionary trend." Speaking after the economic agency released the latest GNP figures, he noted that, despite falling export levels, individual consumption and housing and equipment investment were still rising.

Editorial comment, Page 16

# Scott to buy Bowater stake

BY TONY JACKSON IN LONDON

SCOTT PAPER of the US is to take full control of Bowater Scott UK, the maker of Andre toilet paper and Scottie tissues, for £30m (\$60m). The deal is part of a major investment by Scott in the European tissue market expected to total over \$200m.

Bowater Scott, a 50/50 joint venture between Scott and Bowater Industries, the UK packaging and merchandising group, operates in Britain and Australia. Scott's stake in Bowater Scott Australia is to be bought by Bowater for £18.25m.

Scott, the world's biggest producer of tissues, is also to invest \$40m on replacing a paper machine at its mill at Duffell in Belgium, and up to \$50m on a new mill in France, on a site yet to be decided. Both investments are directed at improving Scott's share of the French market for toilet paper and other tissues.

Bowater said the Australian business had the two advantages of being largely self-sufficient in pulp as a raw material, and being geographically removed from the threat of cheap imports. The business is to enter into a technology agreement with Scott, which will also license to Bowater the trade marks now used in Australia.

Scott said its decision to invest heavily in European tissues, where it is already market leader, reflected the fact that it saw this region as its main strategic priority. The group is also presently investing \$200m on a paper machine in the US, to produce coated paper for the advertising and mail order markets.

Scott's sales of European tissues last year were \$630m, and the group said it expected sales this year to be \$600m, based on dollar weakness and sales growth in Spain and Italy. Volume sales of tissues in Europe this year would be around 440,000 tonnes.

See Page 18; Analysis, Page 19

Bowater Scott UK made a pre-tax profit of £28m last year on sales of around £200m. Bowater's share of the assets was a book value of £28.5m, just under half the price being paid by Scott. Bowater said last year's performance in Britain was depressed by heavy investment and redundancy costs. In 1985, before the investment programme, Bowater Scott had made a profit of £24m, of which £10m was made in the UK.

Bowater said that part of the proceeds from the sale would be used to refinance the £30m cost of acquisitions made for cash already this year. The rest was earmarked for acquisitions in the fields of specialty packaging and builders' merchandising, in which the group had decided to specialise.

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See Page 18; Analysis, Page 19

# Bombs in S. Africa as ANC meets UK minister

By Jim Jones in Johannesburg and Peter Riddell in London

TWO BOMBS exploded yesterday in central Johannesburg, injuring more than 20 people.

About 15 white customers and passers-by were injured when a bomb destroyed a hamburger restaurant and sent shards of glass flying into the crowded street, just before 2pm. Half an hour later another bomb exploded outside a large hotel, injuring several pedestrians. Ambulances and police cars with sirens wailing rushed to the scene.

Witnesses' details are restricted by press censorship, and only official photographs of the explosions may be published.

In London, officials of the African National Congress were last night awaiting reports on the blasts from ANC headquarters in Lusaka, the Zambian capital, from which any claim for responsibility would be issued.

If the ANC does claim responsibility, the blasts would suggest a significant escalation in the organisation's guerrilla campaign, indicating that it has chosen to attack civilian targets in the city centres at peak business hours.

In any case, the explosions seemed certain to fuel growing anger among many British Conservative MPs over last night's meeting between Mrs Lynda Chalker, a Foreign Office minister, and Mr Oliver Tambo, the visiting ANC leader.

Last night's meeting, Britain's first ministerial contact with the ANC, marks a significant shift in policy. In the past, London has insisted that the ANC should first renounce violence before any such meeting could take place.

Speaking after the session, Mrs Chalker said that it had been "a serious, candid and useful meeting about the hopelessness of violence."

Mr Tambo had put his case for greater pressure on Pretoria from the British government.

"Mr Tambo had not changed his position, said Mrs Chalker. "The important thing is that he does not want violence any more than anyone else wants violence." She told Mr Tambo that the British Government was "committed to a multi-racial democracy in South Africa."

"We were talking and listening to each other in a way that would not have been thought possible," said the minister.

The British Foreign Office said that the discussions had been useful and candid. Mrs Chalker had emphasised the British Government's continuing commitment to

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# Mexico 'unable' to pay debt on current terms

BY DAVID GARDNER IN MEXICO CITY

MEXICO can no longer meet its full foreign debt obligations on the terms agreed with its creditors and will not waste its foreign exchange reserves in what would be "a useless effort" trying, according to Mr Gustavo Petricoli, the country's new Finance Minister.

Mr Petricoli, who was speaking in Mexico City on Monday in his first public statement since his surprise takeover of the Treasury from Mr Jesus Silva Herzog last week, also ruled out a unilateral moratorium on the country's \$97bn foreign debt. He said this option was as unviable as "the other extreme of strict and punctual compliance with Mexico's debt service obligations."

He hinted strongly that Mexico would now seek to pay debt service on a sliding scale tied to its earnings from exports, and oil revenue in particular.

Following this year's oil price collapse, payment under current terms was unacceptable, the Finance Minister said, and he expected Mexico's creditors to understand this.

"A new era" of debt negotiations was starting, he said, and Mexico would be seeking agreement with its creditors on "a formula which allows us to continue servicing the debt on terms which are reasonable, equitable, and appropriate to the circumstances we are living - not what we have to pay but what we can pay - without further depressing the living standards of the Mexican people."

Mr Petricoli's statement appears

to confirm fears among creditors that Mexico intends to pursue a tougher line on its debt, following the departure of Mr Silva Herzog.

As much as with new money, Mexico would require improved terms for paying its existing debt to allow the country "stable development," which he defined as minimum growth levels of 3 to 4 per cent in 1987-88.

Mexico could not and would not continue to absorb the full impact of the oil shock by itself, as it had done during the first half of this year. This "strategy of containment" had won no concessions on debt, was leading the country to worse hyper-inflation and the destruction of its manufacturing base, and was thus exhausted," Mr Petricoli said.

In an implicit reference to Mexico's long-drawn-out negotiations with the IMF on a new economic programme, Mr Petricoli, who was accompanied at the press conference by Mr Carlos Salinas, the Planning Minister, said the Government would not accept the imposition of "a recession which would become a depression."

The IMF has been insisting on a sharp reduction in Mexico's budget deficit, which is this year expected to exceed 13 per cent of GDP, more than double the original target.

Mr Petricoli and Mr Salinas are

Continued on Page 18  
Volcker warning to debtor nations, Page 4

# Lagos plans two-tier foreign exchange

BY MICHAEL HOLMAN, AFRICA EDITOR, IN LONDON

NIGERIA is expected to introduce a two-tier foreign exchange system from October, a move which could lead to an agreement with the International Monetary Fund (IMF) and in turn open the way for rescheduling of the country's external debt.

An announcement about the new system and its place in the country's structural adjustment programme which has been drawn up with the help of the IMF and the World Bank, is being prepared by President Ibrahim Babangida, the head of Nigeria's military Government. But he first has to overcome opposition within the country to the IMF, which was the target of considerable criticism during a national debate on the economy last year.

Western bankers and Nigerian Government officials view the impending announcement as a landmark in the country's efforts to come to terms with the consequences of the slump in the price of oil, which accounts for over 80 per cent of export earnings. Imports have been cut to a forecast \$8bn this year compared with \$19.1bn in 1985.

Despite these import cuts, short-term trade arrears amount to at least \$4.8bn, and medium and long-term debt stands at \$13bn.

In April this year Nigeria negotiated a 90-day freeze on repayments of principal due on the country's \$7bn medium and long-term commercial bank debt, extended for three months at a meeting with the IMF, which was the target of considerable criticism during a national debate on the economy last year.

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Cogema to advise on spent uranium

By David Marsh in Paris
COGEMA, the French nuclear fuel company which services about 40 per cent of the West's nuclear power stations, is about to offer electricity utilities advice on long-term storage of spent nuclear fuel as an alternative to immediate reprocessing.

The move follows recognition by Cogema that reprocessing of spent uranium to produce plutonium is becoming a less attractive proposition for some utilities because of the slump in the uranium price.

Mr Francis de Wissocq, the chairman of Cogema which is owned by France's Atomic Energy Commission (CEA), yesterday said that the world nuclear industry was facing "difficult circumstances" after the Chernobyl accident.

He also voiced concern over the possible effect on Cogema's uranium sales in the US following a court injunction granted in Denver, Colorado, on Friday reporting an attempt by US miners to block imports from other countries.

Although the US Department of Energy has said it will not back the move, the court action could, Cogema believes, block imports of uranium by big utilities such as the Tennessee Valley Authority.

Mr de Wissocq said that the legal step, if implemented, could herald a two-tier market for uranium, with American utilities effectively having to pay a higher price than those abroad. This was a move away from fair competition, he said.

Mr de Wissocq said Cogema, which made a group profit of FF2,820m (\$125m) in 1985, had a FF2,250m loss last year, needed to be "extremely flexible" in its management of fluctuating demand for nuclear services caused by the fall in nuclear capacity compared with levels forecast a decade ago.

Opec divided on scope for higher output

BY RICHARD JOHNS IN BRIONI, YUGOSLAVIA

THE organisation of Petroleum Exporting Countries' top economic experts are divided about the scope for increasing the much abused and, since the start of 1986, highly notional ceiling on collective output in the last quarter of the year.

The majority view, expressed in the confidential report of the economic commission board to be submitted to the ministerial conference beginning here today, is that demand for Opec crude and stocks in that period will run at 18.4m barrels a day.

Such a rate should, on the face of it, allow the limit to be raised from the 16m b/d set in 1984 to 18m b/d—generally regarded as the minimum sufficient to allow any new accord on quotas and to give it a chance

of being observed. The minority, in effect the triple alliance Algeria, Libya and Iran—are understood to take a more pessimistic view on demand consumption in the non-Communist world, saying that it will not exceed 46m b/d over the full year.

The majority of the board—made up of representatives of the 13 member states—estimate it at 46.3m b/d, very much in line with the International Energy Agency's latest projections of 46.4m b/d. It also foresees demand for Opec crude and stocks at 18.7m b/d, depending on the stocks' movements.

The two camps' experts also disagree about non-Opec supplies, with the minority putting them 400,000 b/d more than the

28.6m b/d calculated by the majority. The differences revealed in the report reflect the basic split in Opec between the triple alliance, seeking to reduce the group's output as a means of forcing up prices, and the rest seeking to increase market share.

It is generally accepted that there is no chance of a compromise here and little prospect of one at a subsequent meeting in the late summer.

On their arrival here yesterday at this idyllic Adriatic island, Mr Bekkacem Nabi Algerian Minister of Energy, and Mr Fawzi Shabshubi, Libyan chief delegate, made it clear that there had been no shift in their governments' positions

and their priority remained restoration of prices to \$28 per barrel as soon as possible. Actual demand for Opec crude will depend in part on how far non-Opec producers and in particular the five prepared in principle to collaborate with Opec, Egypt, Oman, Malaysia and Brunei—are willing to collaborate as well as the volume of production closed down by this year's price collapse.

The five Opec chief delegates—those of Saudi Arabia, Kuwait, Indonesia, Venezuela and Nigeria—who were asked at the last meeting in Geneva to make contacts with non-Opec members, have held two meetings here since their arrival. Asked about their talks, Dr

Subroto of Indonesia said: "We have brought 20 new proposals to the table. Malaysia's willingness to cut exports by 10 per cent, saying that such support would only be forthcoming if Opec came up with a production management." Yet in a chicken and egg situation the achievement of that tends to be regarded by Opec as contingent on an extent on the behaviour of non-member producers.

The conference presidency of Sen Arturo Hernandez Griñani, the Venezuelan Minister of Energy, which comes up for renewal, looks as if it will be an issue. He was widely criticised by delegates for his handling of the two marathon meetings in March and April.

W. Germany pledges DM500m to Eureka

BY RUPERT CORNWELL IN BONN

THE Bonn Government is pledging almost DM 500m (\$148m) of public funds to help finance projects covered by the Eureka programme for west European high technology co-operation and which involve West German interests. Their number is expected to jump from the present total of four to 19 following the chair of state ministerial conference of Eureka, which begins in London next week.

Although the financing will be spread over a full decade until 1995, the decision made by Mr Heinz Riesenhuber, the Technology Minister, nonetheless significantly widens Bonn's commitment to the scheme, which took its first shape at the previous conference in Hannover last November.

On that occasion four existing projects with West German participation were among 10 endorsed by the ministers. But after much wrangling within the centre right coalition, only DM 50m of budgetary funds were formally earmarked, leaving considerable doubt about just how far a Government dedicated to fiscal belt-tightening was in fact prepared to relax its principles in favour of Eureka, whose con-

ditions are still somewhat hazy. The 19 projects, according to Mr Riesenhuber, are worth DM 1.8bn, of which the share falling to West German companies and other organisations is DM 625m. Of this, the Government will be providing DM 485m, including DM 200m for three additional ventures in the field of the environment.

The 15 new projects, among 60-odd which are ready for launch in London, include the development of ceramic materials for use in diesel engines, a scheme to investigate the ecological balance of the North Sea and work towards

a "thinking car," a venture which is likely to embrace all major European motor manufacturers.

The minister also confirmed that London is due to decide on the site—Brussels and Strasbourg are the two candidates—for a small secretariat to act as a clearing house for Eureka. Its staff is likely to be around 12 and its main job to operate a data bank and information systems to enable small companies and public investigators to keep abreast of projects in which they might wish to take part.

Westphalia neither contributes to nor receives funds from the pool. But it demands funds on the grounds that it has a high concentration of relatively declining sectors like iron and steel on its territory.

The court has now made clear that the system is not fulfilling the aim expressed in the constitution of achieving a broad economic and social balance among the different regions. It is now up to Bonn and the states to find a better one.

Bonn to reorganise state funding system

BY JONATHAN CARR IN FRANKFURT

WEST GERMANY'S financial system—under which the financially stronger regional states transfer funds annually to help out weaker ones—faces upheaval following a decision yesterday by the federal constitutional court.

The court, the highest in the country, declared key parts of the system to be unconstitutional. It said the changes to be made in time for the 1988 fiscal year at the latest.

This means that the Federal Government and the Länder states are heading for highly

tricky negotiations—not unlike the EEC's budget talks—on how the burdens and benefits will be divided in future.

Officials in the states were yesterday ploughing through the court's complex judgment, but initial reactions—both from donors and recipients—indicate satisfaction with the results.

The Federal Government, however, said it favoured "intensifying" the financial system but stressed it had no extra funds to offer of its own. Under the system the tax revenue of each state is compared with the average for all states. Broadly speaking, those

clearly above the average have to pay into a common pool while those below it are recipients.

The system initially worked quite well but in recent years has been under almost intolerable strain. The constitutional court's decision is expected to ease the financial burden on six states (out of 10) who either thought they were paying too much or not receiving enough.

For example, the southern state of Baden-Württemberg which has a high economic growth rate and relatively little unemployment, now alone puts up roughly 70 per cent of the

funds available for transfer (a total DM 2.5bn (£741.8m) last year).

The state of North Rhine-Westphalia neither contributes to nor receives funds from the pool. But it demands funds on the grounds that it has a high concentration of relatively declining sectors like iron and steel on its territory.

The court has now made clear that the system is not fulfilling the aim expressed in the constitution of achieving a broad economic and social balance among the different regions. It is now up to Bonn and the states to find a better one.

Strike ends at Olympic Airways

By Andriana Ierodakou in Athens

OLYMPIC AIRWAYS pilots and engineers returned to work yesterday after a unanimous union vote to end unconditionally a 13-day strike which severely disrupted flights and caused the dismissal and imprisonment of a number of strikers. The strike had been called in support of demands for higher wages and lower taxes.

An announcement issued by the pilots' union said the strikers had decided to return to work "out of a sense of responsibility towards passengers. Olympic Airways employees and other economic sectors involved in tourism."

In effect, the strike was broken by the severe government crackdown against participating members of the pilots' and engineers' unions.

What remained unclear yesterday was the fate of 68 strikers fired for taking part in the action, another 10 remanded in custody and a further 40 whose properties were impounded.

Asbestos safety move Government, employer and worker representatives from 150 countries attending the annual session of the International Labour Organisation yesterday unanimously passed an international convention sharply restricting the use of asbestos, a mineral which can cause fatal lung diseases.

IAEA seeks N-accident pact

BY PETER BRUCE IN BONN

A MAJOR effort is to begin in Vienna next month in finalising a legally-binding global agreement which will dictate how governments have to behave in the event of a serious nuclear accident on their territory.

A three-week conference of government experts, including officials from the Soviet Union, is due to start in the Austrian capital on July 21, under the aegis of the International Atomic Energy Agency (IAEA).

The conference will have instructions from IAEA member governments to put together agreements on an internationally-applicable early warning system and on rules

governing emergency assistance to an affected country.

The IAEA arranged the conference at the request, initially, of the West German Government and later with the support of the Soviet authorities, following the disaster at the Chernobyl nuclear power plant near Kiev.

The conference is likely to concentrate on civil nuclear facilities but Mr Hans Blix, director-general of the IAEA, said yesterday after two days of talks with Bonn government ministers that he hoped these installations which also served a military purpose could be included in the agreements.

He concluded that this might be somewhat ambitious, given the severity involved in the production and deployment of weapons-grade nuclear material. But he insisted: "I do not think we should let the best be the enemy of the good."

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' report.

It will also hear a full debate on the accident due to be made available to the IAEA in August.

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Normed files for bankruptcy

BY OUR PARIS CORRESPONDENT

NORMED, one of France's two main shipbuilding groups, yesterday took the first steps towards filing for bankruptcy by telling its employees that it could no longer meet its liabilities.

The statement was made by Mr Jacques Doléris, the company's chairman, at a works council meeting. It was inevitable by the Government's decision to cut back cash assistance.

The collapse of Normed puts at risk 8,500 jobs in the French shipyards. But of these it was yesterday hoped to save at least 1,200 at La Ciotat yard on the

Mediteranean. Trade unions yesterday rejected the management's decision to file for bankruptcy and denounced their anger by strikes at the three yards owned by the group. But it was still unclear whether they will turn to more militant protests given the present resignation among much of the workforce.

Mr Alain Madelin, the Minister of Industry, is to announce this week generous redundancy and retraining payments for displaced workers. The Government is also exploring the possibility of creating new jobs in the regions concerned, by

setting up free trade zones and persuading other companies to take over part of the facilities.

Under French procedure, Normed is to make its formal petition for bankruptcy before the Paris commercial court today. The court can then appoint an administrator to try and salvage the group or else declare it bankrupt.

The Government wants to force the administrator and the company to take any decisions on possible closures and redundancies.

The failure of Normed marks the largest bankruptcy in France since Cressat-Lotze

own structure.

At the last LCV congress, in 1982, an outright proposal to scrap the eight "sub-parties" organised on republican and provincial lines was virtually shouted down. But the mood is now to give the federal party a stronger role by subtle means.

This time delegates will, for the first time, elect by secret ballot the LCV central committee, instead of simply verifying choices made earlier by regional parties.

The Congress is also sure to focus on the situation in the troubled province of Kosovo, where a backlash of minority Serbs and Montenegrins is now evident against nationalist agitation by the ethnically Albanian majority.

Reflecting Yugoslavia's leading role in the non-aligned movement and its good relations with East and West, some 120 foreign delegations are expected to attend the Belgrade Congress, with the Soviet group led by Mr Geidar Aliev, Politburo member and deputy prime minister.

Romania to review N-power programme

By Lesly Collet in Berlin

ROMANIA has announced a review of its long-delayed atomic energy programme, the first Warsaw Pact country to do so, as a result of the Soviet nuclear accident at Chernobyl.

Mr Nicolae Ceausescu, the Romanian leader, said the programme to build nuclear power plants would be reviewed and safety standards improved. He noted that the Chernobyl accident had shown no European country was immune from the nuclear danger.

Romania was subjected to a considerable dose of radioactivity from the damaged Chernobyl reactor in the adjoining Ukraine.

While the Romanian news agency Agerpres quoted Mr Ceausescu as speaking of a review, Radio Bucharest said in its foreign language services that he called for the nuclear programme to be revised.

In his speech to a high-level meeting of the Communist Party, Mr Ceausescu said the party's severe economic power struggle would be largely "solved" by 1990 and that new coal-fired and hydro-electric power plants and a nuclear plant would be commissioned.

Romania was to have had its first nuclear power plant with Canadian reactors in operation at Carnavod by 1984. But problems with payments and construction work at the site led to the project being abandoned. Officials said earlier this year that Carnavod was expected to produce some power next year but the Canadians said a more likely date would be the early 1990s.

Splits appear in Spanish right wing

By David White in Madrid

DIVISIONS within the coalition of right-wing opposition parties in Spain are coming out into the open following Sunday's general election.

The two smaller partners, the Christian Democrat PDP and the Spanish Socialist Party, are being led by Mr Manuel Fraga, leader of the three-party Popular Coalition.

The PDP described the result, in which Popular Coalition roughly maintained its position with 16 seats in the 386-member Congress, as "clearly unsatisfactory" and threatened to take its 19 representatives out of the new Congress out of Mr Fraga's coalition.

The party blames Mr Fraga for failing to present a sufficiently moderate image.

In a tactical move, Mr Oscar Alegria, the PDP leader, reportedly said the party's executive commission, meeting this weekend, the Liberal Party, led by Mr Jose Antonio Segura, which had 12 of its members elected in the Popular Coalition lists, was holding a post-bellum meeting yesterday.

The PDP cannot, under current rules, form its own parliament but it did not contest the elections on its own.

Algeria faces uphill task to maintain level of investment

BY CHRISTIAN TYLER, TRADE EDITOR

ALGERIA WILL try to maintain its investment in domestic development despite a fall of up to 50 per cent in its earnings on hydrocarbon sales this year, according to a British review of the economy published this week.

Pressed by the need to keep pace with population growth and to continue diversifying its industry, the country will seek to maintain investment at 40 per cent of gross domestic product.

This in turn will mean greater foreign indebtedness, to fund essential projects, and further cuts in non-essential imports. The import budget has already been cut in April from 4800 dinars (\$6.8bn) to 38.5bn dinars.

Exporters to Algeria must therefore expect a much tighter and more competitive market, the review says, with demand shifting towards intermediate goods and industrial spares and equipment.

The review of Algeria's 1985-86 development plan, by Mr Saeed El-Din, director of the UK Committee for Middle East Trade (Comet), explains Algeria's opposition, with Iran and Libya, to the abandonment of Organisation of Petroleum Exporting Countries (Opec) oil production quotas. The Opec countries meet again today on the Adriatic island of Brioni.

Diversification into export of refined oil products, condensate and natural gas enabled Algeria to limit the decline of its hydrocarbon revenues to only 7 per cent between 1980 and 1984. Over the same period the combined oil revenues of the Gulf states, Saudi Arabia and Libya fell by more than half.

But now Algeria's hydrocarbon export earnings are likely to fall by the same amount this year, to \$7bn. There is a strong possibility that the hitherto successful strategy can do to help. At the same time, gas supply contracts with France, Belgium and Spain are being renegotiated, probably at lower prices.

The country depends on oil and oil products for 96 per cent of foreign exchange earnings. Algeria is the third largest Arab market after Saudi Arabia and Egypt. The UK's share was less than 3 per cent, compared with a Middle East market share of over 9 per cent last year.

British failure to penetrate this market is variously attributed to lack of information about its potential and to the erroneous belief that it is still a French preserve, Mr Road says.

1985-86 Algeria Development Plan; COMET 83, Entry 31, London SW1Y 6AX; £12.50

Sudan oil search resumes

BY MARY ANN FITZGERALD IN NAIROBI

CHEVRON OIL is to resume prospecting in the war-torn southern Sudan under military protection, the official Sudanese News Agency (Sna) has reported.

The decision is regarded as a sign of investment confidence in the Prime Minister Sadiq el Mahdi's three-month-old coalition government.

Sna quoted Mr el Mahdi as saying exploration would start in July in the Upper Nile province with the army and former rebels guarding installations.

Chevron closed down its multi-million dollar operation in the Sudan following a February 1984 attack by the Sudanese Peoples Liberation Army (SPLA) that left three

employees dead and several others wounded. Earlier this month 27 Britons were evacuated from the southern capital of Juba as rebel activity in the area mounted.

General have since returned to the SPLA, an fighting for the repeal of Sharia law and greater regional autonomy.

Chevron's withdrawal has suspended the construction of a 800 mile pipeline from the oil fields at Bentin in the Upper Nile province to Port Sudan on the Red Sea. The original schedule called for 50,000 barrels a day to be pumped through a 900m pipeline starting last January. The shutdown is estimated to have cost Sudan \$230m in lost export revenue this year.

Foreign capital injection 'needed in Mediterranean'

BY JAMES BUXTON IN ROME

COMPANIES in Western Europe should make equity investments in the non-European countries around the Mediterranean in order to support their economies in the wake of the fall in the oil price.

This is the proposal of Mr Franco Reviglio, the chairman of ENI, the Italian state energy company. He sees it as a way of reducing the "serious political and economic dangers which threaten the southern shore but also the north" of the Mediterranean.

Mr Reviglio's idea, which he put in an Aspen Institute meeting in Istanbul, is that the fall in the oil price will not only cut drastically the incomes of oil producing countries (Opec's revenues will fall to \$75bn [50bn] this year compared with \$118bn last year, he said) but will also affect non-oil producing countries along the south side of the Mediterranean.

This is because the flow of aid from the richer Opec countries to south Mediterranean countries is likely to dwindle, Mr Reviglio said.

Although countries such as Turkey, Morocco and Israel, which are not oil exporters, will benefit, other countries such as Libya, Egypt and Algeria will suffer their gross domestic product decline this year. Many countries might have to cut domestic subsidies for subsidies goods including food, posing a threat to regional

stability.

Mr Reviglio said that Western European countries, which will be saving \$40,000m on the cost of oil exports this year, will also suffer from the decline of markets for their goods in these countries. The south Mediterranean countries take about 7 per cent of Italy's exports, more than the US does.

The only way to soften the blow is to inject foreign capital into south Mediterranean countries to maintain "at least some minimum level of development." It would be "cheaper and more efficient" to do this by means of equity investments rather than soft loans, Mr Reviglio claims.

Companies would put up one third of the cost of development projects in the form of equity. The recipient country would also invest equity, even if it had to acquire it in the form of grants from the foreign partner's government. A financial and technical body would have to be created to single out projects, and host countries would have to allow the foreign equity investor strong management control of projects and a return on the equity.

Mr Reviglio said that ENI would promote the creation of a body to study any investment projects and would also European and Arab financial institutions to participate. He said that ENI was prepared to invest in any project in the energy sector.

Luanda sounds out rebels

BY MICHAEL HOLMAN

SENTER officials of Angola's ruling MPLA party last week met a representative of Unita, the guerrilla movement led by Dr Jonas Savimbi, according to a party spokesman, a fortnightly newsletter.

The meeting in Luanda, "to discuss ways of starting a dialogue," said the newsletter, is thought to be the first to take place at this level. The Luanda Government was represented by Mr Afonso van Dunem, the Foreign Minister. He met Mr Tito Chinguzhi, number three in the Unita hierarchy.

The talks had the approval of President Eduardo dos Santos, reports the newsletter.

Unita has been waging a guerrilla campaign against the MPLA Government from its stronghold in the south of the country, with South African backing. The US is also providing limited assistance, including the supply of Stinger surface-to-air missiles.

Although the talks in Luanda are described as a "sounding out exercise" rather than for

mal negotiations, the newsletter says that "the differences between the pragmatic nationalists in the MPLA and a number of top Unita officials are far from insuperable."

Austerity measures dominate Yugoslav Congress

BY ALEKSANDAR LEBL IN BELGRADE AND DAVID BUCHAN IN LONDON

MR BRANKO MIKULIC, the Yugoslav Prime Minister, today will seek from the Congress of his ruling Communist Party endorsement of emergency economic measures that were announced and debated in an all-night parliamentary session lasting into yesterday morning.

The measures, including currency depreciation, increased export incentives and somewhat tighter price and wage controls, were criticised by some in parliament as inadequate to deal with Yugoslavia's dire economic situation, characterised by inflation galloping at an annual pace of 30 per cent, an \$18.4bn (£12.2bn) hard currency debt, rising unemployment, stagnant real wages and industrial production.

But the Government has already said it plans further measures in July and September. The timing of this week's measures by the Mikulic Government, in office less than six weeks, reflects the expectation that the economy will top the congress agenda of a party already deeply troubled by the

Poland's Interior Ministry yesterday kept up its campaign to stay in the public eye by alleging that the ambitious General Czeslaw Kiszczak, is keen to demonstrate his continuing diligence.

Last weekend Mr Stephen Mull, a junior US diplomat, was accused of being a CIA agent, giving the authorities the opportunity to institute that Mr Lech Walesa, the

as preparations began for the Communist Party Congress next Sunday at which the Interior Ministry, led by the ambitious General Czeslaw Kiszczak, is keen to demonstrate his continuing diligence.

Last weekend Mr Stephen Mull, a junior US diplomat, was accused of being a CIA agent, giving the authorities the opportunity to institute that Mr Lech Walesa, the

Solidarity leader, and Father Henryk Jankowski, his adviser in Gdansk, are also involved.

Mr Walesa, who has applied to travel to Rome next week for a meeting of Nobel peace prize winners, was questioned yesterday in connection with Mr Shigwin's charges. The Government is also exploring the possibility of creating new jobs in the regions concerned, by

has seen a steady stream of house searches and detentions and two trials of rank and file Solidarity supporters, all designed to undermine police vigilance.

At the same time the authorities, with an eye to their relations with the West, are hinting to diplomats that Mr Buzjak and others will be secured by an assembly after the Congress.

12 month deposit rate according to a moving average of inflation in the past three months and of expected price rises in the coming four months. Since Yugoslav officials always anticipate lower inflation than they actually get, this formula will marginally lower interest rates.

Congresses of the League of Communists of Yugoslavia, the federal party's exact title, are not the predictable rubber-stamp of government policy that their counterparts in the Soviet bloc are. On the other hand, much of the four-day debates will focus on the party's

import rights for export-oriented companies to offset this year's new requirement that they surrender all hard currency receipts on to the foreign exchange market, widely perceived to be an export disincentive.

● Faster depreciation of the dinar, which fell 5.3 per cent against the dollar yesterday. The Yugoslav Chamber of Economy, the widest grouping of industry, was earlier claiming the dinar was overvalued by 30 per cent.

● Interest rates to be effectively slightly lowered by fixing the

rise in nationalist and regional frictions in the federation, its own weakness in countering these centrifugal tendencies and its failure to draw enough young people into its 2.1m ranks.

Most controversial for the government request that wage rises be linked to productivity increases. This will be held, by some, to strike at "self management," the right of workers to run their own affairs which is at the heart of the Yugoslav ideological credo. But since this restriction will be left

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OVERSEAS NEWS

**Asean calls for nuclear arms-free zone treaty**

By Chris Sherwell in Manila

FOREIGN Ministers of six non-Communist South East Asian nations ended their annual meeting in Manila yesterday with calls for a draft treaty creating a nuclear-arms-free zone and sharp attacks on Japan, their biggest trading partner.

The two-day meeting, which was notable for its criticism of the grouping's lack of progress in co-operation, produced an 89-paragraph communiqué which looked to a heads of government summit meeting next year to set new directions in co-operation and relations with third countries.

The Association of South East Asian Nations (Asean) embracing Indonesia, Malaysia, Thailand, the Philippines, Singapore and Brunei — also signed an agreement on energy co-operation and a petroleum securities pact under which Asean members will share crude oil and petroleum products in times of shortage and glut.

Although the proposal for a nuclear-arms-free zone is not new it has recently received added impetus from the Tlatelolco agreement among Latin American countries and the South Pacific Nuclear Free Zone Treaty, signed at Rarua Tonga last August.

In their communiqué the ministers demanded that an official working group draft a treaty for South East Asia "as soon as possible." But little progress is likely before a settlement of the vexed Kampuchean problem, which "seen as an obstacle to Asean's ultimate goal of a zone of peace, freedom and neutrality" in South East Asia.

An accord also seems impossible without a clear indication of what will happen after the Philippines' military bases agreement with the US expires in 1991. Some Asean members worry that a change in existing arrangements will upset the regional balance of power.

Among Asean's leading trading partners, with whom talks begin tomorrow, the communiqué singles out Japan for the sharpest criticism. The six expressed "grave concern" at the declining trend of Japanese investments in Asean, the continuing structural imbalance in Asean-Japan trade and the lack of access for Asean manufacturers in the Japanese market.

**Thai refinery fire raises fears about foreign investment**

By a Special Correspondent in Bangkok

THE Thai Government yesterday promised to track down the people behind Monday's burning of a tantalum processing factory on the southern island of Phuket amid growing concern about the effect on foreign investment.

The demonstration took place at a time of political tension with a general election due in a month's time and the military still uneasy about recent changes in the control of the army. Although there is no concrete evidence at this stage there is speculation that there might have been a political motive behind the violence in an attempt to discredit the government.

Government Ministers and businessmen are worried that the incident will discourage foreign investment and damage the island's tourist industry.

The demonstrators, said to have involved between 40,000 and 100,000 people, were among the biggest protests against the authorities seen in this country since a military government was overthrown in 1973.

The authorities are still assessing the damage and it is not clear how protests that were planned to be peaceful could have ended up causing so much

damage. About 40 suspects were arrested and some of them are said to have admitted that they were bribed to create a riot and "to kill people."

A state of emergency was still in force yesterday in Phuket where security forces were given widespread powers of search and arrest.

Many of the arrested are said to come from mainland provinces and this has added fuel to the speculation that political interests were behind the violence. Prime Minister Prem Tinsulanonda told the Cabinet yesterday that he did not believe the destruction was the work of Phuket people.

Thai newspapers have linked the events in Phuket with other protests, hinting that there could be a conspiracy to cause chaos at a politically sensitive time. In early May the Government was defeated on a relatively unimportant piece of legislation and Gen Prem

dissolved Parliament calling a general election on July 27 one year ahead of schedule.

Soon afterwards he dismissed his political rival Gen Arthit Kamlangke as Commander-in-Chief of the Army in a controversial move which caused some resentment.

Rivalry between two coalition partners now contesting the election has played a part in the campaign against the factory if not in the violence itself. The chairman of the Thailand Tantalum Industry Corporation is Mr Phang Sarasin, a leading member of the Social Action Party. Members of the rival Democrat Party were campaigning against the project.

The reaction of foreign investors is being watched closely. The World Bank has a stake in the project. Its International Finance Corporation has lent the project \$3.5m and invested \$3.2m in equity representing a 12 per cent interest.

Reporters who were on the scene say that some protesters — many of them drunk — were angry that they were not able to see Mr Chirayu Israngkun Na Ayuthaya, the Industry Minister against whom the demonstrations were held.



Smoke billows from the tantalum plant on Monday

The purpose of his visit to Phuket was to talk to leaders of the factory's opponents who had refused his invitation to meet him in Bangkok. Mr Chirayu says he was going to tell them that the Tantalum plant's trial runs would be postponed pending the outcome of a public inquiry into the possible dangers of pollution when he was mobbed. He was unable to address the protesters and eventually had to return to Bangkok.

The fears about pollution arise from the use of hydrofluoric and sulphuric acids and possibly the presence of small quantities of radioactive materials in the tin slag from which the Tantalum would be obtained. The company, which is locally owned, argued that its equipment imported from West Germany is proven to be safe. Tantalum is a heat resistant metal used in the aerospace industry and for making capacitors.

**Malaysia holds to tough line on drugs trade**

By Wong Sulong in Kuala Lumpur

THE DEATH sentence on two Australian drug traffickers, Mr Kevin Barlow and Mr Geoffrey Chambers — expected to be carried out shortly since the pardons board has rejected their appeal for clemency — highlights the tough narcotics laws in Malaysia.

Their case is sensational news in Australia, and to a lesser extent in Britain. They will be the first Westerners to be hanged in Malaysia. (Barlow, 28, was born in Stoke-on-Trent, migrated to Australia 13 years ago, and still holds a British passport.)

A decade ago, Malaysia was virtually drug-free. But now it is a leading processing and distribution centre for drugs from the Golden Triangle of Thailand, Laos and Burma.

Penang Island in northern Malaysia — where Mr Barlow and Mr Chambers were arrested in November with 180 grammes of heroin — is an ideal entrepot for the deadly product of the Golden Triangle to Europe, North America and Australia. It is a holiday resort that attracts budget travellers; it is close to the Thai border; is easily accessible by road, rail and sea and has an international airport.

In the first three months of this year Malaysian authorities seized more than 133 kilos of heroin and opium and over 400 kilos of cannabis.

Dr Mahathir Mohamad, the Prime Minister, who has taken a strong personal interest in the fight against trafficking, reckons that more than 200,000 Malaysians are on drugs. The local drug addiction problem is racially and politically sensitive because most of the traffickers are Chinese, while the addicts are mainly Malays.

Unlike Western countries which regard drugs as a social issue, the Malaysian Government has declared the problem as the country's top security threat, ahead of Islamic religious extremism and Communist subversion.

"We do not want our youths to be zombies. It's war against traffickers as far as we are concerned," says a senior Malaysian narcotics official.

Since 1975, Malaysian laws have provided the death penalty for trafficking — meaning possession of more than 100 grammes of heroin. This law

was tightened in 1983 to make the death sentence mandatory for trafficking in more than 15 grammes of heroin. Since 1975 the courts have handed down the death sentence on 110 traffickers and 36 have been hanged.

Another controversial law, passed by parliament last year, and which is being applied with telling effect gives power to police officers to detain anyone suspected of trafficking, and to hold them almost indefinitely without trial.

Warnings of the death penalty for trafficking are everywhere — on huge signboards along highways and entry points; they are broadcast on aircraft entering Malaysia and stamped on disembarkation cards. The Malaysian authorities claim the tough laws have helped in the war against drugs. At the prevention level, the problem is being contained "although smuggling is still a big problem, smugglers have in part switched to routes in Indonesia and recently, Bombay."

Malaysia is pressing vigorously for tougher drug laws by the international community but success has been limited. Its close relations with Thailand do not quite tend to combat drugs as powerful interests are involved in the trade in Thailand.

The Malaysian Government denies it is making an example of the two Australians. But their fate has undoubtedly sent a clear message around the world, and to Malaysia's own Chinese citizens that Malaysia makes no distinction between Westerners and locals in applying its laws.

Such a message is particularly important to the Government at this stage, as a general election is pending and Mr Mahathir acknowledges the Chinese votes are crucial to the survival of his government. Thus the Malaysian government simply cannot afford to intervene to spare the two Australians, because the complex Malaysian racial-political situation would not allow it.

**Tamil leaders boycott peace conference**

By Mervyn de Silva in Colombo

THE SRI LANKA Government's latest effort to seek a negotiated settlement to the island's harrowing ethnic conflict seems to be doomed even before it has got off the ground, with the news that the main Tamil parliamentary party will not attend a conference on the issue starting today.

Mr Neelam Tiruchelvam, the only representative of the Tamil United Liberation Front (TULF) still remaining in the country said that the continued killings and arbitrary arrests of Tamils in all parts of the island was not producing a climate conducive to peace talks.

The best contribution that the conference can therefore make to Sinhalese-Tamil reconciliation is to develop a Sinhalese consensus on what could be offered to the Tamils in reply to their demand for a separate state. Lack of a consensus has bedevilled all past efforts at a political settlement.

A new provincial autonomy plan proposed by the Government of President Junius Jayewardene was sent last week to

Mr Rajiv Gandhi, the Indian Prime Minister, who has been mediating in the dispute since early 1985. A team of Indian officials who visited Colombo in April pronounced itself "fairly satisfied" with the Sri Lankan Government's proposals on the question of land settlement, but asked for "clarifications" on law-and-order powers to be devolved to the proposed provincial councils.

Mr Jayewardene's letter contained clarifications on this issue and on possibilities for inter-provincial co-ordination. Yesterday Delhi reacted positively to Mr Jayewardene's letter, saying that a new package could now be presented to Tamil leaders.

The Tamils' parliamentary party (TULF) and guerrilla groups, both operate from the South Indian State of Tamil

Nadu itself populated by nearly 50m Tamils. They have demanded a "merger" of the Tamil north and the racially mixed Eastern province, which they regard as their "traditional homelands," the basis for the separatist claim.

The Tamils argue that the ethnic composition of the east has been gradually changed through the land settlement policies of Sinhalese governments, under which farmers from the densely populated Sinhalese south have been moved to lands opened up for agriculture by high-cost irrigation projects.

With the billion-dollar Mahaveli irrigation and power project nearing completion, the problem has a new urgency. Mr Gamini Disanayake, the Lands and Irrigation Minister, was able to satisfy the Indian mediation team that he would keep Tamil fears of demographic change in mind and that there would be a fair sharing of the fruits of the Mahaveli project.

Mr Gandhi, who has recently appointed two special committees on Sri Lanka, one of which he himself heads, is said to be persuading Tamil leaders to drop the merger demand and settle for substantial devolution and limited inter-provincial co-ordination.

Elected provincial councils would have a Chief Minister and a board of Ministers, but questions remain over how co-ordination would work and over internal security.

Mr Lalith Abulathumudall, National Security Minister, proposed a two-tier police force, zonal and national. The zonal police would take orders from the Chief Minister and be locally recruited up to Assistant Superintendent, with a Deputy Inspector General in charge of each province.

The latter's relationship with the Chief Minister has not, however, been made clear. "One does not put all one's cards on the negotiating table, especially with... people... who

keep asking for more," said Mr Abulathumudall.

A growing number of Tamils feel that the Government's preferred option is a military one and that the diplomatic-political exercise is cosmetic. Even those Tamil moderates who regard the new offer as both progressive and genuine realise that the violence has hardened Tamil opinion, giving the militants the edge in the community debate.

Hope for a peaceful, local solution has also been diminished by the stand taken by Mrs Sirimavo Bandaranaike, former Premier and leader of the main opposition Freedom Party. A committee is to study the proposed devolution scheme before the party will decide its next move, she said yesterday.

As the country's National Security Minister left for the US and Colombo admitted that Indian accusations about arms supplies from Israel and Pakistan were true, a peaceful solution to Sri Lanka's troubles seemed as far away as it has ever been.

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AMERICAN NEWS

Volcker warns emerging nations against stalling debt repayments

BY STEWART FLEMING IN WASHINGTON

MR PAUL VOLCKER, chairman of the Federal Reserve Board, issued a blunt warning yesterday to developing countries. They would not be able to work their way out of their current debt problems by writing down the value of their obligations or not servicing them fully, he said.

Silva Herzog as Mexico's Finance Minister, senior Mexican officials have been hitting strongly that they are looking for ways to reduce the burden of servicing the country's foreign debt fully.

A combination of initiatives within Mexico itself that point toward the necessary adjustments and structural changes, and on that basis provide for financial support from the rest of the world.

Regan still optimistic on summit prospects

By Stewart Fleming in Washington

MR DONALD REGAN, the White House Chief of Staff, said yesterday that the United States is still optimistic about the prospects for a summit meeting this year.

Tim Coone reports on the economic clouds over Buenos Aires IMF challenges Argentina's dream

AS THE people of Argentina this week celebrated the victory over England of their World Cup soccer team in Mexico, another apparent cause for celebration slipped by almost unnoticed.

ARGENTINA'S IMF TARGETS FOR 1986

- Inflation rate averaged over the year of no more than 2 per cent per month.
● Fiscal deficit of no more than australes 1.06bn for the second half of 1986, equivalent to 3 per cent of GDP.
● Money supply growth rate limited to 3 per cent per month in the second half of 1986, reduced from the present rate of 6 per cent.
● Maintenance of positive real interest rates.
● Disinflation of price controls.
● Freeing of foreign exchange for payments of services and capital transfers.



Mr Alfonso Alfonsín... a new Argentina

The board of the International Monetary Fund approved a waiver on a \$275m standby credit on Monday, and Argentina's creditor banks agreed to release a further \$600m in funds at the weekend. Together these make up the final disbursements of the \$5.6bn financial package which launched the country's Austro plan for economic stabilisation one year ago this month.

Most unions are organised under the banner of the CGT, a federation of over 2m trade union members, which has called six successful one-day general strikes since President Raul Alfonsín came to power.

The Government has begun to hint that it may have to introduce limitations on the right to strike if the labour situation worsens. It is more than bluffs, such a move could prove politically suicidal for President Alfonsín.

Orders for durables up only 0.4%

ORDERS for manufactured durable goods, a key measure of future US business activity, rose 0.4 per cent in May because of a very large increase in military orders, Reuter reports from Washington.

Reagan in last-ditch plea for Contra aid

BY OUR WASHINGTON STAFF

President Ronald Reagan yesterday issued a last-ditch appeal to the House of Representatives to support his request for \$100m (£66.6m) of military and non-military aid to the Contra guerrillas in Nicaragua.

The White House's hopes of winning over the Contra aid bill seemed to be fading in recent weeks. They were harmed by reports about the misuse and embezzlement of US funds which have already been sent and by critics of the Administration's Central American policies.

The letter was delivered to the White House by the newly-appointed Soviet Ambassador to Washington, Mr Yuri Dubinin, who was presenting his credentials to the President.

Although the letter is understood not to set a date for a preparatory meeting between Mr George Shultz, the US Secretary of State, and Soviet Foreign Minister Eduard Shevardnadze, officials say they have received positive signals about a summit and view the meeting between Mr Reagan and Mr Dubinin positively.

Boeing announces jumbo jet safety modifications

BOEING has notified world airlines of specific measures for structural improvements on its Boeing 747 jumbo jet, Agencies report from Tokyo.

The US Federal Aviation Agency is expected to include the measures in its airworthiness certificate, which airlines must acquire. Work on the improvements is expected to start early next year.

Peru and France agree on cut in fighter plane order

PERU HAS reached agreement with the French Government to cut its order for 24 Mirage 2000 fighter planes to 12, Reuter reports from Lima.

The new agreement, signed by Mr Alan Wagner, Peru's Foreign Minister, and French Foreign Minister Mr Jean-Bernard Raimond, will save Peru about \$366m on the original contract price.

WORLD TRADE NEWS

US and EEC in last ditch bid to end trade row

BY TIM DICKSON IN LUXEMBOURG

A LAST ditch effort to avert the first serious showdown in a trade row between the US and the EEC was being made in Brussels last night.

possible solutions under discussion. Inevitably there is speculation that a compromise is being worked out.

Australian and US groups win casino deal

By Enilla Tagaza in Canberra

HARRAH of the US, the Las Vegas-based gaming group, and Hooper Corporation, the Australian property company, have been awarded the contract to build and exclusively operate for 10 years, the world's largest casino at Sydney's Darling Harbour development.

Compromise likely in US-Japan semiconductor talks

BY LOUISE KEHOE IN SAN FRANCISCO

US AND Japanese semiconductor trade negotiations are expected to end on Friday with a compromise agreement that is far less comprehensive than US chipmakers had hoped.

The US-Japanese price monitoring system, covering countries including South Korea, Singapore and Malaysia, has become the main offshore manufacturing site for US electronics manufacturers.

of considerable debate. "That is what they are working on in Washington," said a senior US industry executive, referring to ongoing trade negotiations taking place in Washington this week.

promised an increased share of the \$80m (\$80m) chip market, which they have claimed has been largely closed to them by "unfair non-tariff trade barriers."

in sales to Japan. "They (the Japanese) will come up with all sorts of excuses as to why they cannot buy from us," predicts a senior executive of one of the largest US manufacturers.

Consolidated tries to raise prices of newsprint in US

BY ROBERT GIBBENS

CONSOLIDATED - BATHURST is making a new attempt to raise prices for standard newsprint in US markets, from US\$635 (£356.6) per tonne to \$570 from next October 1.

required to cover cost increases over the past two years. The newsprint industry is running at about 92 per cent capacity in Canada while in North America demand is rising at an annual rate of about 2 per cent.

Krupp to build factory in Iran

KRUPP OF West Germany has won an order worth DM 190m (£56.5m) to build a chemical factory in Iran, Reuter reports from Essen, West Germany.

Paul Betts reports on the race for a share of the market French telecom battle heats up

THE INDUSTRIAL battle between some of the world's leading telecommunications groups for a 16 per cent share of the French public telephone exchange market is reaching its long-awaited climax.

that apart from AT&T, Ericsson, Northern Telecom and eventually Siemens could be acceptable alternatives.

communications services like business communications networks, videophones and other specialised services. The new conservative Government has already announced plans to open this market to competition.

Progress in CGE and ITT talks

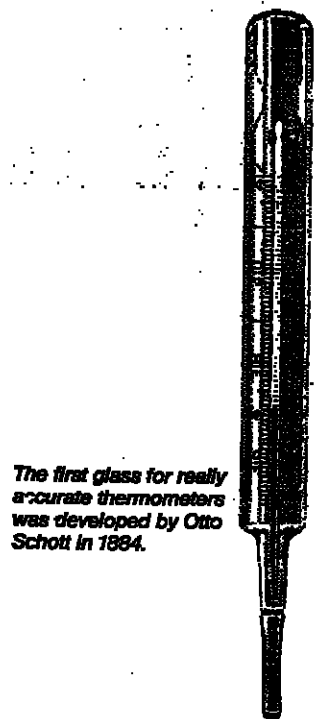
By Paul Betts in Paris

COMPAGNIE Generale d'Electricite (CGE) the nationalised French group which controls the Alcatel telecommunications company, is in advanced talks with ITT to merge the US group's European telecommunications unit with those of its Alcatel subsidiary.

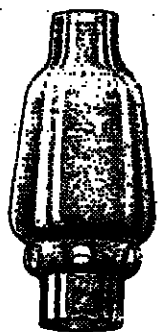
While Alcatel would eventually gain control, the proposals would see ITT own a stake of about 20 per cent in the merged world-wide group, the Italian state telecommunications group, and Societe Generale de Belgique holding 10 per cent each. GEC and Plessey are reported to be also interested.



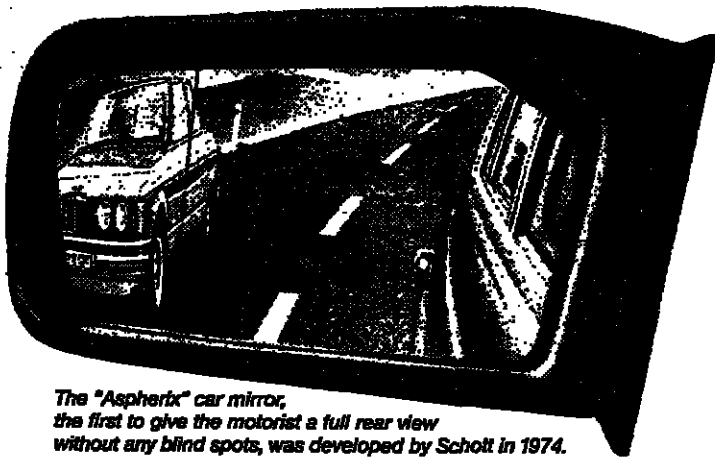
# The first, the biggest, the smallest, the thinnest, the lightest... glass in the world.



The first glass for really accurate thermometers was developed by Otto Schott in 1884.



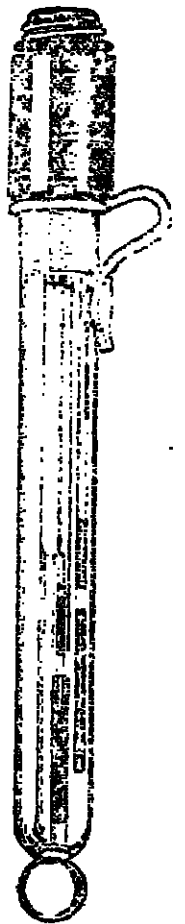
The first heat-resistant glass was developed by Schott in 1890 and since then it has been used in millions of gas lamps.



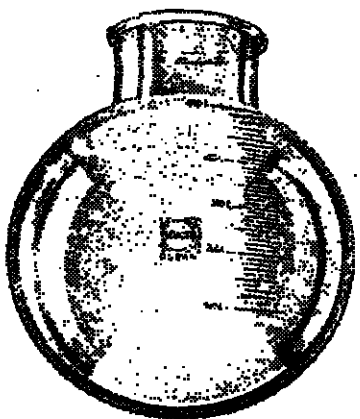
The "Aspherix" car mirror, the first to give the motorist a full rear view without any blind spots, was developed by Schott in 1974.



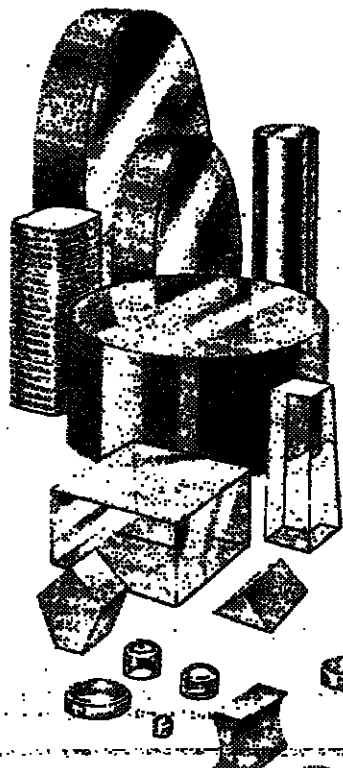
More "Necker" glasses have been sold than any other design: 300 million up to 1985.



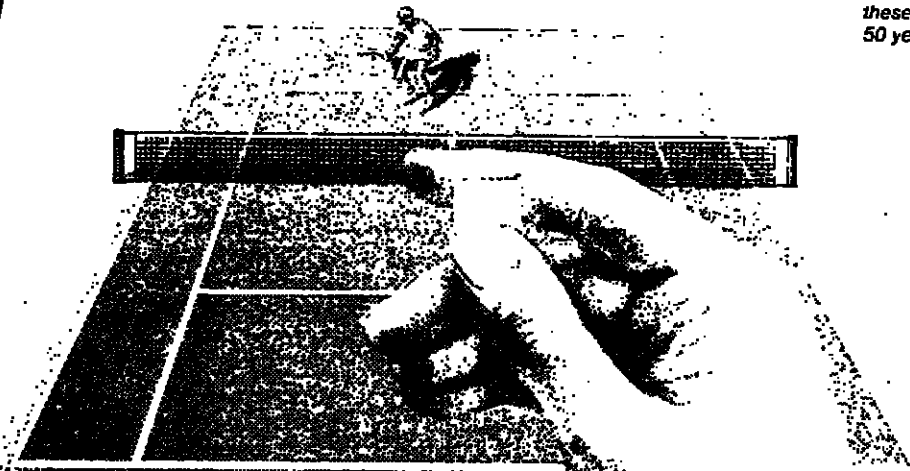
Glass electrodes have made measuring the pH value of liquids simplicity itself and Schott has been making these electrodes for 50 years.



The biggest glass spherical vessel holds 500 litres. It's used in Schott process plant.



The first interference filter also came from Schott (in 1938). It's the basis for anti-dazzle car mirrors.



Schott is currently developing a porous glass for applications in biotechnology and medicine that has a surface area in 1 gram equivalent to a whole tennis court.

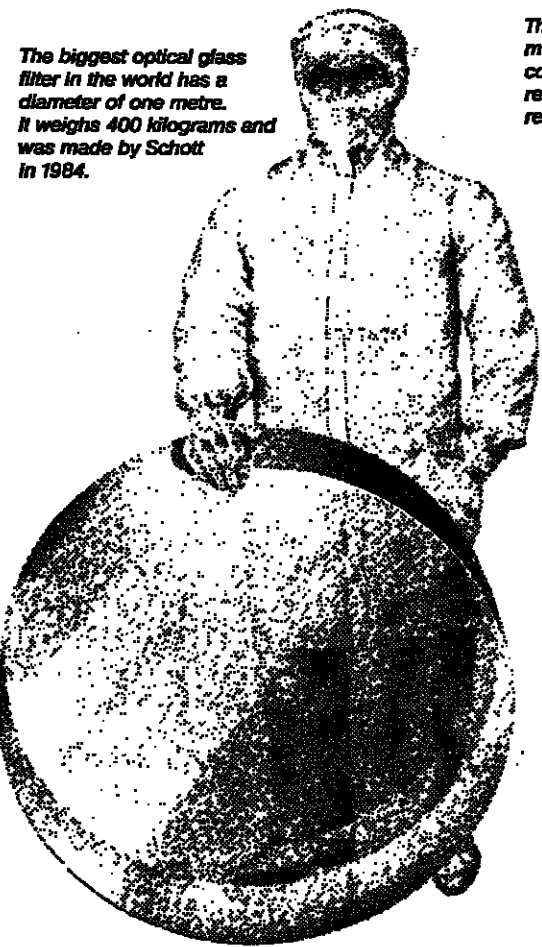
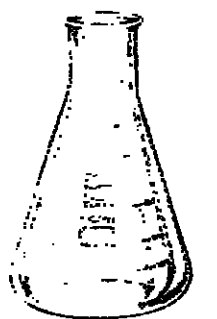


The world's biggest glass pipe for use in chemical plant is one metre in diameter.



The world's biggest bubble chamber window is installed in the Cern atomic research centre in Switzerland. It is more than 2 metres in diameter and was made by Schott in 1962.

With 1400 different items Schott has the biggest range of laboratory glassware.

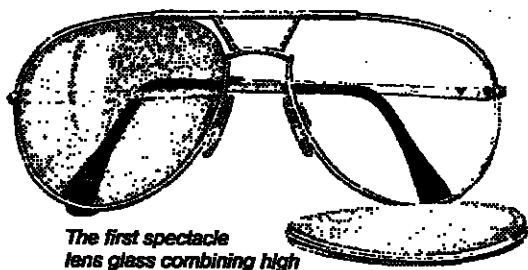


The biggest optical glass filter in the world has a diameter of one metre. It weighs 400 kilograms and was made by Schott in 1984.

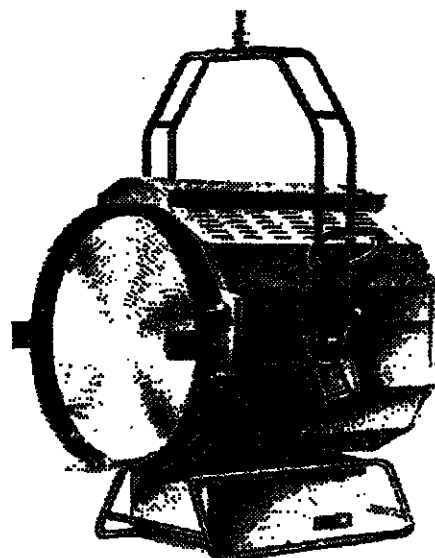
The biggest range of optical glasses - more than 400 in all. Schott has concentrated on developing high refractive indexes combined with relatively low dispersion.



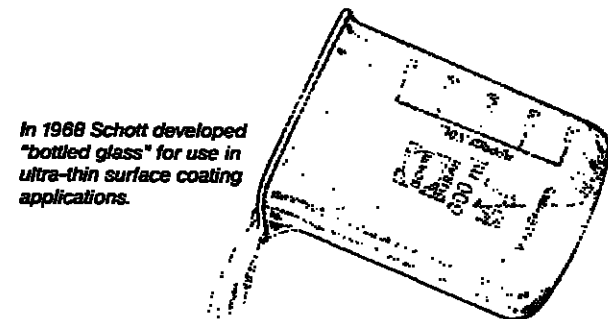
Our "Flotax" was the first neutral glass for ampoule manufacture. It was patented in 1971.



The first spectacle lens glass combining high refractive index and light weight was a Schott 1972 development.

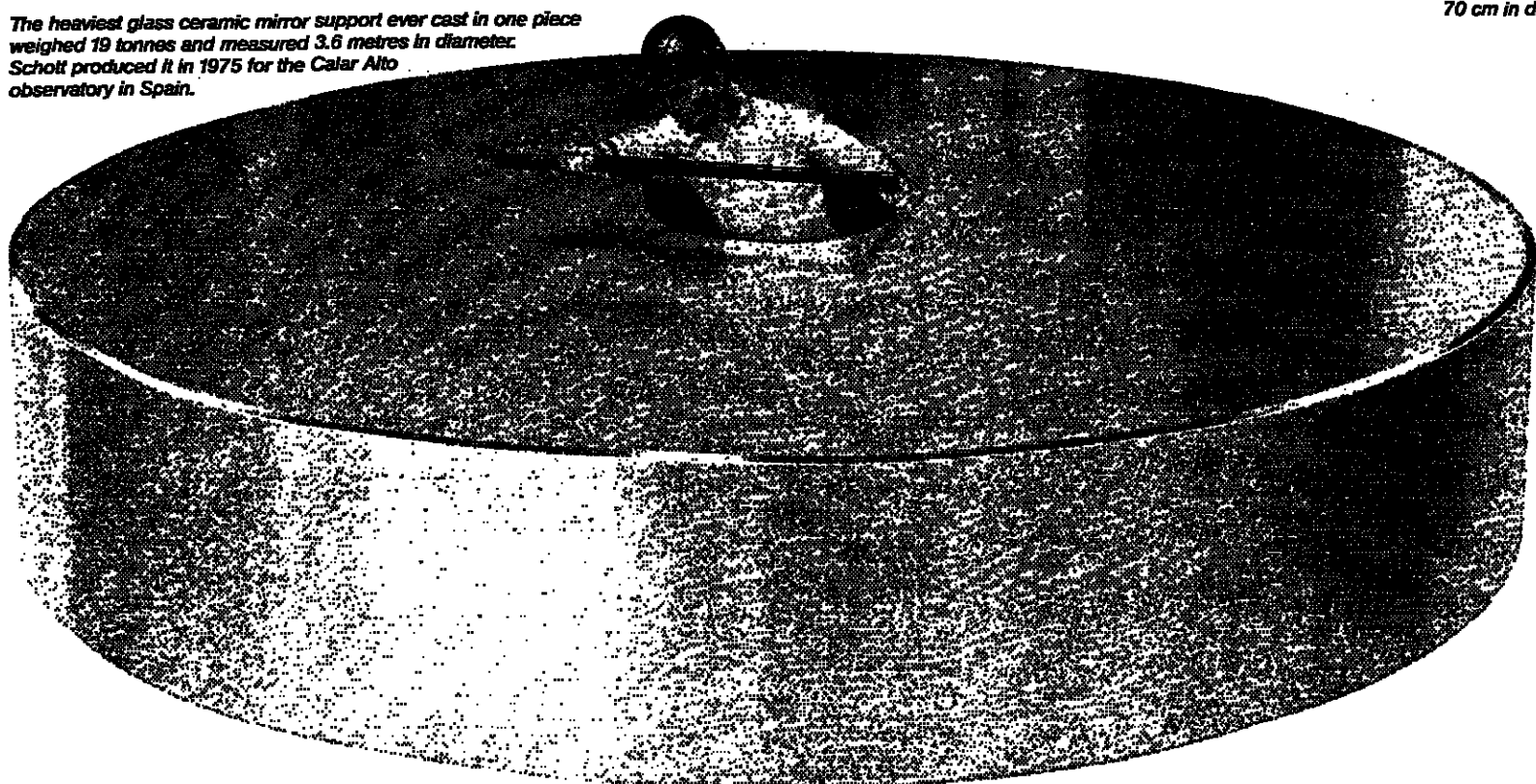


The film industry's biggest light is fitted with a Schott Fresnel lens 70 cm in diameter.



In 1968 Schott developed "bottled glass" for use in ultra-thin surface coating applications.

The smallest lenses in the world (only 0.8 mm in diameter) are made from Schott optical glass and used in electronics.



The heaviest glass ceramic mirror support ever cast in one piece weighed 19 tonnes and measured 3.6 metres in diameter. Schott produced it in 1975 for the Calar Alto observatory in Spain.



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A hundred years ago Otto Schott turned the art of glassmaking into a science.

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There isn't a single one of today's advanced technologies that doesn't use our products: space and marine exploration, nuclear and laser engineering, biotechnology, health-care and micro-electronics.

Here are the facts about the Schott Group in brief: 50,000 different products, 40 production units worldwide, 300 subsidiaries and agents in more than 100 countries, annual turnover more than £500 million.

If you'd like to know more about the Schott Group and its products, write to: Schott Glass Ltd, Drummond Road, Stafford ST16 3EL.



The thinnest machine-drawn flat glass is a Schott product. At 0.04 mm it is thinner than a human hair.

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TECHNOLOGY

Thumb-size device to route voice, video and data optically debuts at Ericsson. Jane Rippeteau, recently in Stockholm, on how market demands are accelerating efforts to simplify telephone switching

Making connections at the speed of light

EXECUTIVES at LM Ericsson, the Swedish telecommunications and information systems company, are discussing with several possible customers the sale of test quantities of a first-in-the-world, thumb-sized device that could speed and simplify telecommunications systems worldwide.

The device, an optical switch, is one of a number in development at major telecommunications equipment companies, including AT and T Bell Laboratories, in the US, and Fujitsu and NEC in Japan. The advent of such devices "is happening much more rapidly than anybody had expected," says Rod Allerness, head of photonic circuit research at Bell Labs. "Everybody wants to be first."

The interest is propelled by technical improvements in telephone transmission that call for faster switching, and by fast-changing demands on telephone systems for advanced voice, data and video services. This is especially true in newly deregulated markets, such as the US and UK, where the ability of system operators to provide such features affects their competitiveness success against alternative suppliers.

Although the Ericsson device is a laboratory prototype and is not expected to go into commercial use for five years, it has spurred "a number of indications that people are quite interested in buying it" to use in experimental applications, says Lars Thylen, head of the project in the Fibre Optics group of Ericsson's

Public Telecommunications division. Ericsson has built fewer than ten of the devices and has not even settled on a price to charge for them. "We could, in principle, manufacture and sell small quantities," he adds. It is not yet clear exactly how the devices would be engineered into today's telecommunications networks.

"It is only in the last six months that there have been any companies to announce products," says Allerness of Bell Labs, which holds patents on the process technology involved. To date, no one has demonstrated a device with as many switching elements acting at once as does Ericsson's, he and others add. "It is state-of-the-art," says Dr Ian Bennion, group leader for optical switching at Plessey Research in Caswell.

The device is a telephone switch on a chip that could route voice, data or video information optically, rather than electronically. As telephone systems have become more complex, with demand for more calls at once as well as new features, transmission has more than kept pace. Optical fibre can now easily cope with increased capacity—called bandwidth, or the space needed to send ever more millions of

and 0s of computer language down a line at once. But in today's advanced networks, even if transmission is carried on optical fibre, the switching function is done electronically. This means that incoming light signals must be converted into electricity to be switched, and converted back again into light before being propelled on down the designated optical fibre.

Optical switches would eliminate the need for this conversion. They would also overcome data rate limitations of electronic switching, experts say. With the latest advance, called single-mode fibre, used for some 90 per cent of new lines built, transmission capacity has ballooned.

For instance, a 417m bit-per-second line offered by AT&T (handling 6,000 telephone calls at once) must be broken down into slower channels (in a process called demultiplexing) in order to move through an electronic switch that functions at only 50m bits a second, the state of the art, according to Allerness of Bell Labs. And transmission rates are on the rise. AT&T plans in 1988 to offer a 1.7 Gigabit (1,700m bits a second) service. "Fibre optics is limited by what the electronics can do, not by what the optics can do," notes Thylen of Ericsson.

In a telecommunications system, the Ericsson device could handle eight input channels and connect them to any of eight output channels, a feat requiring 64 possible switch

connections on a single chip. The chip, about the size of a thumb, is known as an "8 x 8" switch. Similar "4 x 4" switches, handling 16 switch points, have been demonstrated by a few others, including Bell Labs.

Size—the device is many times that of electronic counterparts—is a drawback to this technology. "To put it in a telephone exchange today (is not practical because) it would take up a lot more space," notes Bennion of Plessey.

Too, the designers of telecommunications systems typically come from electronics backgrounds and feel "it is not obvious that the optical switch has advantages over electronic ones," says Stewart Personick, a vice president for network technology at BELLCORE, the research arm of the seven US regional telephone holding companies.

The interest expressed in the Ericsson chip, then, is coming from a handful of systems designers and others interested in identifying just what the appropriate applications are for the hefty switches.

Allerness of Bell Labs says such switches may be most useful in situations coping with a very high data rate—such as video conferencing or high-definition television sent over

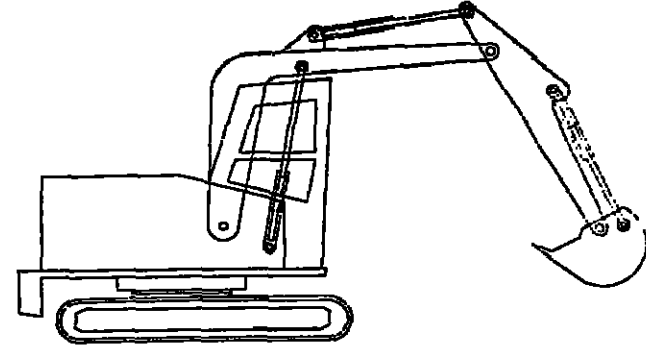
telephone lines—but not necessarily requiring a high switching rate.

"Everyone is looking to see how far this technology can go, and working to see what the correct applications are," says Ian Bennion of Plessey. He feels that the importance of the Ericsson switch is that it demonstrates "how far they can push the technology" rather than what specific switching problems can be solved.

A device developed by Plessey uses a 1 x 16 configuration—but for a different application, he says. The design is tailored for applications in which a single stream carrying a vast amount of data needs to be routed to a number of different processing points. Uses would be data coming in from a sensor or a military radar, for instance.

The fast-moving interest in applications for optical, also called photonic, switching have inspired an American group, including BELLCORE and the Institute of Electrical and Electronic Engineers, to host the first international conference on the subject.

The intent is to bring together both the people developing the devices and designers of systems into which they might fit. It will be held in Reno, Nevada, next March. "Things have changed," says Bennion. Given the wide-scale broadband systems now being contemplated, systems people have become very interested in these devices.



Motion on mechanical design

COMPUTER AIDED analysis of mechanisms can be carried out on-screen with new software from Applicon, a computer-aided design (CAD) company of Stockport, UK (061 429 7227).

For use with Applicon's Bravo CAD system, the software allows engineers to verify automatically that a proposed mechanism can be assembled and operated. It will also measure velocities, accelerations and displacements of any areas of the design.

Engineers may analyse assembly, kinematic, dynamic and static problems. The dynamic program will allow for springs, dampers, and inertia effects. The kinetic software allows the designer to apply a motion to one part of the mechanism and watch the motions of the other parts on screen.

DEPOSITS ON the inside walls of storage bins and slots can be removed with a device called Gyrowhip developed by Northern Vibrator in Canada and available in Europe from Venor of Halesowen, Essex, UK (0787 473794).

Rather like a giant garden strimmer, it uses radial whips (made from rayon to avoid sparks), rotated by an air motor at 1,800 rpm. It dislodges accumulations of material as it is lowered down the bin through a manhole cover.

EGG TESTING by computer is being carried out in the UK at York University, which hopes the system will be adopted by the poultry industry.

Previously, the freshness of eggs has been checked by eye and some traditional manual measuring systems. At York, they have developed a complex instrument

which measures egg weight and the "white" (albumen) when the egg is broken out on a flat plate. Fed into a microprocessor, these factors give an index of freshness for the egg.

OPTICAL CHARACTER recognition equipment for production line work where reliability and accuracy are of prime importance has been put on the market by Vision Intelligence of Bordon,

which measures egg weight and the "white" (albumen) when the egg is broken out on a flat plate. Fed into a microprocessor, these factors give an index of freshness for the egg.

British Army Equipment exhibition, the service is concerned with altering the radar or thermal image (signature) of vehicles and other equipment to make them difficult to locate, to confuse the enemy about their type, or even to make them "disappear" altogether.

Plessey announced a few weeks ago its latest development in radar absorbent materials and presumably also has the means of altering the thermal image presented by a vehicle.

The company believes that camouflage techniques which do not include signature management are increasingly inappropriate in modern warfare. There is little point, it says, in using visual camouflage and smoke alone to try to protect a tank which is a thermal and radar "beacon."

FALSE TEETH can be designed and made in less than an hour with a combination of optical scanning and computer aided design developed by Hensson International, Chateau de Malissol, Vienne, France (33 7437 2370).

First, a miniature optical scanner examines the site in the mouth for the new tooth. Several digital pictures are taken, the data from which is assembled by a computer program called Euclid into a three-dimensional model which can be displayed on the screen.

Then, from a library of 22 possible tooth shapes the new tooth can be modelled and matched to the data. Finally, a three-axis milling machine is fed the data and produces a tooth from a block of the chosen material.

An important advantage is that patients can be treated in a single visit, without using messy pastes. The teeth are said to look better, too.

Announced at the recent

ERICSSON

ing at once as does Ericsson's, he and others add. "It is state-of-the-art," says Dr Ian Bennion, group leader for optical switching at Plessey Research in Caswell.

The device is a telephone switch on a chip that could route voice, data or video information optically, rather than electronically. As telephone systems have become more complex, with demand for more calls at once as well as new features, transmission has more than kept pace. Optical fibre can now easily cope with increased capacity—called bandwidth, or the space needed to send ever more millions of

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QUICK-CHANGING POINTS FOR TELECOMMUNICATIONS EXPRESS

THE preferred medium today for taking a telephone call from one place to another is optical fibre. Using pulses of light to represent calls, the fibre can carry more at once than older technologies.

But, just as trains are switched from track to track along a line, calls must be switched to reach their right destinations. And despite the growing presence of optical transmission, that switching function is done electronically.

This can slow or complicate the trip. Optical pulses must be converted into electrical signals and back again. And the electronic processor cannot act on the data at the same dizzying rates at which

the optical trunk is sending it in.

New telecommunications companies world wide are taking an accelerating interest in resolving this limitation.

Some years ago, AT&T Bell Laboratories developed a method for creating a device that would switch in the optical mode rather than the electronic mode. But there was no market; the devices would work only with so-called single-mode fibre—the new hottest transmission technology. "Single-mode is permeating the network more and more," says Rod Allerness, chief of photonic circuit research at AT&T Bell Labs. Single-mode fibre can carry

far more data at once than can its predecessor, multimode fibre, by a factor of about 100, according to Allerness. This is because the core of single-mode fibre is so narrow that it creates a single pathway for light to travel along rather than multiple pathways.

With several pathways, different beams of light can ricochet around, and hence arrive at the end of the fibre at different moments. "It's like a lot of waves on water, creating interference," says Lars Thylen, head of optical switch development at LM Ericsson in Stockholm. The resulting beam is more spread out. That limits capacity. Infor-

mation carried on the beam is in the form of on-off signals, which create the binary language of the computer. The closer the signals can be placed together the more can be sent at once.

These data-packed focused signals can be received by optical switches, which consist of channels for the light to travel through and controls to change its direction. The channels are created by diffusing titanium into a base of lithium niobate. The different refractive properties of the two materials keeps the light in line.

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

course of the light beam. In this way, the light beam can be switched to the desired output point.

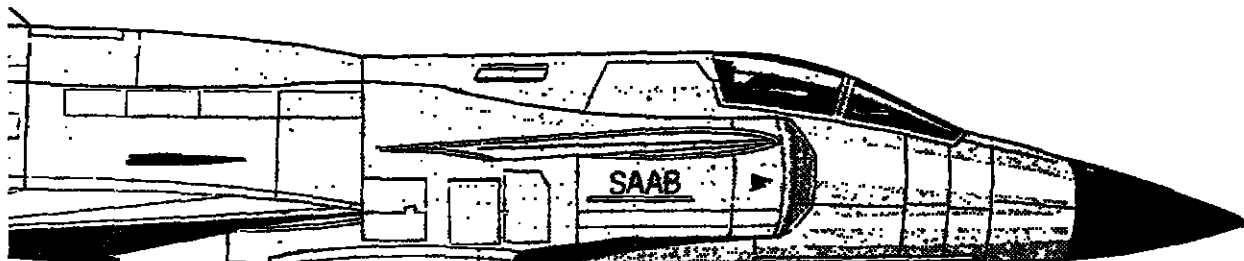
It is not so easy as it sounds, of course. The process is fraught with such nasties as "forbidden connections," "cross states" and "low attenuation," says Thylen of Ericsson, "that you want a switch device capable of handling more."

But now, say the experts involved, there is real market pull for completing development. "The transmission pipe is capable of carrying so much more," says Thylen of Ericsson, "that you want a switch device capable of handling more."

Motor Cars

NOTHING ON EARTH COMES CLOSER

WE'D LIKE TO THANK THE CHANCELLOR FOR BRINGING ALL THE SAAB FLEET INTO A LOWER TAX BRACKET.



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Or the '85 Directors Car of the Year\* - the 900 16s.

Or a well-equipped 2-door 900 for just £7,195\* that tops 100 mph.

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Art Galleries advertisement listing various galleries and their services.

Residential Property advertisement for Southover Manor Educational Trust.

Rentals advertisement for DUKE LUXURY FLATS.

HENRY & JAMES advertisement for furniture and home goods.

Kenwood Rentals advertisement for furnished flats and houses.

White Horse Calm Cover advertisement for a computer printer.

WORTH WATCHING advertisement for AlphaVision System.

EGG TESTING advertisement for poultry industry.

FALSE TEETH advertisement for dental services.

REGENTS PARK advertisement for a property listing.

ISLE OF MAN advertisement for a property listing.

Keith Cardale Groves advertisement for a property listing.

SWITZERLAND advertisement for apartments and chalets.

Overseas advertisement for international services.



Try telling a lifelong Man.Utd. fan there are no more tickets.

Or even worse, try telling his son.  
If you are running one of the world's best supported clubs, you cannot afford to let your fans be locked out by digital gremlins when there are tickets still available. That will never happen at Man. United.

When the club approached Price Waterhouse for advice on what kind of computerised ticket system to install, we understood their need for absolute reliability. So we recommended a system, specially designed for football grounds, with a fail safe mechanism.

As part of the policy of implementation we call "getting our hands dirty" we supervised the specifications for and selection of tenders from the different computer firms.

But we also suggested that the club should look to the full range of potential uses for its system - the bars, the restaurants, the pools and lotteries and all of the

management information needs. (Regretfully we still know of no computer that can play midfield.) The new system at Man. United is capable of all these functions - solely through the addition of software.

This kind of computer strategy work comprises up to 50% of our consultancy time at Price Waterhouse - for businesses which vary in turnover between the value of a few apprentices and five hundred Bryan Robsons.

To those who think Price Waterhouse consultants are just resprayed accountants, this may come as a surprise.

To Man. United, on the other hand, we are computer experts who help make sure their club is run as efficiently as possible. Tickety boo, you might say.

*Price Waterhouse*





# MANAGEMENT

THE Harold Geneen school of "macho-management" still has plenty of admirers. Far too many chief executives rely on the basically negative motivational approach of "express criticism, withhold praise, and instil job insecurity."

Yet the "management by terror" principle by which Geneen ruled his conglomerate empire, ITI, was the precise antithesis of the way large companies can revitalise themselves to cope with all today's uncertainty and rapid change, according to Rosabeth Moss Kanter, one of America's leading authorities on corporate entrepreneurship and innovation.

Moss Kanter travels the world armed with a devastating list of "Rules for Stifling Innovation" (see panel), and is in high demand as a consultant to US multinationals desperate to instil some change and entrepreneurship into themselves. She has been a professor at Yale for the past eight years, and is the best-selling author of "The Change Masters." She has just been appointed to a new professorship of innovation and entrepreneurship at the Harvard Business School.

Speaking at a conference on the subject in Brussels organised by Management Centre Europe, Moss Kanter claimed that the underlying problem for most organisations was that their structures and practices were based on the old, outworn notion that the future will be an extension of the past. Yet never before had it been more true that "the future is not what it used to be."

There are five keys to the encouragement of enterprise in large corporations, according to Moss Kanter:

- Jobs. People should be given broad assignments, with more emphasis on results than on procedures. This is the reverse of the conventional wisdom, which calls for narrowly-defined job descriptions, with general management handling things only on a "by exception" basis. That way of working "is fine so long as there isn't change all around you, or you don't want to do anything about it."

General Motors, for instance, discovered that it had 11 times as many job classifications in its factories as Toyota: 33 as against 3. It is now busily reducing demarcation barriers.

Procter & Gamble, the consumer products giant, has gone even further in some of its plants, cutting the classifications to the single one of "technician." People are now paid according to their mastery of a wide variety of skills, reports Moss Kanter. Management levels have been slashed, production costs have been more than halved, quality has risen,



## Why 'terror' is outmoded

Christopher Lorenz on an enterprising thesis

"and the organisation has become much better able to cope with change—there's greater flexibility and enterprise."

● Structure. Local autonomy must be considerable, with a full array of specialist functions available at local level.

● Culture. Companies must encourage employees to be proud of their work: "it fosters an environment of mutual respect and self-help." Highly innovative companies spend more on the development of their people than do others, and have an abundance of praise and recognition mechanisms. On no account should such schemes be kept secret.

● Rewards. These should be investment geared, instead of "pay-off orientated." In other words, they should no longer

### Stifling innovation

1. Regard any new idea from below with suspicion.
2. Insist that people who need your approval first go through several other levels of management.
3. Get departments/individuals to challenge each other's proposals.
4. Express criticism freely, withhold praise, instil job insecurity.
5. Treat identification of

be geared to inappropriate short-term financial performance. Moss Kanter cites Raytheon, the US electronics group, as one company which rewards success or effort by giving staff a budget "to do the special project they have always wanted to do."

"The chance to 'do it' is the great untapped source of motivation," says Moss Kanter. This "pinball syndrome," as it has been dubbed in the US (the chance to have a "free game") is now practised by multinationals such as Eastman Kodak and AT & T, as well as everyone's traditional model of innovative management, IBM, where research and development staff can spend 15 per cent of their time on projects of their choice.

● Empowerment (the force to

- problems as signs of failure.
6. Control everything carefully. Count everything in sight—frequently.
  7. Make decisions in secret, and spring them on people.
  8. Do not hand out information to managers freely.
  9. Get lower-level managers to implement your threatening decisions.
  10. Above all, never forget that you, the higher-ups, already know everything important about the business.
- Condensed from "The Change Masters," by Rosabeth Moss Kanter.

get things done). This broad concept covers: open communication and the wide availability of information; management support of all kinds (including job security and mobility, cross-functional access, and close-knit teamwork); and decentralised control over financial resources (which need not, however, involve large amounts of money at any one time).

For the would-be "change master" (or mistress) who must lead the company towards a new, and very different, tomorrow, Moss Kanter also has a checklist of more personal "dos" and "don'ts":

- 1—Tune into the company's external environment much more effectively. Only then will you be able to identify new needs.
- 2—Use "kaleidoscopic thinking" to create new approaches, by combining known facts and fragments to form different patterns. (This is one of the various definitions of creativity.) This way of thinking can be stimulated throughout an organisation by encouraging playfulness and irreverence.
- 3—Develop the ability to create and communicate a clear vision. The importance of this is underlined by the fact that venture capitalists place more weight on the person behind a project than on the project itself.

4—Build coalitions, and don't spring new things on people. Moss Kanter uses colourful jargon to describe four phases of coalition-building: planting seeds; "tin-cupping" around the organisation (getting other people to contribute to the new idea); horse-trading; and "sanity checking" (final checking of possible problems).

5—Work through highly-motivated teams. "Successful change efforts are associated with heightened teamwork."

6—Persevere and persist. "Everything looks like a failure half-way through, which is when the political problems arise."

7—Share credit and recognition—"make everyone a hero."

Having handed out all this positive and optimistic advice, Moss Kanter warned her MCE audience of senior European managers against the dreary old cycle which has bedevilled so many past attempts at innovation within large companies: initial euphoria, followed by disenchantment, chaos, search for the guilty, punishment of the innocent, and finally, promotion of the uninformed over the heads of the innovators.

Yet her advice to anyone wanting to innovate was expressed through the old Jesuit proverb: "it is easier to beg forgiveness than ask permission." In other words—go right ahead, as long as you do it sensibly.

Published in paperback by Unwin, price £4.95

### Contract furniture

## Resurrection of a modern classic

Feona McEwan explains how Hille's reputation has been revitalised

THE NAME on the label may be unfamiliar but the chances are you've seen or sat on the product. Hille seating is ubiquitous. Its polypropylene chairs furnish schools, hospitals, stadiums, auditoriums and shopping centres at home and abroad. Its concourse seating fills Heathrow airport, including the new Terminal Four building. From Aintree racecourse in England to Granada Airport, the Sultan Qaboos sports centre in Oman to the Olympic Stadium in Mexico, the name on the seat is Hille.

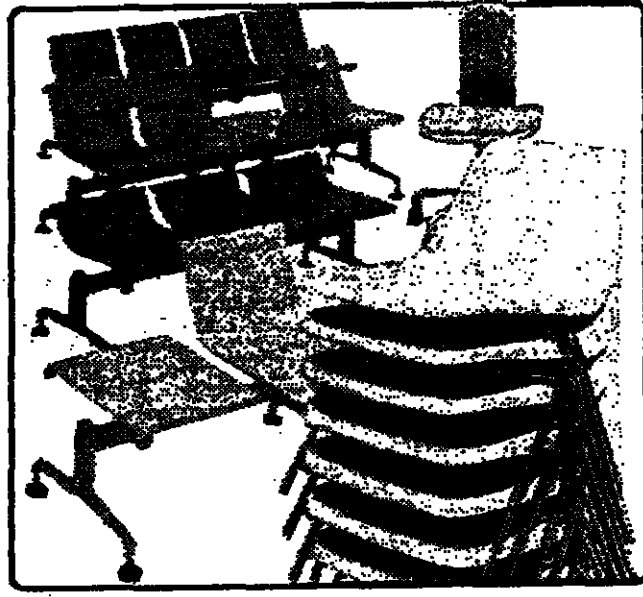
Now Hille, a specialist in contract furniture and supplier to the public sector, is poised to go public. Just two years ago, though, such a move would have been risible. Despite its reputation as one of Britain's leading furniture companies, Hille was in the doldrums, making heavy losses. Management problems, worries over succession and weak financial controls plus an over-ambitious diversification programme had contributed to the family firm losing its way.

Rescue came in 1983 when a company called Ergonom, an importer of office systems furniture, took it over. After two years, once Hille was returned to profit, the joint Hille Ergonom was born. Turnover for the combined group that year was £10.5m, 1985 looks like being substantially higher.

### Grown up on acquisitions

Ergonom's founders, Anthony White and William Hall, have grown up on acquisitions, demonstrating a savvy for spotting the commercial advantage. Hille was just that. It had a name carrying prestige, a wide product range, design reputation and record of innovation which convinced them of the potential for recovery. In addition, its high-volume low-cost product line and position as a public sector supplier offered a neat fit with Ergonom's own import business.

Hille's most famous range was the Robin Day design polypropylene chair. First developed in 1962, it used an injection-moulding technique



Hille seating: the ubiquitous Robin Day-designed polypropylene chair (right); Metropolitan seating for parks, playgrounds, etc (left); and Fred Scott designed chair (back).

that was a milestone in furniture history. It is regarded by the design world as a modern furniture classic, and was described as such in a Hille retrospective exhibition held at London's Victoria and Albert Museum in 1981. More than 12m chairs have been sold so far, including the substantial number made overseas under licensing agreements.

White, the chairman, calls the new company an international furniture contract group—that means non-domestic furniture—which both exports and imports. One of these is possibly the most well-known chair in Britain, the imposing black hide seat in the Mastermind television quiz. Half of all goods sold by Hille Ergonom are imported (the Mastermind chair is Wilkinson of West Germany), with the rest made in the UK, much of it sold abroad.

While adventuresome designers might regard the company's product range as on-the-safe-side, Hille Ergonom prides itself on its design and marketing-led approach to business. "We are highly committed to selling design," says White, a view that will be music to the British government's people design ears. "We aren't interested in me-too products... we want to make a design statement."

and West Germany) across the board, from choosy senior executives to typists' chairs and reception desks. Major clients include IBM, Shell, BOC Group, Wiggins Teape, and Rank Xerox (for which it has just landed the new headquarters in Marlow).

The Hille seating division, which accounts for 35 per cent of the company's turnover, majors on the public seating sector. National Health Service, local authorities, Heathrow's Terminal 4 seating (Gatwick and Aberdeen airports too) and nationalised industries, for instance. One of the more unusual projects has been the three-year £3m contract from the Department of Environment, to refurbish Crown courts, providing jury press, dock and barrister benches. Manchester and Guildford are just finished. In schools chairs, the company claims to be market leader, with its graduated range for growing children.

The international division handles exports (about 10 per cent of turnover) and handles licensing operations. Hille's polypropylene chairs are licensed in 18 countries, for instance.

"Our strength is our closeness to the marketplace. We sell directly to the end-user through a specifier (such as an architect or designer), not through dealers. And we are not sold primarily on price."

In recent years, White notes, there has been a significant change in the role of the designer. "Almost every purchase decision is now made by a designer," he observes. "Ten years ago decisions tended to be taken by the purchaser and made on price."

Determined to build on the Hille name for innovation, the company puts considerable accent on research and development. "That's rare in a British company," comments Cherrill Scheer, the only remaining Hille family member in the company (she is the founder's granddaughter). A recent robotics installation means production methods can be switched from one product to another, cheaply and quickly, at the touch of a few buttons. In a highly competitive market White is anxious to avoid the trap of inflexible production methods.

The merger gives the company four clear marketplaces. The Ergonom office systems furniture division supplies desks, chairs, shelving, office stations (mostly imported from Italy

and West Germany) across the board, from choosy senior executives to typists' chairs and reception desks. Major clients include IBM, Shell, BOC Group, Wiggins Teape, and Rank Xerox (for which it has just landed the new headquarters in Marlow).

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### Market niches to explore

Finally, the HE projects division (5 per cent of turnover) offers a complete contract design service (space planning, design, fitting, decorating) for executive suites, conference centres, office complexes and more.

For the future, White sees a number of market niches to explore. "We're not in hotels at all, nor in fast food much. And we're not strong in theatre auditoriums," he says. With sports and leisure facilities ballooning, there is scope too for furnishing stadiums—the company has just landed contracts for Watford and Brentford football clubs.

One thing looks certain, the acquisitions will continue. For the moment however going public is the next challenge. "We think we are probably the first of our kind on the United Securities Market," says White. "Anyway the City can't seem to find a slot for us... we're delighted."

Not even X-rays could detect the dangers in these hairline cracks, but special BASF dyes picked them out.

Progress and safety should always go hand in hand. For this reason, components used in air travel, space exploration, nuclear reactors, nuclear power stations and power plants are normally with strict safety standards.

An example of this is the use of special pigments. Cracks or slag inclusions in the component will immediately deflect the iron oxide particles from their true magnetic line.

Again, under an ultraviolet light, the fluorescent pigments make any flaw instantly detectable.

In another process, particularly useful for testing steel, the component is placed in a powerful magnetic field and the surface is then sprayed with a solution of iron oxide in suspension that has been dyed with BASF

special pigments. Cracks or slag inclusions in the component will immediately deflect the iron oxide particles from their true magnetic line.

Again, under an ultraviolet light, the fluorescent pigments make any flaw instantly detectable.

Today, chemical dyes and pigments are making a vital contribution to greater safety and production in materials testing, in transport and even in medical diagnostics they have become indispensable.

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Under ultraviolet light, fluorescent magnetic powder makes even the finest hairline crack visible.



UK NEWS

# Kinnock seeks EEC-inspired recovery plan

BY HELEN HAQUE

MR NEIL KINNOCK, the Labour leader, yesterday called on Mrs Margaret Thatcher, Prime Minister, to press for a co-ordinated programme of economic recovery when Britain assumes presidency of the European Commission next week.

A three-pronged strategy of Community-wide action to attack unemployment, recognise problems faced by individual member countries and establish clear rules of operation to distribute gains and losses fairly, was urgently needed to halt decline, Mr Kinnock told the Iron and Steel Trades Confederation conference in Jersey.

Without such a programme, European markets faced an increased "commercial invasion" by producers in Japan, America and the Pacific countries. He said that the presidency should provide a vital opportunity for Britain to influence the direction of European policy in the late 1980s.

But the Tories were proposing "Thatcherism on a European scale, dressed up in the grandiose emperor's clothes of 'competing in the internal market,'" he said.

The theory that the "enhanced power of uncontrolled market forces would make everyone more efficient and therefore more prosperous" was now discredited - and would lead only to a redistribution of unemployment in the Community. This would mean "fewer unemployed in Germany and France perhaps, and a few more unemployed in Britain and Spain certainly."

British steel workers had learnt from bitter experience that co-ordination for cuts in the past six years "is complicity for destruction of the industry" - as British plants and communities had borne the brunt of closures and cutbacks.

"Your history graphically illustrates the record of the Government that gave you no quarter, that denied you subsidies, that would rather pay redundancy than finance recovery, that tamely lowered the quota line when everybody knew that it was a confidence trick on a continental scale," he said.

"As the Tory Government in Brit-

ain developed an enthusiasm for international agreement that encouraged cuts and rundown and redundancy, the governments of other countries were employing strategies to subsidise the production and soften the blows on their steel industries.

"In France, aid totalled £130m, reducing the cost per tonne of steel by £2; in Germany, aid totalled £244m, reducing the cost per tonne of steel by £2; Italy's aid totalled £123m, reducing the cost of steel by £3 per tonne - but in Britain aid totalled, £14m, reducing the cost per tonne by £1.20," he said.

Mr Kinnock argued that the future broad strategy lay in co-ordinated expansion - stimulating British manufacturing to create jobs and working for European agreement on a policy of growth rather than shrinkage.

"Just as slump is a communicable disease, so recovery is contagious in its benefits."

He said that a Labour Government would believe in maximising the strength of the home industry and sustaining all Britain's integrated steel plants.

"You can make your way and beat the best, even with the testing competition and tight markets of Europe."

Kevin Brown writes: A future Labour government would make radical changes in the role of the Manpower Services Commission, the body which administers the Government's employment programmes.

Mr Prescott, Labour's employment spokesman, said in the House of Commons. "The Government is totally indifferent to mass unemployment, and he accused ministers of 'not giving a damn' about alternative policies. The sole purpose of Government policy seemed to be the creation of 'part time, low-paid cheap schemes.'"

Mr Ken Clarke, deputy employment secretary, said Government policies had led to the creation of 1m new jobs since 1983, and £1.2bn had been spent this year on programmes to help the long-term unemployed.

# Procedure drafted for vetting of City firms

By Clive Wolman

THE DIRECTORS and managers of all firms seeking authorisation to carry on an investment business will have to submit to the regulatory bodies details of their work experience and any blunders on their record, according to a draft document published yesterday.

The Securities and Investments Board and the Marketing of Investments Board Organising Committee (SIB/Miboc), the nascent City of London regulatory bodies, have drawn up the draft requirements for firms applying for authorisation when the Financial Services Bill becomes law in the first half of next year.

The requirements are designed to ensure that applicants are "fit and proper" to carry out their intended business.

A similar vetting procedure will be followed by the self-regulatory organisations (SROs) being set up as part of the new regulatory structure. The SROs will give firms an alternative means of receiving authorisation. Although their requirements may differ in detail, they must provide for an equivalent standard of vetting to the SIB/Miboc requirements.

An applicant to SIB/Miboc will have to present a business plan, a budgeted profit and loss statement for its first 12 months, and details of its structure, staff and financial position.

SIB/Miboc officials may interview applicants and visit their offices.

An applicant rejected by an SRO can make an appeal to a tribunal and, if unsuccessful again, can apply to SIB/Miboc for direct authorisation. The applicant may also appeal against the decision of SIB/Miboc.

The authorisation of investment businesses is expected to be a particularly sensitive task for the SROs. Already, the National Association of Securities Dealers and Investment Managers (NASD), which is planning to become a designated SRO under the Financial Services Bill, has been struggling with a difficult decision over whether to accept a membership application from Harvard Securities, a dealer in unquoted shares with a reputation for aggressive selling to the public.



# Stock Exchange floats campaign

BY NICK BUNKER

AN EKUBERANT Sir Nicholas Goodison (above), chairman of the London Stock Exchange, yesterday launched the exchange's latest publicity venture aimed at promoting wider share ownership.

To mark the opening of an advertising campaign, Sir Nicholas set loose 2,000 balloons in a strong west wind from the roof of the exchange's headquarters in Threadneedle Street. Each balloon carried a coupon entitling the holder to a booklet explaining the basics of stock market investment and a place in a raffle for a £100 prize (to be spent on stocks and shares).

On the basis of research to be published tomorrow, the stock exchange believes that between 12 and 16 per cent of British adults - or between 5m and 7m people - now own shares.

The advertising campaign, aimed at boosting this figure, will cost the exchange's member firms £2m over the next 12 months. The first stage will be four weeks of newspaper advertisements, also carrying coupons so that potential investors can write to the exchange for a free copy of the booklet.

The 48-page booklet contains a directory of 150 stockbroking firms interested in taking on pri-

vate clients. It explains the nature of stocks and equities, how to choose a broker and the mechanics of stock exchange transactions, including a description of this October's Big Bang reforms.

It was produced in response to recommendations from the exchange's retail development advisory group, which argued that lack of readily accessible information about stock market investment was a major factor in inhibiting wider share ownership.

The exchange is also setting up a wider share ownership campaign unit within its public affairs department.

# Heath acts on share price fall

BY JOHN MOORE

THE BOARD of C. E. Heath, one of Britain's largest insurance brokers, has asked its stockbrokers, James Capel and Kitchin & Aitken, to see whether a formal investigation into the group's share price movements should be mounted by the London Stock Exchange.

The move follows the sharp fall in the group's share price after speculation that the group faced a series of problems. In the last week, since the group announced that it was in merger talks with a small UK insurance broker, Dewey Warren, the share price has fallen 60p to yesterday's level of 525p.

The sharp deterioration came in the last two days when speculative activity took place in the group's shares. Amid rumours, C. E. Heath moved yesterday to clarify its involvement in two legal disputes - one involving C&A and the other involving the liquidation of a com-

pany in Bermuda, Mentor Insurance.

Heath said yesterday that it had already been stated, in its latest report and accounts for the year ending March 31 1986, that C&A due to the company from the sale of its subsidiary Monrose was the subject of a legal challenge.

After legal advice, the directors of Heath have stated in the accounts that the amounts are fully recoverable.

Heath also pointed out that it had stated in its latest accounts that a subsidiary, the Pinacle reinsurance company in Bermuda, had been named in litigation for substantial damages by joint liquidators of the Mentor Insurance Company of Bermuda.

In the accounts, the directors of Heath have said that they have taken legal advice and have concluded that there is no material case to answer and that no material liability will result from the action. No provision has been made in the accounts for any damages or liabilities.

The House of Lords appeal in the case over the ownership of the Trustee Savings Bank (TSB) begins today, David Lascalles writes.

The hearing, before five law lords, is expected to take six to eight days, and a judgment should be given two to three weeks later.

The appeal follows the challenge by TSB depositors to the Government's plan to float the TSB on the London Stock Exchange. They claim that TSB's assets belong to them and not, as the Government said, to the TSB itself.

The law lords will hear evidence from TSB depositors' associations, the TSB itself and public officials. The Scottish depositors won an initial ruling in their favour which was later reversed on appeal.

# GM drops its world van project in 'shift of resources'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

GENERAL MOTORS has shelved plans for a "world van" which was to be built in several countries, including Britain where it would have replaced the CF medium van.

This new evidence of the upheaval within GM's world truck and bus organisation, of which Bedford in the UK is a key element came to light yesterday in the US.

Metalworking News magazine, which has close contacts with the motor industry's machine tool suppliers, reported that GM had dropped the world van project and would instead redesign its current range.

Bedford confirmed that GM has "suspended work on the truck programme. It is a shift in resources" - refused to give any hint about GM's new van policy or whether Bedford would go-it-alone to replace the CF, which was launched in 1968 and had a major "facelift" three years ago.

CF has been losing ground in the UK and continental European export markets to newer products from European producers and is now under threat from Ford's new transit.

During the talks with BL about the purchase of its Land Rover-Leyland commercial vehicles division, which broke down three months ago, GM suggested that one of the most pressing problems for both companies was the development of new medium-eight van range.

GM argued that the investment would not be worthwhile unless a joint vehicle to replace both the Bedford CF ranger and the BL Sherpa vans was developed.

The GM world van project was supposed to save money by having subsidiaries around the world use a common design and sharing some key components. It was first considered in the late 1970s and the first vehicle was scheduled for introduction in the autumn of 1988. But the launch had already been put back at least once before being postponed indefinitely.

In North America, the group builds vans at Lordstown, Ohio, and Scarborough, Ontario. At the Bedford van plant at Dunstable, north of London GM has attempted to raise output by spending £50m to produce two vans, smaller than the CF from Japanese designs the Midi, based on an Isuzu vehicle, and the Rascal, from a Suzuki design.

Some observers now feel that GM might rely more heavily on Isuzu, in which it has a 38.6 per cent shareholding, for its van supplies in the future. The US group already sells some medium trucks supplied by Isuzu, but with GMC and Chevrolet badges, in the US.

GM's world truck and bus division, based at Pontiac, Michigan, is making other significant shifts in strategy. It has put its bus operations up for sale and says it must take steps to make its heavy truck business more competitive - perhaps with a partner.

In the UK, Bedford has announced that it is seeking 1,700 voluntary redundancies, representing a 23 per cent cut in its current workforce. The company said yesterday that, judging by the initial reaction, it would have no trouble getting the volunteers.

# Unleaded petrol ready for sale

BY JOHN GRIFFITHS

OWNERS OF cars with "retarded" engines will this week be able to use unleaded petrol in Britain - assuming that they can find one of the few Esso and BP service stations which have it on offer.

They would then cease to contribute to the long-acknowledged health hazard presented by the use of lead in car fuels (although their cars would still emit other pollutants such as nitrogen oxides which continue to worry governments).

This followed an announcement by Esso that the 95 Octane fuel was being made available initially at 10 petrol stations in London. BP said that its first unleaded petrol would be sold from a site at Bournemouth. Only 24 hours earlier, the Environment Department had announced its intention to see established "at least a minimum" network of unleaded petrol supplies in the UK by October of next year, by compulsion if necessary.

Esso expects to have a nationwide network of about 100 stations selling the fuel by the end of the summer.

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UK NEWS

# Building society cash-card link with US, Japan

BY WILLIAM HALL IN NEW YORK

CUSTOMERS of the Abbey National and Nationwide, two of Britain's three biggest building societies, will shortly be able to join an estimated 60m other customers of financial institutions around the world who can use plastic cards to withdraw cash at more than 10,000 automated teller machines (ATMs) in North America and Japan.

The Denver-based Plus System, the biggest shared network of ATMs in the US, yesterday announced that several financial institutions in the UK and Japan had joined its system. Mr Dale Brown, President of Plus, said that the new members meant that Plus was the first network to offer ATM cash withdrawals on three continents.

The Abbey National and Nationwide have been joined by Funds Transfer Sharing (FTS), a consortium owned by 50 British financial institutions. They will link their 950 ATMs in the UK to the Plus system, which is owned by 34 major North American financial institutions.

An additional 1,000 ATMs in Britain, are scheduled to be linked to the Plus system in the second year of operation and Plus is in discussions with a British clearing bank and other UK financial institutions.

JCB, the largest credit card issuer in Japan and the fourth largest card issuer after Visa, Mastercard and American Express, has also joined the Plus system. It is owned by several Japanese financial insti-

tutions which control nearly 6,000 ATMs and issue over 17 debit and credit cards.

Although JCB will initially be able to offer overseas travellers access to only about 100 ATMs in Japan, it hopes that member banks will increase the participation by bringing their own ATM networks into the Plus system.

Plus also announced yesterday that it has extended its system to Puerto Rico, where seven financial institutions with 150 teller machines have joined. Plus expects to sign up banks in several other Caribbean countries as well as in Europe and south-east Asia.

Mr Browning, who was speaking in New York, said that his aim was to create an international network of ATMs which would allow customers from all over the world to access their own bank accounts via ATMs in foreign countries. It would eliminate the need for travellers' cheques and large amounts of cash.

He estimated that if a customer of Abbey National for example was on holiday in San Francisco, it would take less than 14 seconds for an ATM cash withdrawal to be processed through the Californian ATM.

Mr Bill Murphy, vice president of FTS of Britain, estimated that a UK customer withdrawing \$100 from a Californian ATM would be charged a fee of not more than \$1 a transaction.

# Ship was deliberately set ablaze says judge

By Andrew Fisher, Shipping Correspondent

AN INSURANCE claim for \$3m (26m) over a ship which sank in the Red Sea in 1982 has been dismissed by a High Court judge on the grounds that she was scuttled - the first time an English court has made such a finding since 1968.

Mr Justice Evans decided after a 49-day hearing that the *rv Captain Pangos*, a bulk carrier of 29,000 deadweight tons, had been deliberately grounded and set ablaze.

The ship grounded on Farasan Island in the Red Sea in November 1982 and caught fire.

Her owner, Xenofon Maritime SA of Panama, and her mortgagee, Continental Illinois Bank and Trust, of Chicago, claimed \$3m plus interest for the loss from the insurer, Alliance Assurance, part of Sun Alliance.

The judge said he was satisfied there had been a preconcerted plan to scuttle the ship. The owners and the bank claimed there had been an accident, for which no-one could be blamed.

Alliance argued that Xenofon's main shareholder and managing director, Captain Diamantis Pateras, was facing financial problems and succumbed to the temptation to scuttle his ship and recover the sum assured.

Mr Justice Evans said it was impossible to say whether the ship's master, Captain Lambros, had conceived the scuttling plan. But he was sure he "received a sufficient indication of assent and authority from Captain Pateras to cause him to proceed as he did."

Captain Pateras died three months after the incident, at the age of 46, and had not had a chance to defend himself, said the judge. The mortgagees were innocent parties.

Welcoming the judgment, Mr Alan Birch, Sun Alliance's marine claims manager, said: "The case is a clear demonstration of the determination of underwriters to defeat fraudulent claims."

The last ship found by an English court to have been scuttled was the *Tropalioros*, a cargo ship.

# Hugh Carnegie on the suspicions raised among nationalists over a stalled inquiry into the RUC

## Ulster police face a question of mistrust

JUST WHEN the British and Irish Governments seemed to have cleared the decks for the summer after six months of tricky but more or less mutually satisfactory operation of the Anglo-Irish agreement, an issue has blown up in their faces.

It is the controversy surrounding an investigation into the Royal Ulster Constabulary (RUC) by Mr John Stalker, Deputy Chief Constable of Greater Manchester, and his suspension from duty and replacement on the RUC case at the end of May just as he was about to embark on further inquiries in Belfast.

Mr Stalker's solicitors are due to give a press conference today to comment on his suspension pending an inquiry into unspecified allegations of misconduct in Manchester. Regardless of what Mr Stalker may say and what may subsequently emerge, the consequences of the episode as far as Northern Ireland is concerned have already been considerable.

At issue is the deep suspicion that runs through the Roman Catholic minority in Northern Ireland of the predominantly Protestant RUC and the operation of the security forces and system of justice. It is

a crucial part of the Anglo-Irish agreement, which was signed last November and gives Dublin a say in the affairs of the province, to reduce this suspicion and build confidence among nationalists and so cut off support for the Irish Republican Army (IRA) and its political wing, Sinn Fein, which feeds off such alienation.

Mr Seamus Mallon, deputy leader of Northern Ireland's Social Democratic and Labour Party and MP for Newry and Armagh, put it this way: "Mr Stalker's removal from duty has been a body-blow to people's hopes in that - as one person said to me - it now seems that it is impossible to get justice in Northern Ireland. There is great despair and great anger."

It was in Mr Mallon's constituency that the events at the centre of Mr Stalker's investigation, took place.

In the space of just over a month in November and December 1982, the RUC shot dead six people, including three members of the IRA and two from the INLA (Irish National Liberation Army), in three incidents near Lurgan in County Armagh.

Five of the victims were unarmed and the sixth, apparently uncon-

nected to any paramilitary group, had only an antique rifle with no ammunition.

There was an immediate outcry from the nationalist community that RUC special units, exasperated by a spate of violence in which 47 people had died in three months, were operating a "shoot-to-kill" policy.

The outcry was fuelled by the subsequent trials in which RUC officers accused of murder were acquitted. It emerged during the trials that junior officers had given false statements about the incidents on the direction of unnamed senior officers to protect policing methods and that RUC Special Branch men had, on at least one occasion, operated across the border in the Republic.

In May 1984, Mr Stalker was appointed to investigate the whole issue and from then on "the Stalker report" was regarded by nationalists as an acid test of the system.

Last September, Mr Stalker, who quickly won nationalist respect for the thoroughness of his inquiry, handed over what now turns out to be an interim report to Sir John Hermon, the RUC Chief Constable, who passed it on five months later to the Northern Ireland Director of

Public Prosecutions, Sir Barry Shaw.

By then it had become common knowledge in Belfast that senior RUC men were unhappy about Mr Stalker's approach, believing that he did not fully appreciate the special circumstances under which the police have to work in Northern Ireland.

Mr Stalker wanted further information, apparently concerning an MI5 (intelligence service) surveillance tape from the scene of one of the incidents. He was due to return to Belfast to pursue this with Sir John when he was replaced by Mr Colin Sampson, Chief Constable of West Yorkshire, the man who is also to investigate Mr Stalker's alleged misconduct and who has yet to visit Northern Ireland.

Nationalists are convinced that Mr Stalker's findings would have led to the indictment of a number of senior RUC officers and would have voiced concerns about some of the security forces' operational methods.

If, as Mr Mallon believes, such findings will not be allowed to emerge, then nationalist suspicions of a cover-up involving the silencing of Mr Stalker will be confirmed. The irony is that this is happening

as the RUC was beginning to win credit from Catholics for confronting loyalist violence.

"If there is an attempt at a cover-up, then whatever little bit of confidence there may be in relation to the police will disappear," Mr Mallon said.

Recognising this, the Irish Government has made its deep concern about the issue clear to London. Apart from the "shoot-to-kill" allegations, Dublin is also anxious to get to the bottom of the question of British forces crossing into the Republic, an issue of great sensitivity politically to the Fine Gael-Labour coalition.

Hackles were needlessly raised last week when London first told Dublin that Mr Stalker's report was complete, then, after some public confusion and embarrassment, had to apologise and confirm that it was not.

A testy Dr Garret Fitz-Gerald, the Irish Prime Minister, said on Irish radio at the weekend that it was vital that the whole matter be cleared up quickly. He may raise it at a bilateral meeting with Mrs Margaret Thatcher during the European Community heads of government meeting in The Hague tomorrow.

# Privatisation of energy urged by 'think-tank'

BY MAURICE SAMUELSON

NUCLEAR power is still potentially the safest, as well as the cheapest, source of Britain's energy, says a report which urges privatisation of all the country's fuel and power industries, including the nuclear sector.

The document, issued by the London-based Institute of Directors, is the most radical and far-reaching of a recent series of right-wing "think-tank" proposals for ending govern-

ment influence over the supply and distribution of energy.

As well as urging privatisation of coal mines, power stations and the national electricity grid, it proposes the abolition of the Department of Energy and says that the Government does not even have a role in promoting energy conservation.

*Why Make Fuel Dear? An Energy Policy for Consumers, Policy Unit Institute of Directors, 116 Pall Mall, London SW1Y 5ED; £2.95.*

# Komatsu set to nominate single union for British factory

BY NICK GARNETT

KOMATSU, the Japanese construction equipment and engineering company, will choose within the next few weeks either the Amalgamated Engineering Union (AEU) or the General, Municipal and Boilermakers for the single-union deal it is seeking at its newly-acquired plant at Birtley, near Newcastle.

The plant, due to come into commercial production next spring, will employ 270 by 1988 producing excavators and wheel loaders.

As at Nissan's car assembly plant a short distance away on Tyneside, the Komatsu agreement will almost totally preclude industrial action during exhaustive procedures over disputes.

Mr Clive Morton, director of personnel and administration at Birtley, said yesterday that he hoped to have an agreement signed by August. The company has yet to provide the unions with draft documents to consider.

Mr Morton said the fact that the AEU had been chosen by Nissan had "some significance" but there were other factors to consider. One was that Komatsu would be engaged in a much heavier form of engineering.

"We are taking a very cautious approach. We have to see whether some of the organisation methods there are totally relevant in the UK," he said.

It is already clear, however, that the Birtley plant will follow the traditional Japanese pattern of using team leaders among the 150 direct production workforce, a so-called team improvement programme, 10-minute mandatory briefing sessions outside normal work hours, job flexibility, single status canteen and company "uniform." Pay will be partly determined within banding zones by an individual's personal performance.

The plant's management also intends to have a rather robust suggestion scheme through which supervisors and other personnel will be expected gradually to improve manufacturing times.

The company said that it had yet to decide whether it wanted a company council as a negotiating body. Such a council is the only recognised discussion and bargaining forum at Nissan. Komatsu has decided, however, on a simple structure for shopfloor personnel with virtually one grade of worker to be known as manufacturing staff.

Devonport Royal Dockyard in the west of England has won an order to refit the royal yacht *Britannia*. Last week the dockyard agreed a novel industrial relations package with its unions, including a no-strike commitment, in order to win the order.

# US fiscal deficit major distortion, says Lawson

BY GEORGE GRAHAM

MR NIGEL LAWSON, Chancellor of the Exchequer, yesterday attacked the US for failing to use the increased revenues that are expected to result from its tax reform programme to reduce its Federal budget deficit.

The Chancellor rejected criticism of the UK for failing to follow the US in reforming its tax structure, and said that there was little to admire or emulate in US fiscal policy.

"The size of the US fiscal deficit is one of the major economic distortions in the world today," Mr Lawson said, in a speech to the Midland Industrialists Advisory Council in London yesterday.

"It must, therefore, be a matter of some regret that the intention is to use not a penny of the vast increase in revenues expected to accrue from the removal of distortions and closure of loopholes to reducing the deficit, but rather to devote it entirely to a massive reduction in income tax from what is already an

enviably modest level."

The US tax reforms, which aim to sweep away a range of tax allowances and special concessions while reducing the level of income taxes, were first proposed nearly two years ago, Mr Lawson said, but still none of them have reached the statute book. In the UK, in contrast, company taxation has been reformed and four other taxes abolished.

"With the exception of the somewhat technical question of the taxation of dual resident companies, I cannot think of a single loophole or distortion in the UK tax system which the current United States tax reform package proposes to close or remove in the US," Mr Lawson said.

The British Government had also had the courage to take the measures necessary to reduce its budget deficit to an acceptable size before embarking on the path of tax reductions it is now pursuing, Mr Lawson said.

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UK NEWS

# Railways launch drive for jobs equality

BY DAVID THOMAS, LABOUR STAFF

BRITISH RAIL has launched an equal opportunities programme in response to a comprehensive report on women workers in British Rail published yesterday by the Equal Opportunities Commission (EOC).

Both BR and the commission yesterday hailed the report as a watershed in equal opportunities within the industry. The report, the first of its kind prepared by the EOC, was carried out at the invitation of BR and received the complete cooperation of both rail management and unions.

The report found that fewer than 7 per cent of BR's workforce were women (8,987 from a total of 149,517). They were concentrated in lower-grade clerical posts in jobs such as carriage cleaning. There were only two women at senior management level and only 189 out of a total of 8,037 at manager level. There were seven women train drivers (21,506), 64 guards (11,072) but none employed in track repair (20,201).

Ms Diana Robbins, the report's author, said yesterday that she found a complete lack of knowledge of sex discrimination legislation among people interviewed during her research, which was conducted in 1983-84. Some local managers responsible for recruitment had told her of potentially unlawful practices such as advertising jobs explicitly asking for men; trying to get rid of women who were employed; and saying that they would not appoint women as apprentices.

A number of personnel practices are common within the rail industry which tend to discriminate against women, according to the report, including promotion based on length of service.

BR had not tried to make its working conditions flexible in ways which would help employees with family responsibilities. For example, hardly any jobs (0.25 per cent) were part-time, yet part-time jobs often suited women, the report says.

Ms Robbins yesterday criticised the rail unions for lacking explicit policies on women. She said this lack of developed policies covered women as railway workers, women as members of the unions and even women as employees of the unions.

BR said yesterday that it had taken two main decisions as a result of the report: it had appointed an equality officer and had overhauled its equal opportunities policy and sent it to all staff.

Mr John Palette, BR managing director for personnel, added: "We have approached our unions to ensure that there are no discriminatory elements in the agreements between us."

# Murdoch dispute fails to hold place in strike ratings

BY PHILIP BASSETT, LABOUR EDITOR

THE GOVERNMENT'S strike statistics, which ministers claim show the lowest strike activity in the UK for half a century, are artificially low because they do not include the year's most significant dispute - News International's (NI) fight with the print unions over its Wapping printing plant in east London, according to the pay research company Income Data Services (IDS).

IDS acknowledges that the present strike figures are low, but it says that by not including Wapping in its regularly published strike statistics, the Government has undercounted the number of working days lost through strikes by half a million days. The Department of Employment denies the charges.

In a forthcoming issue of its fortnightly review, IDS says that the Government's figures include the dispute as a strike only from January 24 to January 29, and that since

then the dispute has not been counted in the calculations. Although Mr Rupert Murdoch's company has dismissed all of its previous print workforce, print union leaders and their members regard it as a strike, arguing that such dismissals are common in British industrial relations and especially in the newspaper industry.

They point to the fact that the company has held negotiations with the unions - Mr Eric Hammond, general secretary of the EETPU electricians' union, is flying out to the US on Friday for talks with Mr Murdoch in the hope of resolving the dispute - and see this as a clear indication that Wapping is a strike. Further, the company's "final" £50m offer, which was rejected in a ballot of union members, included as a constituent part the lifting of all industrial action by the unions. IDS calculates that with 5,500

workers involved, the number of days lost through the dispute in the five months from February is about 500,000, which would push up the number of days lost through strikes so far this year from 630,000 in the four months to April, based on latest available figures, to about 1.2m.

The Department agreed yesterday that figures from Wapping were now not included in the strike statistics, but said that it did not regard the dispute as a strike. Apart from the initial period, no working days had been lost, and production of the company's newspapers had continued almost normally.

It disagreed with IDS calculations about the number of days involved, arguing that since many NI ex-employees were part-time, or did not work a five-day week, the calculation could not be carried out in such a way as to produce a figure of 500,000.

# Tory setback to social security reform

BY IVOR OWEN

A THREE vote defeat in the House of Lords has embarrassed the Government and put a question mark over its plans to ensure that the rise (local property tax) burden is more widely shared by requiring all adults, including social security claimants, to make at least a 20 per cent contribution.

Ignoring ministerial objections, peers carried an amendment to the Social Security Bill - by 89 to 86 - designed to ensure that the unemployed and other categories entitled to housing benefit qualify for 100 per cent rates relief.

At present, unemployed people do not have to pay rates, and peers

protested that forcing them to make a contribution would hit those already suffering greatest hardship in the community.

Baroness Jeger (Labour) said the bill sought to put an added burden on "people so poor that they already qualify for income support."

# Scheme aims to improve Oxford Street

By Lisa Wood

TAXIS and buses could be banned from Oxford Street in London, one of Europe's busiest shopping streets, if plans announced yesterday are adopted.

Private cars are already banned from using the 1 1/4 mile street in the daytime.

The new initiative to end traffic congestion comes with a package of environmental improvement proposals drawn up by a steering group whose members include representatives from Westminster City Council, traders from the Oxford Street Association and landowners including Grosvenor Estates.

The proposals have already been attacked by representatives of London's 18,000 taxi drivers. Opposition is also expected from residents in adjoining streets where taxi and bus traffic would be diverted.

Mr Alan Bradley, chairman of the group and chairman of Westminster planning and development committee, said: "Overcrowded pavements, pollution, noise and general clutter are all detracting from what should be a shopping showpiece. There are also far too many accidents on Oxford Street."

He said the group believed its proposals would transform the street and help to fight off challenges from new shopping complexes.

The interim report, which is being sent out for consultation, comes 14 years after the ban on private cars.

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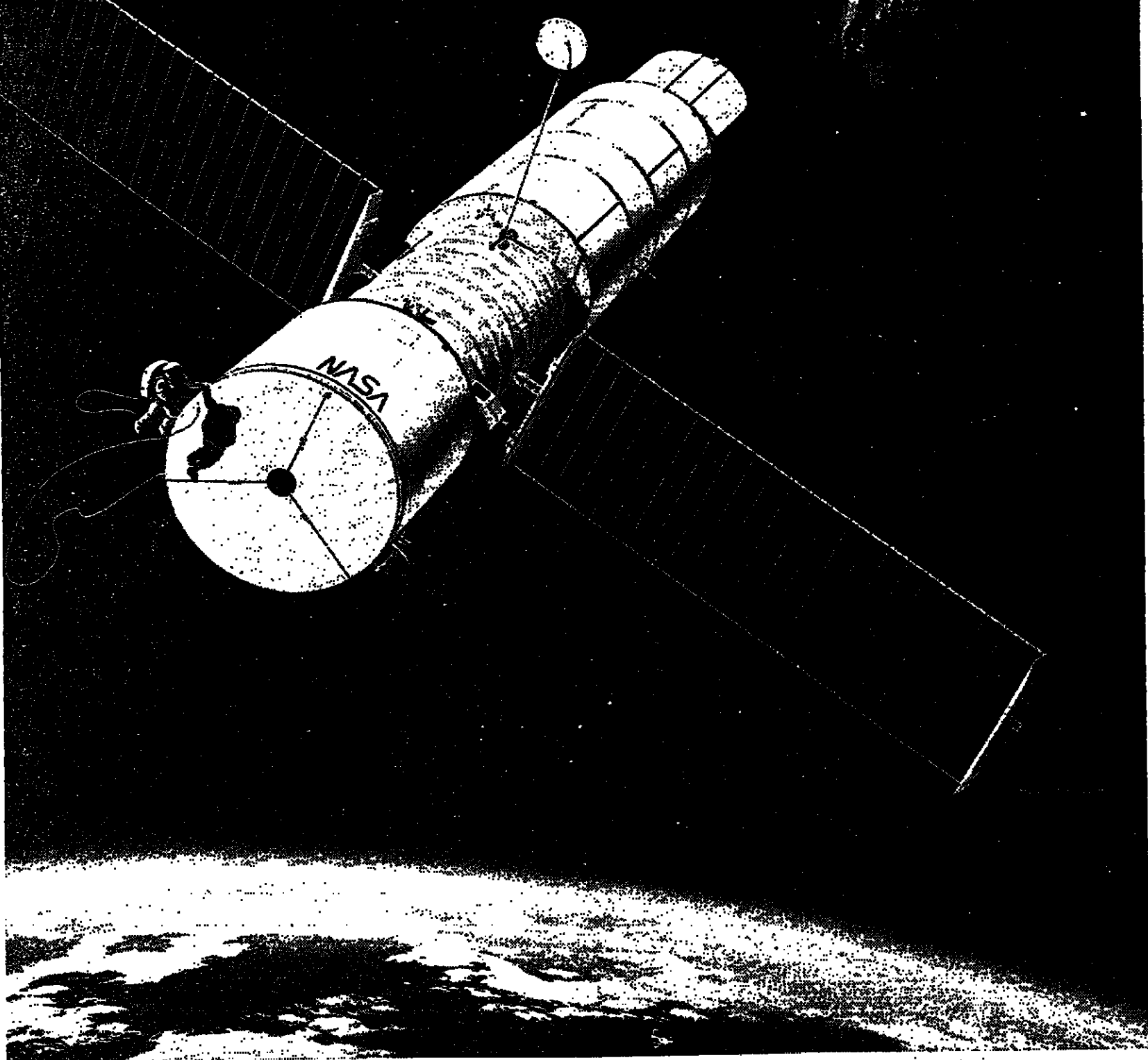


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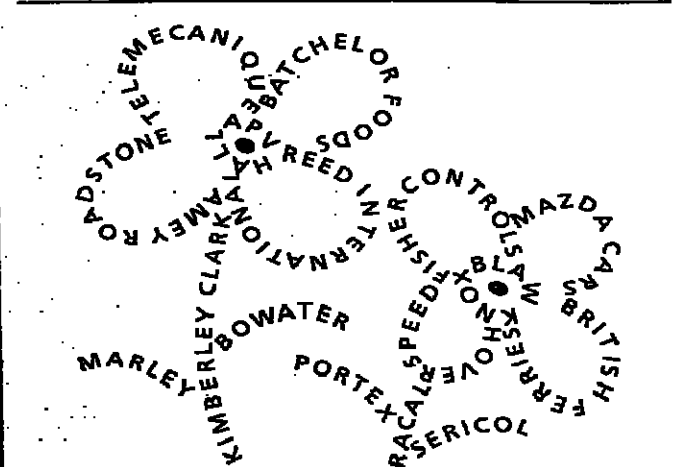
the configuration of the observatory and investigate system requirements, including physical and operational designs, for this innovative x-ray imaging instrument.

Lockheed is completing work on a similar program, the Space Telescope, which will be the largest deployable spacecraft ever placed in orbit. Lockheed engineering teams also developed the new technologies for the suc-

cessfully tested Solar Array, which could supply sufficient energy for extended Earth-orbit scientific or military missions, and for ventures such as the proposed manned Space Station.

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FT LAW REPORTS

Creditor of struck-off company cannot restore name to register

RE AGA ESTATE AGENCIES LTD  
Chancery Division: Mr Justice Harman: May 23 1986.

WHERE A person lends money to redeem charged property held in the name of a company which has been struck off, he cannot later petition for the company to be restored to the register to enable him to claim in a winding-up if he was neither a creditor nor a member of the company at the date of its dissolution.

Mr Justice Harman so held when dismissing a petition for restoration of the name of RE AGA Estate Agencies Ltd ("the company") to the register of companies, and for its compulsory winding up. The petition was addressed to the company, which did not exist at time of presentation. The Registrar of Companies was joined to the proceedings.

Section 353(6) of the Companies Act 1949 provides: "If a company or any member or creditor thereof feels aggrieved by the company having been struck off the register the court, on an application made by the company or member or creditor before the expiration of 20 years... may... order the name of the company to be restored to the register... and the court may... make such provisions as seem just for placing the company and all other persons in the same position... as if the name... had not been struck off."

HIS LORDSHIP said that the petition was for restoration of the company's name to the companies register, and for its compulsory winding-up on the ground of insolvency.

The petitioner alleged that the company owed him £5,416 which he had paid to National Westminster Bank in August 1972 to redeem a charge held by the bank on the company's freehold property. It was alleged that on October 11 1976 the petitioner's solicitors served a statutory demand on the company and that the demand was still unsatisfied.

The difficulty arose from the allegation that the company had been struck off the register and thereafter dissolved in October 1974. The dissolution of the company preceded the payment to the bank by about 10 months.

None of the facts alleged was in doubt. The company had

owned the property formerly charged to the bank. There was a freehold property registered in the name of the company. The petitioner had on the evidence a genuine claim for money which would be repaid by a sale of the property.

The petitioner had presented a petition in 1976 in the same relief as was now sought, but had been persuaded to withdraw it by the promises of the fraudster who controlled the company. The promises were not kept.

In *New Timbiqui Gold Mines Ltd* [1961] Ch 219 it was held that in order to qualify as a member or creditor within section 353(6) of the Companies Act 1949 the petitioner must show that he was a member or creditor at the date when the company was dissolved.

On that test the petitioner in the present case could not succeed since he was not a creditor of the company when the company was dissolved in 1971.

Mr Mummery for the Registrar submitted that the decision in *New Timbiqui* was correct. He said it had stood unchallenged for 25 years and been regularly acted on in practice, and that for the court to depart from it must require a very strong case. He submitted that the decision was plainly wrong, but no jurisdiction to entertain the petition.

Mr Hoser for the petitioner pointed out the oddity of section 353(6) if it expressly provided that a company which ceases to exist did not exist, might feel aggrieved and make an application to the court.

In practice the court usually required that an extant person, whether member or creditor, should join in the application so as to ensure that a person against whom orders could effectively be made was party to the proceedings.

Mr Hoser submitted that the whole effect of the section was to create an "as you were" position.

That was correct since if a petition was properly presented and if the court exercised its discretion in favour of restoring a company's name to the register, the company was "deemed to have continued in existence as if its name had not been struck off."

But, as Mr Mummery observed, that "as you were" position arose only after the petition had succeeded.

On the basis of reported cases Mr Hoser suggested that the reasoning in *New Timbiqui* was far too narrow and that a broad approach to construction was correct. He adopted as part of his argument footnote 19 at page 508 of *Buckley on the Companies Act* (14th ed) 1981, where it was suggested that the decision in *New Timbiqui* was wrong or at least too widely expressed.

Mr Mummery submitted that a judge must approach authorities of long standing with respect and great care. He said that counsel who argued *New Timbiqui* analysed the terms of section 353 fully to the judge.

He submitted that the opening terms of the subsection showed that the company or member or creditor must have felt "aggrieved" at the date of the striking off because the words could not sensibly be read otherwise.

As a matter of logic, he said, it could not be asserted that the petitioner in the present case advanced money to the company in August 1972 because there was no company at that date to which the money could have been advanced.

Accordingly, said Mr Mummery, the reasoning in *New Timbiqui* was entirely sound and correct.

Mr Mummery's arguments were correct. His contention that the decision in *New Timbiqui* was fully argued and was the correct construction of the statute, and that the criticism in *Buckley* was unsupported and unavailing.

It would be wrong to depart from *New Timbiqui* which had been followed and applied very many times since it was pronounced.

The petition could therefore not be entertained since it was presented by a person with no *locus standi* under section 353(6).

For the petitioner: Philip Hoser (Barrister) & Son (Treasury Solicitor)

By Rachel Davies, Barrister

THESE REPORTS are published in volume form with the full texts of judgments. For subscription details contact Kluwer Law Publishing, Africa House, 68 Kingsway, London, WC2B 6BD. 01-831 0391.

APPOINTMENTS

Top posts at Cadbury UK

CADBURY SCHWEPPE has appointed Mr David Wellings as managing director of Cadbury UK. He will take up his appointment later this year. Mr Wellings is director of business development at Imperial Foods where until recently he was chairman and chief executive of Golden Wonder. The present managing director of Cadbury UK, Mr Neville Bain, will become managing director, international confectionery for Cadbury Schweppes at the beginning of August and will become chairman of Cadbury UK.

NEWGATE CONSTRUCTION GROUP, Aylesbury, has promoted Mr Geoffrey Loege to marketing and sales director. He was group marketing and sales manager.

SAUTER AUTOMATION, Slough, has appointed Mr John Waddell to the board. He runs Sauter's contracting activity.

Mr Fred Dimmore (Corahill Insurance) has been re-elected chairman of the LINKED LIFE ASSURANCE GROUP, and Mr Don Shore of Provincial Life was elected deputy chairman.

Sears board position

Mr J. Michael Pickard is to join the board of SEARS as deputy chief executive on September 1. He was deputy chief executive of Imperial Group and chairman of Imperial Brewing and Leisure.

THE BAR ASSOCIATION FOR COMMERCE, FINANCE AND INDUSTRY has elected Mrs Katherine Holmes of the Distillers Company as chairman. Mr Bernard Kelly of Mobil Oil Company and Mr Timothy Foley of W. S. Atkins Group were elected vice-chairmen. Sir Gordon Syme, Advocate General at the European Court of Justice, has been appointed a vice-president.

Mr K. H. Walley has been appointed to the board of RECKITT & COLMAN from July 1. Mr Mark Foster joined the company in 1980. In 1980 he became managing director of the household and toiletry division and in 1984 transferred to the pharmaceutical division as its managing director. He will now be responsible for development and expansion on a worldwide basis of Reckitt & Colman's pharmaceutical business, as well as remaining managing director of the UK pharmaceutical division. Mr Keith Walley became a non-executive director. From 1982 to 1984 he was with the Shell group, culminating as managing director of Shell UK and of Shell Chemicals UK.

THE WILLOW GROUP has appointed Mr John Durrant as managing director.

LEP GROUP has set up a company to improve control over the group's international interests. The board of LEP International Management comprises the group chairman, Mr John Reed; group finance director, Mr John Leach; Mr Brian Leeper, a main board director; and Mr Peter Kirkby who is at present joint managing director of LEP International in the UK. Mr Keith Studer will become the sole managing director of LEP International in the UK.

Following the death of Mr Lewis Heymann, LEOPOLD JOSEPH & SONS has appointed Mr Robin Herbert as chief executive. He will hold this appointment in addition to his current appointments as chairman of Leopold Joseph Holdings and Leopold Joseph and Sons.

MOTT, HAY & ANDERSON has appointed Mr J. B. Kirby as a director of A. H. S. Waters and Partners.

SEGWICK UK has appointed Mr Michael Ross Collins as a deputy chairman. He will also be assuming responsibility for the London region of Segwick UK as its chairman.

Mr Ken Mason has been appointed managing director of CURRENCY BROKERS INTERNATIONAL, a subsidiary of Marston Holdings.

BRYANT HOLDINGS has appointed Mr Terry Flower as joint managing director of Bryant Hozdes. He was sales director.

KINGSWOOD CHEMISTS has appointed Mr Malcolm Bayly as operations director. He also joins the board of Booker Pharmaceuticals. Mr Bayly was with Savory and Moore as sales director.

Mr Gwyn Jones Francis is to become director general of the FORESTRY COMMISSION from November 10 in succession to Mr George Dennis Holmes, who retires on November 9. Mr David Lovell Foot becomes forestry commissioner (operations) in succession to Mr Francis, who joined the Commission in North Wales in 1984. Mr Foot was director of harvesting and marketing division.

Mr Jolyon E. Stoggett has been appointed secretary of THE INSTITUTE OF MARINE ENGINEERS from July 1.

Mr Jonathan Fabbie has been appointed an assistant director

of FENCHURCH SCOTT REINSURANCE BROKERS from July 1.

Mr Stephen Walker has been appointed operations director of FENTOS RETAILING GROUP. He was divisional sales manager of W. H. Smith Do It All.

Following the announcement by BCPH that its bid for LAND INVESTORS has become unconditional, Mr Michael Fielding, Mr Berrick Berger, Mr David Garrard and Mr Colin A. Gershenson have been appointed to the board of Land Investors. Mr Fielding becomes deputy chairman of Land Investors.

Mr Redwyn Davies has been appointed director of Membrain Defence Systems, a division of FACTRON SCHLUMBERGER. He was director and general manager of STC Computers, a divisional manager of GEC Avionics.

Mr Richard Hills has been appointed secretary of BRITISH RAIL ENGINEERING. He was company lawyer at Tube Investments.

Mr Ted Bradshaw, formerly chief dealer of the Bank of England from 1971 to 1976, shortly retires as director treasury of Hungarian International Bank and will, from October 1, become a director of HARLOW UEDA SAVAGE (FOREIGN EXCHANGE).

Mr Christopher G. Kenyon, chairman of William Kenyon & Sons, has been appointed a director of NATIONAL WESTMINSTER BANK'S north regional board.

Mr Graham Barratt has been appointed director of DEREK CROUCH (SALES), part of the Derek Crouch group. Mr Barratt joined Derek Crouch as group internal auditor in 1979.

Mr Julian Baddley has been appointed finance director at TR INTERNATIONAL (CHEMICALS), a Simon Engineering company. He was previously finance manager.

Halford Shead restructures

HALFORD SHEAD AND CO—the high-value high-risk insurance arm of the Alexander Howden group specialising in jewellers block and bullion business—has made a number of board appointments following corporate restructuring. Mr E. Dray is named chairman and Mr J. A. Clark becomes managing director. Joining the board are Mr E. C. Alsworth; Mr C. S. Bailey-Went; Mr E. Calver; Mr C. J. Lambden; Mr R. W. Larkin; Mr F. N. Marjoribanks; and Mr J. L. Hill who is also secretary.

**H. J. Joel Gold Mining Company Limited**  
(Registration No. 85/01995/06)  
(Incorporated in the Republic of South Africa)  
("Joel")

**Rights offer of linked units in Joel to members of The Randfontein Estates Gold Mining Company, Witwatersrand, Limited ("Randfontein")**

Further to the announcement on 3 June 1986 Joel announces that the Johannesburg Stock Exchange ("the JSE") has granted a listing for the renounceable (nil paid) letters of allocation ("letters") pursuant to the rights offer to members of Randfontein (other than those members whose addresses, as recorded in Randfontein's share registers, are within the United States of America or Canada) of 6,112,533 linked units in Joel on the basis of 1 unit for each share held in Randfontein. These letters will be listed from Monday 30 June 1986 to Wednesday 23 July 1986. Listings have also been granted by the JSE with effect from 24 July 1986 for 70,928,367 shares of one cent each in Joel, as well as 13,585,672 Class A (1987) options and 13,585,672 Class B (1988) options in Joel.

An application to list the shares (nil paid), the shares (fully paid) of one cent each, the Class A (1987) options and the Class B (1988) options is being made to the Council of The Stock Exchange, London ("the SEL").

Saillant dates	1986
Record date for the rights offer—last day for the relevant members of Randfontein to register for the Joel rights offer—close of business on	Friday, 27 June
Listing of the renounceable (nil paid) letters of allocation commences on the JSE	Monday, 30 June
Listing of the Joel shares (nil paid) commences on the SEL	Monday, 30 June
Offer opens in Johannesburg and London at 09.30	Friday, 4 July
Last day for dealing in letters of allocation on the JSE	Wednesday, 23 July
Last day for splitting letters of allocation in London by 13.00 (Shares nil paid) —in Johannesburg by 14.30	Wednesday, 23 July
Listing of the shares of Joel commences on the JSE	Thursday, 24 July
Listing of the Joel Class A (1987) and Class B (1988) options commences on the JSE	Thursday, 24 July
Last day of listing of the Joel shares (nil paid) on the SEL	Friday, 25 July
Rights offer closes—last day for acceptances and payment to be made by 14.30 in Johannesburg and 15.00 in London	Friday, 25 July
Listing of the shares in Joel (fully paid) commences on the SEL	Monday, 28 July
Listing of the Joel Class A (1987) and Class B (1988) options commences on the SEL	Monday, 28 July
Last day for late postal acceptances, in Johannesburg only, by 14.30	Wednesday, 30 July
Joel share certificates posted on or before	Wednesday, 6 August

All times given are local times in the Republic of South Africa and the United Kingdom, as appropriate.

Subject to the above, the Joel offer circular, which will include the renounceable (nil paid) letter of allocation and the Joel pre-listing statement will be posted to members of Randfontein by Friday 4 July 1986.

Holders of Randfontein share warrants to bearer may receive letters of allocation by lodging coupon No. 102 with the London Registrars, Hill Samuel Registrars Limited, 6 Greencoat Place, London SW1P 1PL, at any time up to the close of the rights offer.

Johannesburg  
24th June, 1986

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or otherwise acquire any shares in H. J. Joel Gold Mining Company Limited.

**H. J. JOEL GOLD MINING COMPANY LIMITED**  
("JOEL")  
(Incorporated in the Republic of South Africa)  
Registration No. 85/01995/06

**INTRODUCTION TO THE STOCK EXCHANGE**  
arranged by  
**WILLIAMS DE BROE HILL CHAPLIN & COMPANY LIMITED**  
RIGHTS ISSUE OF  
13,585,672 Units

each unit consisting of 5 shares of R.01,  
1 class A option (exercisable in 1987)  
and 1 class B option (exercisable in 1988)

The rights issue opens in London and Johannesburg on 4th July 1986 and has been underwritten by Johannesburg Consolidated Investment Company, Limited and Anglo American Corporation of South Africa Limited.

The share capital of Joel immediately following the rights issue will be:

Authorised	Issued
200,000,000	70,928,367
in ordinary shares of R.01 each	13,585,672
Class A options	13,585,672
Class B options	13,585,672

Application has been made to the Council of The Stock Exchange for the issued share capital, the Class A options and the Class B options to be admitted to the Official List. Listing particulars relating to Joel are available from the Extel statistical services and copies of such particulars are also available during normal business hours on any weekday (excluding Saturdays and public holidays) for a period of 14 days from the date of this notice from:

Williams de Broe Hill Chaplin Barnato Brothers Limited  
& Company Limited 99 Bishopsgate  
Pinners Hall London  
Austin Friars EC2M 3XE  
London  
EC2P 2HS

and for 2 days from the date of this notice from the Company Announcement Office, The Stock Exchange, London EC2. 25th June 1986

**Company Notices**

**ANNOUNCEMENT AND NOTICE OF REDEMPTION**

**ASIA NAVIGATION INTERNATIONAL LIMITED**

US\$30,000,000 6 1/2% per cent.  
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IT IS ANNOUNCED that the Supreme Court of Hong Kong has sanctioned the Scheme of Arrangement between Eastern Asia Navigation Company Limited ("EAN") and the minority shareholders of EAN and a copy of the Court Order, together with a minute containing the particulars required by Section 61 of the Companies Ordinance of Hong Kong, have been registered by the Registrar of Companies. Accordingly, the last condition attaching to the proposal to redeem the Bonds, as approved at an Extraordinary General Meeting of Bondholders held on 4th June, 1986, has been satisfied.

THEREFORE NOTICE IS HEREBY GIVEN that, pursuant to Condition 7(C) of the Bonds and pursuant to an Extraordinary Resolution of Bondholders passed on 4th June, 1986, Asia Navigation International Limited has elected to redeem, on 8th July, 1986 ("the redemption date") all of the Bonds outstanding at their principal amount together with accrued interest up to the redemption date. The Bonds will cease to bear interest from the redemption date. Payments will be made against surrender of Bonds together with all unattached Coupons at any of the offices of the Paying Agents as shown on the Bonds. In the event that not all unattached Coupons are presented the amount of any missing unattached Coupons will be deducted from the sum due for payment. Bonds and Coupons will become void unless presented within a period of twelve years from the redemption date.

ASIA NAVIGATION INTERNATIONAL LIMITED  
Hong Kong  
24th June, 1986

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Spain	2025	1528	542	814
USA	2025	1528	542	814
USA	2025	1528	542	814
USA	2025	1528	542	814
USA	2025	1528	542	814

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**Legal Notices**

No. 1986 E 3016  
IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
BIRMINGHAM DISTRICT REGISTRY  
IN THE MATTER OF  
SCARRO HOLDINGS PLC  
AND IN THE MATTER OF  
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a petition was on 4th June 1986 presented to His Majesty's High Court of Justice for the confirmation of the reduction of capital of the above-named Company from £1,070,000 divided into 3,340,000 Ordinary Shares of 50 pence to £688,000 divided into 2,340,000 Ordinary Shares of 20p each by cancelling 900,000 shares of 50 pence and 20p each issued and unissued Ordinary Shares and reducing the nominal amount of each such share to 20p.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before His Honour Judge Micklem, sitting as a Judge of the Chancery Division of the High Court, at The Court House, Newton Street, Corporation Street, Birmingham B4 6PY at 10.30 am on Monday the 30th day of June 1986.

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requesting the same by the undersigned solicitors on payment of the regulated charge for the same.

Dated the 26th day of June 1986.  
Signed: BLAKEMORE,  
48 Temple Street,  
Birmingham B2 5SP.  
Solicitors for the above-named Company.

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Our overriding consideration is the long term growth of earnings and dividends for our shareholders.

**Argyll Group PLC**



Television/Christopher Dunkley

Midsummer sadness on small screen

The great ship Television has slipped into the summer doldrums. Viewing figures have fallen to their lowest for nearly two years. In the first week of 1986 average viewing per head of the population was 34 hours 39 minutes. By the week ending June 15 — which was before Maradona (a cross between Maradona and beladonna) put England out of the World Cup, so that the soccer ratings were presumably still high — the figure had fallen to 21 hours 27 minutes.

happily afford to behave like public service broadcasters in their region, knowing that nobody will introduce a down-market schedule to steal their viewers and their advertising revenue, the same cannot be said of Thames and LWT. In London the pressures drive inexorably towards audience maximisation, and since the London companies have the strongest influence on the construction of ITV's network schedule the results show up nationwide. Replace London's two companies with one, destroy the need to compete inside the metropolis, and hey-presto those ghastly contemporary series—Dimple and Codpiece or whatever—atrophy.

he self-perpetuating since these people keep turning up series after series, decade after decade, yet out here, on the receiving end, it is often difficult to imagine what the producers see in them. Cook has been at the centre of some of the most impressive comedy ventures of my lifetime — Beyond The Fringe, the Establishment club, Private Eye, Not Only But Also — but that does not make him an ideal chat show guest. His presence on BBC's unfortunate Joan Rivers chat series Can We Talk was baffling.

If you suggest to the broadcasters that one of the factors responsible for the summer decline is their own habit of packing the spaces between sports programmes with dreary repeats and cheap imports, you are accused of confusing cause and effect. The use of their cheaper material in the summer-time, they say, is merely a sensible marshalling of resources, given the long established fact that audiences shrink in summer whatever you do. They point to the reduction in viewing figures right across the spectrum, including those for such consistent chart-toppers as EastEnders as proof of this. I still maintain that if you do, at the very least, contributing to the diminution of interest by this cynical policy of shovelling out a lot of rubbish between June and September.

Of course, the idea begs numerous questions: doesn't most of ITV's rubbish originate outside London? Shouldn't people be allowed to watch Simper and Prognosis if they want? Not "Wouldn't a single London company be dangerously large? Nevertheless, it is an intriguing idea, guaranteed to

Channel 4's Dinerse Reports proved its unique value yet again last week. After unimpressive reports on the "Peace Convoy" had given us the local authority perspective, the police line, and the Tory Party/landowners' line, Dinerse Reports went in among the dangerous hippies with camera and microphone and found out what they were saying. It was pretty subversive stuff. Of the police, for example: "Well, I'm doing my best to love them and 'em, my fellow brothers and sisters in ignorance. Paid ignorance." Of their children: "Do they look unheathy? Hungry? Unhappy?" Of the supposed violence in the camp: "You go round here and try to pick a fight. I'll lay you a tenner you won't get one. Where else could you get that? Of drugs? The police chair the motorways are crowded with lorries supplying the valium and the phenobarbitone, all the mother's little helpers, for millions of housewives. At one camp there's a few people who enjoy a sniff. The only rule in this camp is no hard drugs." Structurally and technically the programme could not have been better, yet the result was unusual, informative and in all respects excellent.



Peace convoy hippies: well presented on Channel 4

Some Kind of Hero/Young Vic

Michael Coveney Les Smith's Some Kind of Hero at the Young Vic is a powerful plea for racial tolerance. Ironically, black Private James, who has shot his white commanding officer through the head for no apparent reason, has served four stints in Northern Ireland as a soldier detailed to keep "the Faddies" in their place. Under questioning by a lady doctor, he reveals that he "became a nigger" at the age of seven years, as a Birmingham schoolboy during the notorious 1964 General Election campaign in Smeethwick. Treva Etienne's performance as James is full of energy and bounce for as long as he is taunting the vicious sergeant (Ben Roberts) who guards his Belfast military cell while awaiting the court martial. The play cracks and buckles, however, once he starts on a subdued line of confession. There is a superbly smooth and impressive performance by Corin Redgrave as a Major offering defence counsel. Although short (90 minutes) and given without an interval, the piece lacks the intensity of good prison drama and suffers from much implausibility of

Salammbô/Paris Opéra

David Murray Musorgsky read Flaubert's novel Salammbô in 1885, and was fired with determination to make an opera of it. He got as far as planning the action and sketching his own libretto in Russian — characteristically borrowing the odd suitable line from this and that Russian poet — and drafted the music for six substantial scenes. Even for those the orchestration was merely begun, and by 1886 the project was abandoned, like many another. But Musorgsky did not abandon the music; instead, he recycled it for the operas that he did (more or less) complete later, Boris Godunov and Khovanshchina, and the fascination of the Salammbô fragments lies partly in meeting these musico-dramatic ideas in their first provisional home. Clearly, Musorgsky conceived his operatic passages in terms of the essential action — for the recycling was never a matter of borrowing old tunes for quite different new scenes (something that many a 19th-century composer did with a serene conscience), but of re-planting the original dramatic music in a different time and

Henze and Knussen/Almeida Festival

David Murray For its Monday concert the Almeida Festival moved up the road to Union Chapel, the better to accommodate the BBC Singers. They had the better share of a long programme, but no roaring was involved; by current standards the new music they sang was uncommonly modest and sometimes otherworldly. Under the direction of Simon Joly they performed it all with great finesse and lovely choral tone. The choral pieces alternated with others that were not so good, the excellent Sarah Leonard, with a few instruments, conducted where necessary by composer, Oliver Knussen. Knussen's unfinished music comes in many forms. This time, his Fragments from Chiara for double women's choir (began in 1975) was described as one large "P" and another "M" incorporated a harp, orchestra and solo soprano one of these days. Though Hans Werner Henze's Orpheus Beträgt die Wiese, three choral parts and a solo soprano, the excellent Sarah Leonard, with a few instruments, conducted where necessary by composer, Oliver Knussen.

For Peter Pears/Snape Maltings

Ronald Crichton In compensation for roaring northerly winds and low spirits induced after two or three days by the persistent and by now traditional limitation of amenities, the closing stages of this year's Aisleburgh Festival brought musical events of the kind this gathering can still provide. High quality performers and skilfully chosen programmes receive the unique flourish lent by the Maltings to singing and playing of such truth and distinction. On Thursday John Shirley-Quirk, his sabbie voice only lightly touched by the passage of time and still commandingly eloquent, and the excellent pianist Ken Wood Paik gave a "Lisztade" in celebration of the centenary of the composer's death. They included a song-cycle, Transer and Trust, by the faithful Cornelius. As usual with this modest but gifted disciple, it was worth attention. The Liszt songs originally announced were cancelled by three. Since the extras included one Goethe, one Heine and Die drei Zigeuner, only the dull dogs who do not like Liszt would have been converted. For their third group together the artists chose the mighty trio of Petrarch Sonnets, bringing

to them burning urgency and wonderfully refined control for the hushed endings. On his own Kun Woo Paik played a rewarding group of Liszt's Schubert song transcriptions including "Auf dem Wasser zu singen," in which a troubled lyricism must be (and was) achieved by negotiating waters that run deep but seldom still. Then the triptych Venezia e Napoli, which glowed and coruscated, the brilliant surface illuminated from within by ardent Italiophilia. In the "Canzone" the distant gondolier from Rossini's Otello was allowed by Liszt and by his interpreter to take the centre stage in a way the needs of dramatic pace forces Rossini to deny him in the opera. A memorable recital. Saturday afternoon brought Fineley Children's Music Group under Ronald Corp in two of Britten's works for and about children. The Golden Shovellette was written for the Vienna Boys' Choir (odd to choose a maritime subject for them). The Children's Crusade, a setting of a ballad by Brecht in a singing-translation by Hans Keller, is the more considerable — indeed, with its use of percussion and keyboards to paint in

Hedda Gabler/Bloomsbury

Martin Hoyle In their greatest writer brings home yet again how much is lost in translation, and how much is gained by a community, a closely knit society, informs Ibsen's plays. The designs emphasise this society's stifling claustrophobia. Fresh red curtains keep out the light, severely revealing much window, even when open. Miss Davidson does little new against this fairly conventional background. Staged as unimaginative, her production even has actors standing together for lengthy dialogue until one longs for them to form a conga and have done each it. This is unfair on players who are extremely polished technicians and look as if they could fill out the director's sketchy outlines with considerable personality if given a chance. Marit Gronhaug's red-haired Hedda (the first entrance in red now seems a convention) is attractive, confident and modern. She comfortably and expansively settles on the sofa as if establishing her territory. The production attributes her

Conducting appointments

Isaiah Jackson is to be the new principal conductor of the Royal Ballet at Covent Garden. The new conductor is the American David Lang's By Fire, in which high soprano describe a nuclear weapon test in a languid of birds while darker male voices declaim an old Chinese text about incendiary warfare. Miss Leonard repeated her performance of Mark-Anthony Turnage's Lament for a Hanging Man (interlocked harp and vibes in poised patterns, jazzy ripples for saxes, extra percussion for everybody involved), which sounded prettier and less dangerous than it did at the Bath Festival. She also led Richard Felciano's leisurely minimalist dream, "The American of Tuttle Island" with her voice echoing around the chapel on tape-delay, along with languid instrumental decoration. Peter Maxwell Davies' Agnus Dei for two boys' voices and cello was heard for the first time, beautifully sung by Adrian Osmond and James Buggden.

Advertisement for BLANCPAIN watches. Features a large image of a watch and the text: "Since 1735... And we still take time to make time". Includes a list of authorized dealers in various cities like Geneva, Frankfurt, Munich, Zurich, Hamburg, and Düsseldorf.

Arts Guide section for June 20-26. Lists theatre performances in London, New York, Tokyo, and Chicago. Includes titles like 'The Normal Heart', 'Cats', 'Fanny Brice', and 'The Japanese Version of Sam Shepard's plays'.

Saleroom/Antony Thorncroft Millionaire martyr. Text describing the sale of a manuscript by Sotheby's, mentioning the price of £1,375,000 and the historical context of the manuscript.



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Wednesday June 25 1986

# There is no alternative

THE BRITISH Government has long resisted the imposition of sanctions against the apartheid regime in South Africa, on the grounds that sanctions do not work. The time has now come for the UK to recognise that the policies of the Government in Pretoria have finally made sanctions unavoidable. There can, of course, be no certainty as to what sanctions would achieve, but this has ceased to be an adequate pretext for inactivity. There is now no alternative. As a leader of the Commonwealth and a pivotal member of the European Community, the UK should take a positive lead, rather than reluctantly submit to the inexorable.

Nothing will be achieved by sending a mission to the Foreign Secretary, or yet another fact-finding mission to South Africa; the time for fact-finding is over. The Eminent Persons Group was set up precisely that purpose by the Commonwealth, and after extensive consultations both with the Government of South Africa and with representatives of many other shades of opinion, including Mr Nelson Mandela, the imprisoned leader of the African National Congress, it has delivered its verdict: the Pretoria Government has no present intention of moving towards the dismantling of apartheid and the establishment of a representative and non-racial government.

## Fundamental reforms

These objectives were laid down by the Commonwealth Heads of Government last October; they also listed a number of sanctions which should be considered at their forthcoming meeting in August. If the South African Government failed to make adequate progress in meeting the objectives, the EPG does not recommend any particular sanctions, but it argues clearly that some sanctions are now necessary.

"The question in front of heads of government is in our view clear. It is not whether such measures will compel change; it is already the case that their absence, and Pretoria's belief that they need not be feared, defers the Commonwealth to stand by and allow the cycle of violence to spiral... Such action may offer the last opportunity to avert what could be the worst bloodshed since the Second World War."

No sanctions by the outside world, not even a total blockade, could compel change on the Pretoria Government. In the long run apartheid is doomed,

# An election that matters

THERE WAS a time when Japan's general election interested only the Japanese and the Japanese. After all, little seemed to change; the same conservative regime has been in place for nearly 40 years, enjoying a comfortable, if not overwhelming, majority and practising generally successful and mostly unchanging policies regardless of who actually was the nominal head of government.

On the surface, the next election on July 8 seems to be in all respects inconceivable that the Liberal Democratic Party will fall from office. The country does not seem to be in, or immediately likely to go to, the sort of crisis that might demand radical change. Even if it did, the opposition parties, either singly or in cooperation, do not seem to offer prescriptive alternatives with wide appeal. The nascent campaign is, indeed, strangely issue-less, as befits a pragmatic nation which only fixes machines when they are broken.

The difference this time has two connected roots; the first is that Japan is coming to realise, however imperfectly, that it is no longer an island, capable of going its own self-contained and mostly commercial way; the second is that not all the gears in the machine, the loose coalition between the LDP, the business community and a powerful bureaucracy, are meshing quite as smoothly as hitherto.

## Mixed success

Mr Yasuhiro Nakasone symbolises the difference. He is as much as he likes to call himself, "the foreign Prime Minister," in reality more neo-presidential, cutting a swathe in the world outside and with at least some vision of an expanded role for his country, including, but not confined to, greater identification with the western alliance. He has challenged, while in office, those to whom change comes less easily, though only with mixed success. Some parts of the power structure, the public and private financial sectors, for example, have responded to the call, though they would never admit they were

but if the African regime is sufficiently determined, it can for some time postpone the inevitable. The outside world must consider two questions: first, whether the pressure of sanctions coming on top of the internal crisis, has a chance—even a small chance—of persuading the Government to move towards fundamental reforms; second, whether, on the contrary, the withholding of sanctions will, as the EPG argues, encourage Pretoria to postpone the changes that are necessary.

## Political pressure

That history does not recommend the efficacy of economic sanctions has been repeated often enough; this consideration was not allowed to stand in the way of sanctions against Argentina at the time of the Falklands war, nor against the Soviet Union over the crushing of Poland. What distinguishes South Africa right now is that the apartheid regime is in a manifest state of crisis, in which its contradictions are boiled uncontrollably to the surface. No clear-sighted South African can imagine that the system has a long and benign future on the old terms; and it is apparent that members of the South African Government have been prepared, even if reluctantly, to envisage a rather different future. The purpose of external pressure cannot be to compel change but to tilt the balance of argument within the white community, however slightly, over the feasibility of their present course of action.

The rationale of sanctions is to exert political pressure. This does not imply an attempt to bring South Africa to its knees; it does imply measures which would have a palpable effect on South African interests, and which contain the probability of sustained and increased pressure in the future, until there are clear signs of a change of direction by the Pretoria government. That pressure will be most effective if it is imposed under a mandatory UN programme.

Lord Cockfield himself has certainly not run out of steam. He continues to pound the platform of the Community, spelling out his vision of a "single great market" of 320m people, less logic, dry English humour, and fronting delivery which surprisingly galvanises his audiences, while enchanting the

interpreters with his deliberation and clarity. It is a pity that such has been achieved, in spite of the sorry tally of statistics. Some of the decisions look like very small bricks in the total structure of a Common Market, but important agreements have been reached: on the free establishment of architects and pharmacists anywhere in the EEC (the former after 17 years debate, the latter after 18), on the freedom to operate unit trusts and mutual funds across frontiers, on the mutual recognition of type approvals for telecommunications terminals, to name a few.

Yet perhaps more important than any of the individual directives have been the broad policy initiatives launched by the Commission over the past year, which are intended to accelerate the whole process of completing the Common Market: on industrial standards, professional qualifications, food laws, capital movements and public procurement.

The first, already approved by the Council of Ministers, is the new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum health and safety standards, while allowing differing national standards to apply to the detail.

That should mean a huge simplification of the negotiations and national experts which are the prime cause of delay. Inevitably, it is easier said than done. The first such draft directive, and a key test for the new approach by the Commission, is the proposed common standards for pressure vessels—of all shapes and sizes. It succeeds in reducing the original 50 pages of detail to only five.

The second Commission initiative concerns the mutual recognition of professional qualifications—so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy. A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food member state's requirements to be freely available, provided it meets minimum Community rules on questions such as labelling and additives.

The two latest onslaughts on national barriers to trade concern the free movement of capital—a subject virtually untouched since 1992—and opening up government purchasing policies to EEC-wide competition.

# EEC TRADE BARRIERS

## Progress, but could do better

By Quentin Peel in Brussels



Lord Cockfield: vision of a "single great market"

### Key proposals for decision in 1986

Physical barriers	Technical barriers	Fiscal barriers
Abolition of customs presentation charges	Pressure vessel basic standards	Standstill to ensure no widening of VAT differentials
Various plant and animal health checks	Car exhaust emission standards	No introduction of new excise duties creating border formalities
Easing controls at intra-Community borders	Food additives and labelling rules	Deferred payment of VAT on imports
Tax free exemption for travellers	High technology medical products	Harmonisation of duties on alcohol
Maximum levels for pesticides in foods	Safety of toys	Harmonisation of excise on mineral oils
Abolition of transport quota checks at borders	Noise limits for hydraulic diggers	Rules for stops on aircraft, ships, trains
Control of swine vesicular disease	Mutual recognition of higher education diplomas	
	Freedom to provide non-life insurance	

\* Out of 106 draft directives under discussion

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The two latest onslaughts on national barriers to trade concern the free movement of capital—a subject virtually untouched since 1992—and opening up government purchasing policies to EEC-wide competition.

The other most difficult issue to be resolved, is the one probably closest to Lord Cockfield's heart: the need for bringing indirect tax rates broadly into line. Without such a move, he argues, the member states will always insist on keeping tax checks at frontiers—and negate the idea of an internal market being "without frontiers".

Virtually all the national Finance Ministers and Treasurers are fiercely defensive of their national prerogative to raise taxes—as are the national parliaments, with Westminster second only to Brussels. The idea that VAT and excise duty rates would be set in Brussels is anathema.

That debate is only just beginning—and the outcome would be one of the very last actions to be reached. The members do not look good.

One of the most startling aspects of the internal market debate is the lukewarm attitude of West Germany, one country which on the face of it would have most cause to benefit from scrapping national barriers.

On issues like food, laws, environmental concerns, financial services and transport, Bonn is in the camp of the protectionists. France is very often on the other side of the fence, with Britain and the Netherlands.

One theory is that German industry has already learned to cope with the barriers to trade in the Community, whereas others have not, and therefore sees its competitive edge being worn away by a successful move to open up the market.

The other underlying political debate is likely to be between the poorer, peripheral states—Spain, Ireland and Portugal—and the rich members at the centre which may expect to benefit most from a single market. The former argue that if they are to approve all these moves to open their markets to competition, they must be compensated in other ways.

That means putting more funds for regional and social spending schemes, intended to stimulate the growth of the poorest regions and help them catch up with the centre. That comes right up against the Community's perennial budget crisis: most of the available cash is drained off into supporting the Common Agricultural Policy. There is no direct linkage between progress on the internal market, and such social policies, Lord Cockfield insists. The Commission recognises that there are serious social and regional problems that must be addressed," he says. "But there is no conditionality. It is not a conditionality problem, but a budgetary problem."

In the Community, however, conditionality at least at a political level can never be excluded. So in the end, there may be a real budgetary consequence to completing the Common Market.

Finally, great hopes are held out in Brussels for the effects on speeding up decision-making of the reform package agreed at last year's Luxembourg summit. It is intended to extend the use of majority voting, and make the prolonged search for total unanimity unnecessary.

Nobody really knows how the reforms are going to work in practice. The provision to have two readings with the European Parliament could hold things up. Some fear the provisions have been badly drafted and will prove ambiguous. But they will only come into effect in 1987, in time for the Belgian presidency.

In the meantime, the challenge will be for the chairmanship of the UK to see whether momentum can be restored in the one area closest to British government thinking, and the one area closest to British sentiment of 1992: maintenance.

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## Imperial guard take new posts

The fall-out from Hanson Trust's bitterly contested £3.7bn takeover of Imperial Group in April is now providing rich management pickings for other companies.

British Baldock Imps managing director of leisure and retailing, as I reported last week, has joined Guinness as an executive director.

Yesterday came news that no fewer than three other Imps men have been appointed to senior posts in other sectors of British industry.

Michael Pickard, Imps' former deputy chief executive and a leading figure in the fight against Hanson, is joining Sears as deputy chief executive. James McKinnon, former finance director, is to be general manager of gas supply, monitoring the activities of British Gas after privatisation; and David Wellings, director of business development at Imperial Foods, is to join Cadbury Schweppes as managing director of Cadbury UK.

## Men and Matters

feated, the battle he had put up greatly impressed another member of the board who resigned that day, deputy chairman, Geoffrey Maitland-Smith, who is also chairman and chief executive of Sears.

"I was tremendously impressed, watching him at work," Maitland-Smith said yesterday. "As indeed, I had been some time before when we were trying to put a deal together with him at Grattan."

Pickard, who had joined Imps in 1981 after heading up the Happy Easter chain of fast-food restaurants, now fills a spot at Sears left vacant since Colin Marshall was headhunted as chief executive of British Airways over two years ago.

Maitland-Smith said that Pickard would now share with him responsibilities for the development strategies for Sears' subsidiaries.

## Together

A traditional Indian smoke signal from the top of Toronto's 553-metre CN Tower marked the start this week of a bid by Canadian Indians and Eskimos to join the mainstream of north American business.

The Native Business Summit, a combination of trade show and convention, demonstrates the advances made by Indian and Eskimo business people and the openings which their efforts have created for white capital in native reservations and other remote parts of Canada.

Many Canadian "natives" still rely on hunting, fishing and trapping for their livelihood. But that isn't the whole story. Beneath the colourful head-dresses worn by chiefs of 580 Indian bands at the summit are the founders of fast-growing financial institutions, real estate developers, regional airlines and a satellite communications company.

After years of hostility

## Short sentence

Trade union leaders, more used to mounting protests against cuts of all kinds, will today be asked to approve perhaps the unkindest cut of all—in the length of their own speeches.

Norman Willis, TUC general secretary—and never short of a word himself—will put proposals before the TUC General Council to cut the time allowed for movers and seconders of resolutions for debate at the annual autumn Congress.

Those seeking to change the world by moving TUC motions will be asked to do so in future in seven minutes rather than 10; and those seconding them, in five minutes rather than seven.

The TUC says that the move is simply to bring what is nominally allowed into line with actual practice, since standing orders at the Congress invariably get suspended to promote brevity.

A GENTLEMANS STICK DEODORANT

CHANEL

Corps diplomatiques

# CHANEL

FOR GENTLEMEN

Observer



"I'm training the dog to use a geiger counter"



"GOD IS STILL a Brazilian—he's just on holiday in France," tittered the Globo gossip columnist on Sunday after Brazil's traumatic defeat in the World Cup.

His dejected readers might well suppose that if the Lord is prepared to arrange a French football victory over the mighty yellow and blues, he may soon be offering favours to the Paris Club of international bankers, whose opinion has counted for much in Brazil in recent years.

Brazil is a gangling adolescent of a country—excitable, energetic, vaguely aware of its strength, but somewhat unsure as to what to do with its belligerently optimistic and therefore vulnerable to equally gargantuan disappointment.

When it comes to football, Brazil is convinced it is the best. When it comes to the economy, the constant pressure of a \$104bn-odd debt makes it feel a little more insecure.

To contend that defeat in the World Cup presages a similar catastrophe in Brazil's crusade against inflation might seem absurd. But in such a music, superstitious country, fatalistic parallels are often drawn, and right now the architects of Brazil's radical economic reforms believe that maintaining popular confidence in the programme will be crucial.

Nearly four months after the government of President Jose Sarney launched his Cruzado plan, over-riding inflation, freezing prices, and creating a new fixed-rate currency, the pundits are touting their half-time analyses. And though the mood remains optimistic, a few Cassandras appear to have found their way into the commentary box.

A superficial glance at the forecasts might beg the question why? A consumer boom is raging, government projections forecast 9.5 per cent growth this year. The export boom continues—up 10 per cent in the last five months of this year—promising a similar surplus of about \$13bn. Reserves are up. Oil prices and international interest rates are down.

Furthermore, the indicators Brazilians prefer are also good. The papers report that wage lists for flights to Europe stretch until August and trunk and international phone calls are up by about a quarter over year ago levels. A few Cassandras appear to have found their way into the commentary box.

But it is in the mood of the general public that the politicians will now be trying to gauge in the wake of the World Cup defeat.

When the Cruzado plan was announced in February, inflation was running at an estimated 500 per cent. Part of the jubilation that greeted it may have been for the across the board 5 per cent pay rise that suggested the end of inflation.

Possibly more important was the feeling that Brazil was at

Brazil's fight against inflation

One goal up, but it's only half time

By Ivo Dawmay



"Well, where were we?" say, from left, Jose Sarney, Jose Sarney, and Dilson Funaro in 0 cartoon after Brazil's World Cup defeat

last doing something of its own option and not just taking orders imposed from outside by the deeply unpopular International Monetary Fund.

Nevertheless the fervour of the popular crusade that gripped the country, fuelled a little perhaps by the sacking by late customers of several supermarkets that breached the price freeze, surprised everybody. Mr Jose Sarney, the planning minister and co-author of the package, still appears slightly bruised by it all.

"The reaction of the people passed all our greatest expectations," he recalls. "We had expected support, but not this."

Evidence of this upsurge of enthusiasm can be seen everywhere. Shoppers in taxis and on street corners declare: "The Cruzado: I believe" and "I am a Sarney price inspector." Daily developments in the national savant's struggle are crowded the headlines, even in the more popular press.

But is the atmosphere of rampant optimism now dissipating? Some sectors of the economy—cars, clothes, meat—are showing dangers of overheating, and there are worries about the public sector deficit.

The target for the government's deficit originally fixed at a highly optimistic 0.5 per cent of GDP for this year, has now been raised to 5 per cent of the IMF's original forecast.

However, according to one newspaper report, the most recent government assessment believes it could now touch 8.5 per cent of GDP (\$19.2bn) by the year-end. A shortage of funds for internal investment is also seen as a major problem by industry. In the immediate aftermath of the plan's announcement the public's rush to spend caused an estimated 15 per cent or a C240m reduction in savings accounts (despite their continued indexation), and a surge in the money supply.

Though part of this found its way into the stock market, the private sector still claims it lacks the resources for wholesale investment in new plant, a task previously largely undertaken by central government.

The wage bill has also risen. According to one estimate by some 30 per cent during March, through a combination of the 5 per cent pay rise, adjustments to the wages system under the Cruzado plan and new jobs.

Slightly higher interest rates—now about 20 per cent for blue chip borrowers—have added to the cost of the government deficit. This week, after a period of unusual industrial calm, strikes are threatened by 42,000 state government technicians and teachers in Sao Paulo. And finally, silver voices in FIESP, the powerful Sao Paulo business lobby, are beginning to call for a partial lifting of the price freeze.

controlling demand, reducing inflationary pressures and regenerating the battered savings sector. But the government appears to have rejected this, fearing that the consequences would rebound on the heavily indebted state sector that still accounts for more than 80 per cent of GDP.

Instead it is believed to be looking at the possibility of capitalising some of the state sector debts, and so reducing the immediate pressure of interest payments.

For other pundits, control on demand should be combined with an attack on the state companies themselves. Professor Marcos de Albuquerque, head of Sao Paulo's Getulio Vargas business school, believes that a tight squeeze on public sector corporations, cutting costs, jobs and capital programmes is the priority.

In the face of this deluge of advice, the government has chosen to wait and see. As Mr Sarney puts it: "We have submitted the economy to a big operation, it is time to let the patient heal and adapt slowly—a period for observation."

The planning minister and his finance minister colleague, Mr Dilson Funaro, believe that the surge in demand is played out. Unpublished government figures suggest that the savings system is beginning to recover. Mr Funaro also argues that economies of scale and greater efficiency should play through in lower prices.

In theory, this should leave the frozen price levels at a purely notional ceiling and not as a lid on inflationary pressures. Privatisation, at least on a large scale, is also not favoured. "Why go into the mess of transfers to the private sector when its management should be busy generating growth?" says Mr Sarney.

For the meantime, then, government policy is largely a matter of holding steadily to the present course—not least because any major change before the crucial congressional and state elections in November might be interpreted as lack of resolve, thereby undermining the public's faith.

"It is a question of mentality," says Mr Funaro. "You have to give society time to get used to the idea of value."

At the moment, post-World Cup Brazil is trying to get used to the idea of defeat on the football field—and finding it difficult. Nevertheless, even the illiterate urban poor appear aware that for the country's economy, the really big match is to win back the confidence of a sceptical international financial community—the commercial banks and the Paris Club.

Popular demagoguery has it that their trainer and strategist is none other than the International Monetary Fund. And it is still only half-time.

UNEMPLOYMENT

The case for a four-day week

By Michael Prowse

MANY BRITISH economists are instinctively suspicious of job-sharing even as a palliative, let alone as a cure, for high unemployment. To talk of ways of redistributing a given number of hours of work, they argue, is to miss the point entirely—to commit the "lump of labour" fallacy.

The way to reduce unemployment, they say, is not to spread existing hours of work more thinly but to increase the number demanded. Recipes for this depend on the palates of individual economists but the main course is usually either wage moderation or macro-economic steps to boost aggregate demand.

Some economists would go further, arguing that work-sharing is not merely ineffectual as a cure for unemployment but actually inimical to job creation. One fear is that shorter hours could result simply in reduced plant utilisation and output, with no effect on employment.

Another is that they would result in higher wage costs: either because workers would demand higher pay to protect their disposable incomes or because the fixed costs of hiring and training would be more burdensome because they would be spread over fewer hours. Higher effective wage costs would shrink still further the number of hours of labour required.

These pitfalls need to be taken seriously but, as Professor Jacques Drèze shows in a pamphlet for the Centre for European Policy Studies, they do not outweigh the many arguments in favour of some form of work-sharing.

Prof Drèze starts by facing up to reality: for whatever reason, the number of hours of regular work demanded in Europe now falls far short of the willing supply—in other words, the supply of regular jobs falls far short of the demand. Moreover, there is no short-run prospect of a significant change in the balance.

Neither wage moderation nor macroeconomic stimulation can be relied upon quickly to restore equilibrium.

Governments therefore face a choice. Pending the success

of policies aimed at increasing the overall demand for labour, they can either sit back and maintain that the present distribution of work between the employed and unemployed is about right or take steps to change it in ways which do not raise labour costs.

Prof Drèze suggests a thought-experiment designed to convince sceptics that some redistribution is necessary. Suppose the British economy were operated on co-operative instead of semi-competitive principles—suppose there were one huge family business or giant kibbutz. How would it respond to a chronic shortfall in hours of labour demanded?

The answer is that it would almost certainly introduce forms of work-sharing. These would be seen as a natural and quite inevitable response. Older members of the kibbutz, for example, knowing that their active working life was anyway drawing to a close, would be unwilling to see large numbers of youngsters left idle for prolonged periods: under co-operative economic arrangements, the 25 per cent plus rates of youth unemployment experienced in the UK, France and Italy would simply not be permitted.

Older members of the kibbutz would not be acting out of altruism alone: they would realise that the community's long-term prospects would be impaired if the young were left to rot.

Job-sharing is much easier in a co-operative atmosphere, of course, because the link between living standards and individual work effort is much looser than in a competitive economy. Work can be allocated on grounds of "need"—as measured in psychological rather than material terms. In making way for the young, the old would not necessarily be making a material sacrifice.

Even in market economies, however, the scope for job transfers between older and younger workers—the form of work-sharing most favoured by Prof Drèze—may be greater than is commonly supposed. He argues that the value an individual places on a regular job tends to fall with age. This is partly because full-time work

is a means towards various ends (such as security in old age or the establishment of a family home) which older workers have either achieved or are much closer to achieving than the young.

There may thus be room for efficient "arbitrage"—trading of jobs mediated by the state. In many cases, suggests Prof Drèze, a small "bribe" may be sufficient to persuade an older worker to give up his or her job. If the bribe falls short of the cost of maintaining a young person in idleness, a net gain in welfare (the value of the job to the new employee) can be achieved at no net cost.

It is possible, however, that a much more extreme form of work-sharing would be desirable. The near-absolute rigidity of hours of work in regular jobs (40 or 50 hours a week, 48 or 50 weeks a year) is almost certainly highly inefficient. Even if a 40-hour week suits the median worker, it is too long for 50 per cent of employees. In any case, the disutility, or unpleasantness, of work must increase quite sharply with the number of hours worked. A distribution of existing hours of regular employment over more workers would yield two sorts of benefit: more people would gain the security of a regular job and on average each hour worked would cause less displeasure.

But how can such a redistribution be achieved without raising average wage costs? The answer, as Prof Drèze points out, is to cut the link between the period of business activity and individual working hours. A six-day business week, which would allow a more efficient utilisation of plant and capital, could be combined with a four-day working week, which could improve overall welfare by spreading employment more fairly. The severing of the link would require co-ordination by the state. By adopting this policy, European governments would be merely anticipating the fall in working hours which looks certain on the basis of past trends. The main beneficiaries would be the young unemployed.

Thought police at work

From Mr R. Turner  
Sir—I see that a British nationalised company is now to employ the thought police in its recruitment apparatus. According to your report on June 20 Austin Rover is to introduce a recruitment process which seeks to discover the "attitudes" of the potential workers towards the company, as a means of ensuring that their aspirations are the same as those of the company, and even to include the potential workers' families in this process. The latter is an especially unreasonable transgression of personal freedom.

This initiative is presumably at the instigation of Chairman Day, the new chairman. It is an extension, taken to an extreme form, of the policies introduced by Sir Michael Edwards, a past chairman, who started this sort of thing by "purging" the car company of trade unionists such as Derek Robinson. But it is a policy which is beyond the bounds of reasonability, as well as being a deleterious diversion from the real road to industrial success. It is a gross intrusion on personal freedom, and threatens the very fundamental freedom of the right to hold—and to be open about—political views.

For, presumably, a Marxist recruit would not be acceptable in the new Austin Rover regime. And Marxists, like everybody else, have to earn a living. They should not be prevented from earning a livelihood by a thought police strategy. To sell one's labour should not entail, in a kind of Faustian bargain, selling one's soul.

The thought police strategy is, of course, another variation of the "blame the workers for everything" syndrome. And moreover, by focusing on this aspect of the management of its operations, Austin Rover is diverting attention from other major problems that have dogged this many-named company for a good number of years: unappealing designs; a lack of investment in a model that competes against itself; an absence of dealerships in important foreign markets.

And so we now have our sole British-owned car manufacturer not only importing Japanese designs, parts and technology and branding the resulting cars as "Rovers"; but also trying to transplant to an element of Japanese culture—the compulsory, company-orientated, loyal workforce. It is a misguided strategy. The Japanese culture idea is inapplicable to the needs of British industry. It will not work here, simply because we are not Japanese. We have a different history; a totally different and deeply embedded culture; different ways of communicating; different methods of operating.

Letters to the Editor

Those who think that industrial success will be aided by the attempted transplanting of one element from a successful foreign company, while the rest of the social milieu remains immutable, are gripped by a peculiarly excessive form of self-delusion.

Royce Logan Turner, Department of Politics, University of Warwick, Coventry.

Intellectual property

From Mr I. Baillie

Sir—There has recently been criticism of the House of Lords for its tendency to legislate rather than define the law. In intellectual property the problem with the recent decisions of the House of Lords is not the correctness of their interpretation of the statute as written but the obiter dicta on the philosophy which should underlie the protection. Unfortunately, the House has no practical experience of the needs of industry and commerce in Britain. In British Leyland, the House although upholding the copyright law, created a brand new and questionable concept namely the freedom to use personal property. More importantly various assertions were made that "copyright" should be confined to "artistic" concepts. In fact the common law countries have long abandoned limiting copyright to the arts and the approach of the House of Lords could have startling results for example in the literary field where the concept of protection for "functional" works e.g. computers is well understood.

The developing modern concept of copyright is that it provides protection for the expression of intellectual effort against copying i.e. plagiarism whether in the arts or commerce and industry.

Now in the Coca-Cola case the House of Lords probably properly defined the extent of protection of the present trade mark statute and its definition of a "mark" but promptly made assertions as to the propriety of protection for a container shape as distinctive of the goods of the proprietor. Lord Templeman commented on "the spectre of total and perpetual monopoly in containers" and stated a rival manufacturer must be free to use a container of distinctive shape. This somewhat startling proposition runs con-

pletely contrary to a developing tendency in passing-off actions. The Haig Company would be somewhat distressed to learn that their "Dimple" bottle is not "distinctive" (Haig v. Fort Blanding). More importantly the decision ignores the developing trend for the protection of "trade dress" including containers evidenced by countries as diverse as France, Italy, Germany, South Africa, Canada and the US.

Unfortunately, there appears to be no realisation of the expression "trade mark" now does not mean a mark signifying a producer or distributor but signifies a feature of a product or service which the "public" have come to consider as sufficiently distinctive that they will rely upon it in purchasing or utilising goods and services.

Iain C. Baillie, 20 Chester Street, SW1.

Impact of monopolies

From Mr A. West

Sir—Like everyone else Michael Prowse (June 11) is concerned about the national effect of monopolies. Is no one bothered about the impact of local monopolies on local economies?

When Dee Corporation acquired International it gained control over both the supermarkets on Alton High Street. The local Chamber of Commerce expressed anxiety about the future of the International store taking the view that both supermarkets were essential to the survival of specialist shops by attracting custom to the High Street. Dee subsequently gave reassurance that there was no threat to the future of the International. That decision was understandable since the site would, of course, be attractive to competition like Quik-Save.

But what has happened to the consumer? This diversity of product range available when two separate organisations owned the two supermarkets is disappearing as the Gateway and the International begin to sell identical goods. As one who favoured the International range I began to shop at Bordon at the Finchare a few miles away—now also gobbled up by Dee. If Dixons bid for Woolworth succeeds there will be another high street monopoly in Alton.

Throughout the country high streets are in decline. Is this purely a factor of changes in shopping habits or is it because of the impact of diverse monopolies on competition as in the case of Alton?

Alan West, Hawthorn Cottage, Upper Farrington, Alton, Hants.

Free to trade

From Mr D. O'Shea

Sir—Mr D. Wilkinson, in his article on British Gas (June 19) concluded that if the company were seen as a solid, safe and fairly boring stock in a little changed "cottage" industry, investment, there might be a question: "Why did they bother to privatise it at all?"

The answer to this is fundamental and it is nothing to do with the terms of the offer or the immediate commercial outlook for any of the businesses involved in privatisation. It is the separation of ownership from regulation. Theoretically, the Government ought to have a broad view of the nation's interests, and have a logical framework of law and regulation to "hold the ring" for the major protagonists in transport, communications, energy, etc. One way of tackling this is for the state to own the lot. It has been tried. It does not work—or rather, it works by creating enormously inefficient operations somewhere along the line.

The first step out of the impasse of this situation is for the state to divest itself of ownership. Commercial effects may be undesirable, tainted as they are by the inherited problem of 40 years of Whitehall. There may not be enough competition, but it is essential that the Government should be able to step back from ownership so that proper national policies can be evolved. That, of course, is a hope which brings a horse laugh from many quarters. But at least we can try: it has not been attempted in our generation.

Daniel O'Shea, 93, Palace Park, SW14.

Channel tunnel finance

From Mr J. Dalgleish

Sir—Writing (June 23) on finance for the Channel tunnel ignores, as do most other commentators, the fundamental question: will people be prepared to traverse a long, dark, very noisy tunnel? I have yet to meet anyone who says that he or she would travel that way when going on holiday, most express horror at the very idea.

The sea crossing provides a welcome break in a long journey. On my last trip from Calais to Dover in a party of four we had just time for a relaxed rubber of bridge. Angus Dalgleish, Shouson Hill, Ruzbury Road, Chertsey, Surrey.



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# FINANCIAL TIMES

Wednesday June 25 1986



## Paris expects economy to grow by 3%

By David Housego in Paris

THE FRENCH Government yesterday painted an optimistic economic picture, forecasting real growth of 3 per cent next year.

The forecast is based on a continuing high level of consumer demand this year and next - virtually bringing to an end the squeeze on household purchasing power which dates from the austerity measures of 1983.

The accelerating pace of growth also reflects, however, a steady increase in productive investment and a sharp rise in exports in 1987 - foreseen as growing by 5.4 per cent in real terms against 1.7 per cent this year.

The Government's forecasts, which will be incorporated into the budget estimates for 1987, were presented yesterday to French forecasting institutes as part of the preparatory work for next year's budget. With an estimated growth in gross national product of 3 per cent in 1987 after 2.5 per cent this year and 1.1 per cent in 1985, the Government expects a sharper increase in economic activity than do the private forecasting institutes.

Some of the non-government economists at the meeting expressed concern that the Government was allowing the windfall gains of falling oil prices to be lost in excessive consumer imports and expenditure.

The warnings coincide with an explosion of consumer demand in April (up 11.5 per cent on a year ago) in part as a result of purchases of foreign-made television sets and video cassette recorders before the World Cup.

Imports will rise next year by 5.3 per cent, according to the Government's figures, after increases of 4.7 per cent in 1986 and 2.9 per cent last year.

The size of the boost to consumer demand will largely depend on the Government's eventual decisions on reducing personal income tax and on financing the growing deficit in the social security fund.

The Government's forecasts implicitly assume a continuing clamp on wage increases with the year-on-year inflation rate falling from 2.3 per cent at the end of this year to 1.7 per cent at the end of 1987.

The Government foresees a sharp expansion of exports next year.

## Beghin Say builds war chest for sugar bid

BY DAVID MARSH IN PARIS AND CHARLES BATCHELOR IN LONDON

BEGHIN SAY, the French sugar and paper company controlled by Ferruzzi, the Italian agri-business conglomerate, yesterday announced a FFr 502m (\$70m) nonoting share issue designed in part to back Ferruzzi's efforts to take over British Sugar, the processor which controls 55 per cent of the UK market.

Mr Jean-Marc Vernes, the chairman of Beghin Say, said his company intended to participate with Ferruzzi in any bid.

The entry of Ferruzzi's French partner - in which the Ravenscroft-based company owns 49.5 per cent and has a majority of voting rights - effectively widens the battle for British Sugar.

Ferruzzi took a 9 per cent stake in British Sugar's parent company, S & W Berisford, in March but appeared to have given up its ambition of acquiring British Sugar when it pledged its shares to a £480m (\$700m) takeover bid launched by Hillsdown Holdings, the UK foods group, in April.

Hillsdown withdrew from the bid

in May following the referral of its bid, and of a rival conditional offer from Tale & Lyle, the UK sugar refiner, to Britain's Monopolies and Mergers Commission. Ferruzzi then bought Hillsdown's 14.7 per cent holding, taking its total stake to 23.7 per cent and signalling its renewed interest in making a bid.

S & W Berisford was unavailable for comment yesterday but Ferruzzi announced that Mr Raul Gardini, group president, would outline his plans for British Sugar in London tomorrow.

Beghin Say officials said yesterday that the move increased the financial ammunition at Ferruzzi's disposal.

Associating the largest company in the French sugar industry also underlined Mr Gardini's intention to launch a global move to reorganise the European sugar sector rather than simply an Italian bid for a British company, the officials said.

Mr Vernes said Beghin Say could participate in Ferruzzi's move to control British Sugar either by tak-

ing a direct participation in Berisford or by taking an indirect stake through a holding company.

Beghin Say has indicated it could put up between FFr 600m and FFr 1bn towards the British Sugar acquisition, compared with a total value of the deal which Mr Vernes yesterday estimated at FFr 4bn.

Mr Vernes said the FFr 502m share issue, to be made through an issue of *certificats d'investissement* (CIs), would be used for a general strengthening of the company's cash resources, indicating it would not be channelled totally towards the British Sugar deal. Beghin Say is also planning increased investments also all in the hygiene and domestic paper area.

Depending on the need for cash associated with the British Sugar bid, Beghin Say is also considering the idea of another fund-raising exercise in coming months through a standard rights issue.

Mr Vernes said Beghin Say expected to boost group net profits to above FFr 200m this year from only FFr 31m in 1985.

## Stockholm in move to ease exchange controls

By Kevin Done in Stockholm

THE RIKSBANK, the Swedish central bank, yesterday took a first important step towards liberalising the country's sweeping foreign exchange controls.

With immediate effect it has abolished the demand - in force since 1974 - that Swedish corporations making direct investments abroad should finance such investments through foreign currency loans taken over at least five years.

Having taken far-reaching steps to deregulate domestic financial markets during the last couple of years, the Riksbank announced in April plans for a gradual relaxation of foreign exchange regulations, some of which have been in force since 1932.

Yesterday's move goes a long way towards meeting one of Swedish industry's main demands for a liberalisation of exchange controls, but the Riksbank stopped short of freeing foreign loans taken by the corporate sector to finance earlier investments. The existing loan stock must be paid off according to the original schedule.

The Riksbank had previously discussed a more cautious, staged removal of the foreign investment rule, but yesterday it decided to remove the control in one step.

Mr Anders Sahlen, a director of the Riksbank, said last night: "This is a substantial move. Industry has complained for many years that it has been forced to take an extra currency risk and has been forced to add to its liquidity. This has been a burden."

Swedish direct investments abroad have recently totalled around SKr 20bn (\$2.75m) a year, of which about two-thirds had to be financed abroad. The only exemptions were small investments under SKr 10m or those made in other Nordic countries or in underdeveloped countries.

Booming profits in the last three years have helped boost the liquid assets of the corporate sector to more than SKr 150bn, but the country's foreign exchange regulations have largely trapped these funds in Sweden.

At the same time, the corporate sector has built up a stock of around SKr 120bn in long-term and medium-term foreign debt as it has been forced to borrow abroad to finance foreign investments.

The Riksbank estimates that abolition of the control could now lead to a capital outflow of around SKr 7bn a year.

The decision to allow a gradual easing of the exchange controls has stemmed from the gradual improvement in the performance of the Swedish economy in the last few years. In two of the last three years, the current account of the budget deficit has been significantly reduced.

In addition, capital inflows to Sweden so far this year have totalled close to SKr 14bn, and it is only the central bank's wish to continue to curb domestic demand that is holding Swedish interest rates at levels still appreciable above international rates.

## Mexican warning to creditors

Continued from Page 1

lined plans to give a controlled stimulus to demand in order to protect jobs, real wages, private investment and agricultural production. This was not, they emphasised, an expansionist strategy, and it did not imply a relaxation of fiscal discipline, which, exclusive of interest payments, had in the past three years produced budget surpluses for the first time in Mexican history.

Mr Salinas said the Government would shortly publish a list of public sector companies considered "strategic" under Mexico's constitution, or "priority" under the administration's development plans, and which would never be privatised.

The other public sector companies would be offered for sale, merged, liquidated, or transferred to local government.

As part of the "controlled recovery" plan, the Government would also be launching new savings instruments and revising tax policy in order to liberate credit for new investment, Mr Patriotic said. It was "indispensable" that domestic interest rates, currently at all-time highs, came down, he added, although he did not explain how this would be done.

The news conference, intended solely for Mexican newspapers, was about 4pm as such as content, with both men insisting that the Government was now working as a team "under the direction of President Miguel de la Madrid."

## Nigerian currency plan

Continued from Page 1

try's debt is conditional on agreement with the IMF about a recovery programme. Such an agreement could also entitle Nigeria to an IMF loan of up to \$1.5bn, and support from the World Bank worth up to \$1bn for a structural adjustment programme.

A major obstacle to agreement, however, has been the Fund's insistence on a substantial devaluation of the naira. There has also been considerable domestic opposition to the IMF, based in part on the belief that an IMF loan would be mis-spent, and doubts that an IMF programme for economic recovery would fare any better in Nigeria than elsewhere in Africa, where the Fund has yet to achieve a clear success, according to its Nigerian critics.

The implementation of the two-tier system, which is being preceded by a steady downward float of the naira, will provide a *de facto* devaluation, bankers say. At the same time, the Government is expected to stress that the country's recovery programme is the product of its own analysis rather than a response to IMF demands. It remains unclear whether the Government will draw on an IMF loan, or simply seek the Fund's "imprimatur" to present to creditors.

Under the two-tier exchange rate system, the central bank will "auction" the available hard currency each week at a rate determined by bidders. This second tier rate is likely to reflect the current black market exchange of three to four times the official rate.

The World Bank has agreed in principle to provide \$100m in the last quarter of 1986 and \$300m in 1987. The Government itself will release foreign exchange at a rate of \$50m per week for the quarter, and a total of \$3bn in 1987.

Debt service, government imports and medical supplies, will operate on the first tier at the official rate. All other transactions will be conducted at the second tier rate. "The policy is to merge the two tiers within one year", Dr. Chu Okongwu, the Minister of Finance, told bankers at the New York meeting this month.

"The adoption of a realistic exchange rate policy is seen as a major step that will eliminate bureaucratic controls on foreign exchange and trade", he said. The naira has been allowed to fall steadily over the past six months.

The minister also outlined a wide-ranging structural adjustment programme which included a reduction in the state's role

## Britain extends ban as N-fears hit lamb sales

BY MARK MEREDITH IN EDINBURGH AND STEFAN WAGSTYL IN LONDON

BRITAIN yesterday extended its ban on the movement and slaughter of sheep, imposed in areas affected by radioactive fallout from the Chernobyl nuclear disaster, to parts of Scotland.

The three-week order, which follows similar restrictions imposed last week in North Wales, north-west England and the Isle of Man, was announced as the full extent of the economic and political impact of the bans began to emerge.

Meat traders reported plunging sales and prices for British lamb, with sales in some parts of England down 50 per cent, just as the season for home-produced meat reaches its peak. In the House of Commons ministers ran into fierce opposition over their handling of the affair.

The latest ban affects all 1.3m sheep in Dumfriesshire and Galloway, and the Isle of Arran in South-West Scotland, in the Highlands and Easter Ross. It takes to about 3.7m the total number of sheep which are now being kept from the market - more than 10 per cent of the UK flock.

The controlled areas were hit by heavy rain on May 2 and 3 when a cloud of radioactive dust from the burning Chernobyl reactor was passing over the UK, according to the Ministry of Agriculture.

Scottish Office officials said that while they had been monitoring

lamb coming to market for the past four weeks, the first tests on Scottish farms were not made until last Friday.

Five lambs out of 37 tested had radioactivity levels above 1,000 becquerels a kilogram, the Government's action level, which is well below an internationally-recognised 10,000 bq/kg safety level. Becquerels measure the level of radioactivity in biological tissue.

Officials said they had not tested lambs on Scottish farms earlier because they were waiting for the results from England and Wales, where the animals mature and reach the market sooner.

Announcing the ban in the House of Commons, Mr Malcolm Rifkind, the Scottish Secretary, repeated earlier ministerial assurances that it was perfectly safe for shoppers to continue buying lamb.

Meanwhile, the Meat and Live-stock Commission reported that prices for British lamb fell another 10p yesterday to 144p a kilo, after dropping 28p on Monday. The commission believes prices this week could average 145p a kilo - compared with previous expectations of prices of some 185p to 170p.

The commission said that lamb sales by farmers in England and Wales were down 5 per cent in the first two days of this week, when an increase of 10 or 20 per cent might have been expected.

## S. African bomb blasts

Continued from Page 1

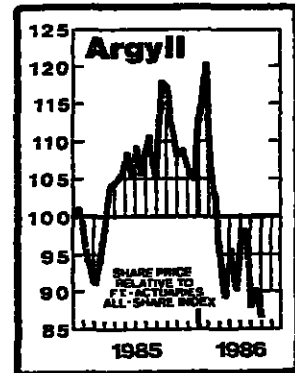
the early and complete elimination of apartheid. She expressed grave concern at the continuing violence and repression in South Africa including yesterday's bomb attacks.

"For his part, Mr Tambo described the meeting as very useful, writes Robert Mauthner. He had not got the impression, however, that Mrs Margaret Thatcher's opposition to sanctions was weakening or that the meeting was an indication that Britain had now officially recognised the ANC.

Mrs Chalker had set out the British Government's concern about violence in South Africa, Mr Tambo said. But he had pointed out that the source of all the violence in the country was apartheid itself. The only way to end violence in South Africa was to abolish that violent system.

Mr Tambo said that he and Mrs Chalker had spoken about the effect that sanctions could have on apartheid.

## THE LEX COLUMN Lost in the Highlands



The aftermath of a failed bid is not something that shareholders want to contemplate too often. Even the modest £8m that Dawson International had to pay for its unsuccessful involvement with Coats Patons still feels like £8m too much - hence the lawsuit against Coats. The £34.1m that Argyll is now charging below the line is the awesome price of its attempt to take Distillers, but in this case there is no appeal.

It seemed a good idea at the time, certainly, but touched with hubris: the only tangible result of the bid was for Argyll to throw away more than a quarter of its equity and finish the year paying an increased dividend partly from reserves. The fact that this extravagance is not repeatable - not even by the ambitious Argyll management - is one reason why the shares have held up reasonably well, since the bid, and stood unchanged yesterday at 318p.

Underlying progress in Argyll's UK food retailing business remains impressive: pre-tax profits for the year to March were 22 per cent higher at £64.6m, and there is every reason to think that double figure growth in earnings can be maintained despite Argyll's higher tax rate. Given the promised absence of equity issues, shareholders can at least expect to see the full benefit of Argyll's improving store formats, distribution network and product mix - mainly more own-label - over the next couple of years. The goal of a 4 per cent net margin appears to be within reach, though the schedule for achieving it is tight, to improve net margins by a fifth this year may be something of a stretch.

### Racal

Racal had said it would fall £45m short on its US data communications business, and so it did. Thus dazed by a return to accurate forecasting from Racal, the market market the shares up by 8p to £2. Or perhaps the scotching of the £20m rights issue rumour that swept response to such unimpressive full-year profits. For, at £90m pre-tax, the outcome is at the bottom end of the narrow range of well-informed outside forecasts.

### Hambros

There is no denying that Hambros has done well to produce pre-tax profits for the year to March of £43.4m, up from £27.5m and just above the forecast made with the offer for Hambros Trust. But that was not enough to get the shares moving again, and they fell 2p yesterday to 233p. Holders of 12.4m of the 19m shares issued to buy the Trust took the cash offer of 260p and many of those shares must still be with the underwriters, putting a stop on the price.

All that would be left in the past if investors could be persuaded that Hambros' future is bright or that somebody was going to buy it. The group's strategy seems based on having so many legs that stability is

ensured, though progressing at a gallop might prove difficult. As for the rating, Hambros Bank has yet to deserve a merchant banking sector p/e, the estate agency business is still new and must prove its worth, while no one can argue that stockbroking profits are high quality. At least investment gains of £32m appear repeatable at a similar level for a few years. Dilution will check the rise in earnings per share this year and it will take time for the shares to recover.

### Bowater Industries

Whatever the merits of Bowater Industries' push towards packaging and builders' merchants, the rearrangement of the UK and Australian joint ventures with Scott Paper seems sensible. The shares gained 7p to 337p once the news was digested. Bowater is extracting itself from a capital intensive business in the UK, exposed to the vagaries of the pulp cycle, at a reasonable price while taking the whole of the Australian business which is more self-sufficient in pulp. Scott, on the other hand, is a step closer to achieving its ambition of wiping noses, hands, bottoms, and anything else that feels moist, throughout Europe.

The net £11.75m Bowater is re-clevering, and the removal of Bowater-Scott's heavy debt from its balance sheet, brings gearing down to a more than comfortable level. After paying for three acquisitions already made this year, Bowater can afford a couple more. Two years after the demerger, Bowater still has to prove itself. And Hanson Trust's stake provides an incentive.

### Dixons/Woolworth

Undecided holders of Woolworth shares will have left a twinge of anxiety yesterday as their shares fell 20p to 745p. Non-buying by a bidder is a weapon that has to be used with discretion, but letting the shares fall so far below the offer may be a way to make vacillating fund managers think harder about their options over the next week. The market could also be shaken up by the introduction of a traded Dixons option on Thursday; the new Dixons put option is a weapon that the defenders of Woolworth will surely be thinking about with some interest.

World Weather			
City	Temp	Wind	Cloud
Alaska	28	18	10
Algeria	18	12	10
Amsterdam	15	12	10
Antwerp	15	12	10
Athens	29	14	10
Bahia	29	14	10
Bangkok	29	14	10
Bombay	29	14	10
Buenos Aires	25	14	10
Calcutta	27	14	10
Cairo	27	14	10
Cardiff	15	12	10
Chennai	29	14	10
Copenhagen	15	12	10
Dublin	15	12	10
Edinburgh	15	12	10
Hong Kong	29	14	10
London	15	12	10
Los Angeles	29	14	10
Madras	29	14	10
Manila	29	14	10
Mexico City	29	14	10
Mumbai	29	14	10
Nairobi	29	14	10
Paris	15	12	10
Rangoon	29	14	10
San Francisco	15	12	10
Singapore	29	14	10
Sydney	15	12	10
Taipei	29	14	10
Tokyo	29	14	10
Washington	15	12	10
Zurich	15	12	10

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# FINANCIAL TIMES SURVEY

## United States Finance and Investment

Markets have hit record heights. The inflationary dragon sleeps. Mr Volcker says expansion is alive. But Wall Street analysts are downgrading their growth estimates.

### The train is slowing down

By Our New York Staff

THE US economic expansion, which celebrates its fourth anniversary this year, is "not about to die from old age or sheer exhaustion," Mr Paul Volcker, chairman of the Federal Reserve board, said a few months ago.

Such optimism from a traditionally cautious central banker must be good news for the US financial markets, which have been hitting new highs this year. In the credit markets, short and long-term rates are now pushing 10-year lows and share prices have moved up to levels undreamed of 12 months ago. The overall stock market has risen by close to a third over the year and the Dow Jones Industrial Average has gained more than 500 points and begun to flirt with the "magic" 2000 level.

The performance of the markets has been underpinned by a dramatic change in investors' inflationary concerns. For four years US inflation has

been running at less than 4 per cent a year, yet interest rates have been in double digit figures. Last November long-term government bond yields fell below 10 per cent as Congress showed signs of coming to grips with the huge federal budget deficit by passing the Gramm-Rudman balanced budget legislation.

The collapse in world oil prices, from more than \$30 a barrel to a low of just under \$10 in April, confirmed for the time being that the inflationary dragon, if not slain, is quiescent.

The record-breaking performance in the US financial markets, however, contrasts with the patchy performance of the real economy. Whole segments of the traditional manufacturing sector continue to be bypassed by the recovery. Industrial output is no higher than it was a year ago, prompting Mr Allen Sinai, Shearson Lehman Brothers chief economist, to

conclude that "the industrial sector clearly is in a recession."

Across wide swathes of middle America, from the Canadian border to the Gulf of Mexico, large parts of the farm and energy sectors are in serious trouble.

This helps explain why one out of every 10 US commercial banks is on federal regulators' problem lists, and a record 140 to 160 banks are expected to fail this year.

Many of the banks' traditional "rustbelt" customers such as the steel industry are realising that the glory days are not going to return. Even the car industry, battered by low price imports, has had to resort to cut-price financing to clear traffic jams on the dealer lots.

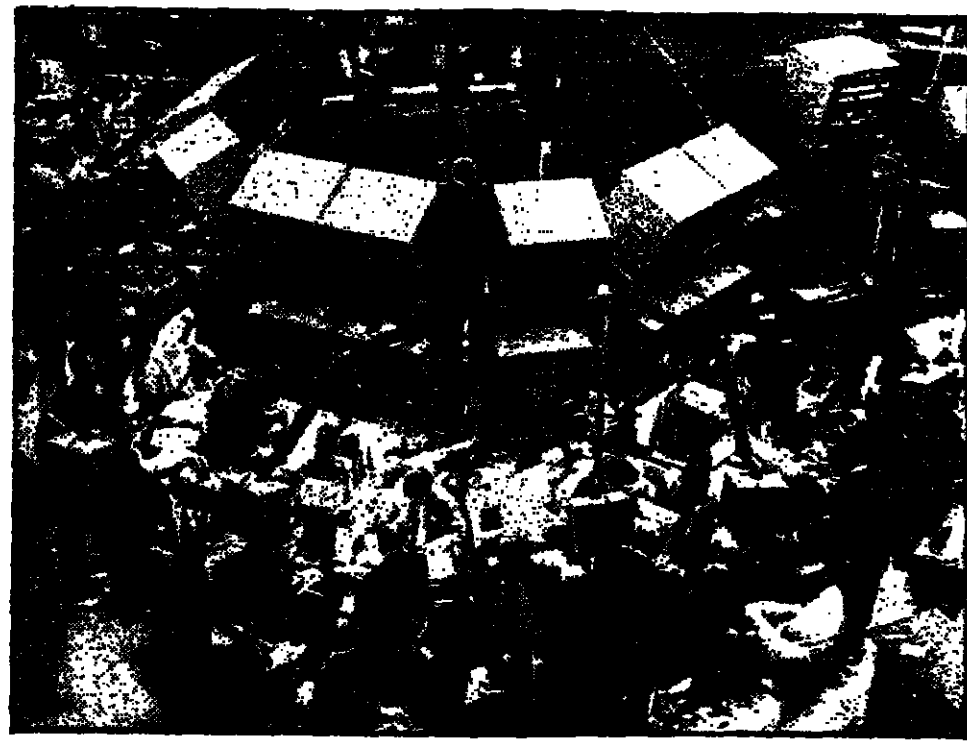
Much of the American industry had been counting on a falling dollar to stem the flood of imports and boost overseas sales. After many false dawns the dollar finally began to head downhill last year after a four-

year run which had taken it to a February 1985 peak of about yen 260 and DM 3.30.

Since then, aided by periodic bouts of co-ordinated intervention, the dollar has fallen by more than a third against the Japanese and West German currencies. But while stronger overseas currencies have begun to translate into marginally higher US import prices, exporters have not achieved big sales gains overseas because of sluggish demand in the other major industrial countries.

Last year the US ran a record \$118bn deficit on its current account and analysts expect it to be higher this year and next. For the Reagan Administration, already facing a barrage of protectionist sentiment in Congress, the trade imbalance is a political headache—and another reason why Mr James Baker, the Treasury Secretary, has been pushing for a lower dollar to head off further calls for import quotas and duties.

Not everyone is as sanguine



The New York Stock Exchange . . . Regulators want the rest of America to stop picturing a casino with loaded dice

as Mr Baker about the wisdom of the increased reliance on exchange rates to correct payments imbalances. Federal Reserve officials, in particular, worry that a further slide in the dollar could reignite inflation and more immediately precipitate a free-fall in the exchange rate. This could jeopardise the willingness of foreign investors to continue funding the Federal budget deficit.

Last year, for example, foreigners channelled a net \$44bn into the US bond market, and in the first quarter of 1986 bought 20 per cent of the net

new supply of Treasury notes and bonds.

Mr Gerald Corrigan, president of the New York Federal Reserve Bank, noting last month that the US is on its way to becoming the largest net debtor nation in the world, warned that the country is increasingly vulnerable to swings in overseas investor sentiment. Fears that the dollar's fall will frighten away foreign investors have proved unfounded but the recent volatility in the value of the dollar underlines the nervousness in the world's foreign exchange markets.

Another potential external threat to the US financial system already causing concern in Washington is the Mexican debt crisis, which has been heightened by the surprise resignation of Mr Silva Herzog, the country's internationally respected Finance Minister.

Mexico is the latest potential flashpoint for a financial system which has had more than its fair share of unexpected shocks over the last three years, ranging from the near collapse of Continental Illinois bank in 1984, to the run on some privately insured savings banks in Ohio and Maryland last year.

US regulators are well aware that the forces reshaping the US financial system—product innovation, competition, dereg-

ulation, securitisation and the growth in trading volume—have increased the level of potential risk in the system. A shock which starts in one market may spread quickly along a network of linkages until it finds a weakness in some seemingly unrelated place.

For this reason the recent volatility apparent in the US financial markets—and the perceptions it creates in investors—must be of concern. This explains why the regulators have been paying attention to the impact of computer-driven program trading, which has led to unprecedented daily swings in the market indices in recent months.

Regulators are also anxious to defuse a creeping suspicion in the rest of America that Wall Street is little more than a casino, where the dice are loaded against small investors.

In the last few months, the Securities and Exchange Commission and the law enforcement agencies have launched a series of well-publicised attacks on insider trading. Earlier this month, Mr Dennis Levine, an investment banker, agreed to pay back more than \$10m in alleged insider trading profits.

Against this backdrop it will be tough over the coming year for the financial markets to match their showing of the last

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● Statistics compiled by Riva Nachoma

12 months. Indeed, there are a number of major uncertainties ahead. Among these are the impact of the proposed sweeping tax reforms under debate on Capitol Hill, the autumn Senate elections which could tip the balance of power in Congress, and the future leadership and balance of power within the Federal Reserve Board.

But the underlying question must centre on the performance of the domestic economy in the coming year. The long-awaited upturn in growth following last year's sluggish 2.2 per cent real gain in gross national product has yet to materialise. Indeed, in the face of lacklustre consumer demand and virtually no real growth in capital spending, Wall Street analysts have been scrambling to downgrade their 1986 growth estimates and corporate earnings forecasts.

At the start of the year analysts were forecasting that corporate earnings would rise by up to 20 per cent after last year's 12 per cent decline. In the first three months of the year earnings were down by about 3 per cent and unless there is a surprisingly strong showing in the second half of the year, the earlier earnings forecasts look optimistic.

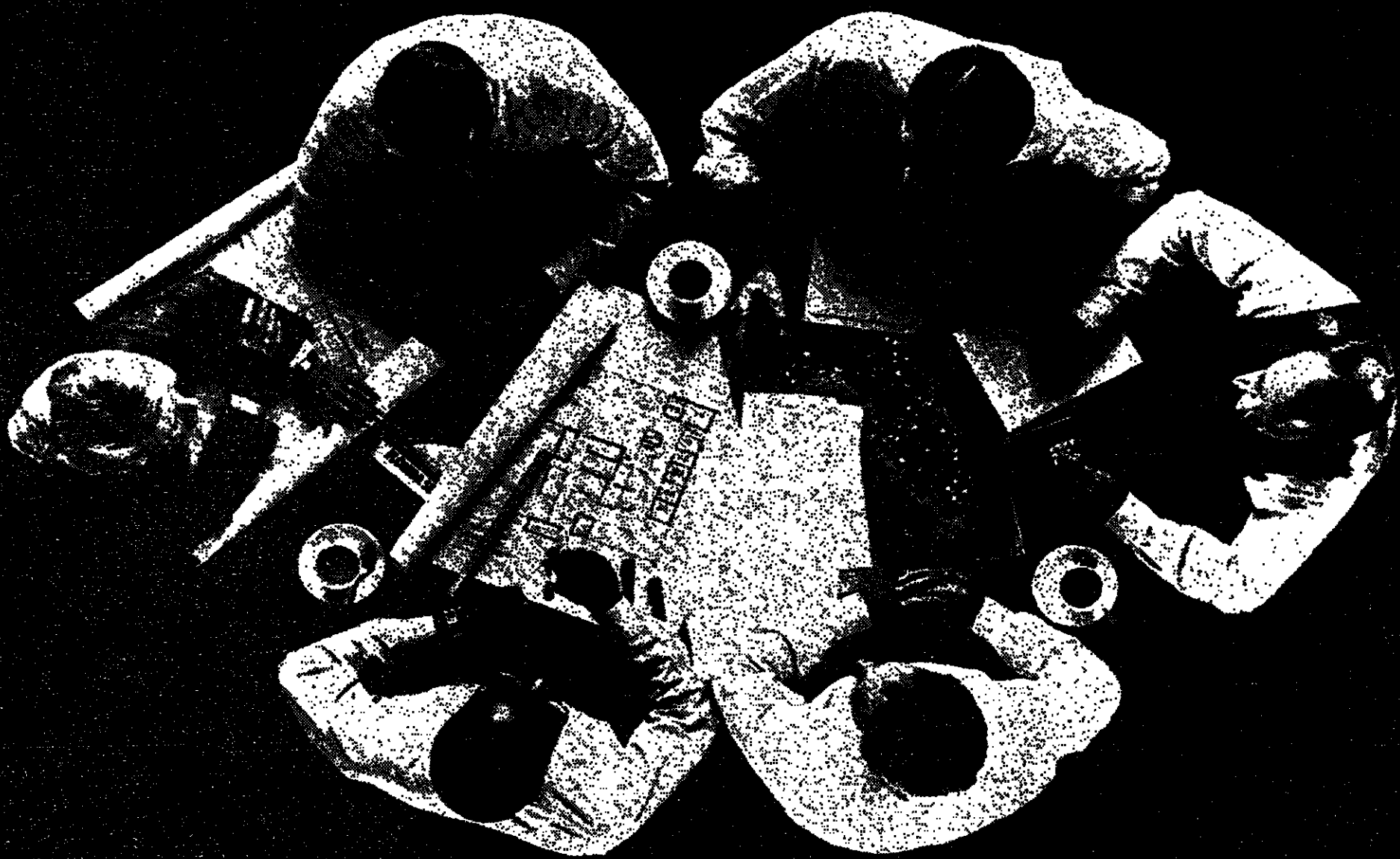
What is becoming increasingly clear is that the US economic locomotive is slowing down and badly needs help from the rest of the world. The performance of the domestic economy appears to be increasingly tied to events overseas. In order to take advantage of the weaker dollar and lower domestic interest rates, US manufacturers now need to see real expansion in the rest of the industrialised world—and that explains the US Administration's increasingly urgent appeals for West Germany and Japan to pick up the baton of economic growth.

#### HOW THE TOP TEN U.S. BANKS FARED IN 1985 (\$ Millions)

Name	Assets (\$bn)	1985 net income	% change on year	1985 provision for loan losses	1985 reserve for loan losses	As % of total loans	1985 non-performing assets	As % of total loans	1985 ROE	1985 ROA	Primary capital ratio	Market capitalisation
Citicorp	173.6	998.0	+12.0	1,243.0	1,229.0	1.08	2,390.0	2.00	15.10	0.62	6.40	7,698
BankAmerica	118.5	(337.0)	n.m.	2,190.0	1,584.0	1.68	3,423.0	4.05	(9.74)	(0.28)	6.34	2,560
Chase Manhattan	87.7	884.5	+29.0	435.0	988.0	1.47	2,090.0	3.39	13.80	0.65	7.04	2,414
Manufacturers Hanover	76.5	407.5	+15.8	832.3	812.3	1.39	1,530.0	2.62	12.33	0.54	6.41	2,155
J. P. Morgan and Co	69.4	708.4	+81.2	335.0	795.0	2.50	764.0	2.14	18.12	1.06	8.06	6,587
Chemical New York Corp	67.0	390.2	+14.5	251.4	567.9	1.45	1,155.0	2.06	15.06	0.70	7.29	2,568
Security Pacific	53.5	222.5	+11.0	379.4	554.4	1.50	1,134.0	3.16	15.50	0.69	7.66	2,947
Bankers Trust	50.6	371.3	+21.6	175.0	427.5	1.79	896.0	3.30	16.59	0.79	6.66	3,075
First Interstate Banc	49.0	313.1	+13.3	375.6	452.5	1.35	1,294.0†	2.82	12.31	0.67	6.37	2,741
First Chicago	38.9	169.0	+96.0	411.2	431.6	1.78	657.0†	2.72	8.23	0.43	7.34	1,624

† Non-performing assets.

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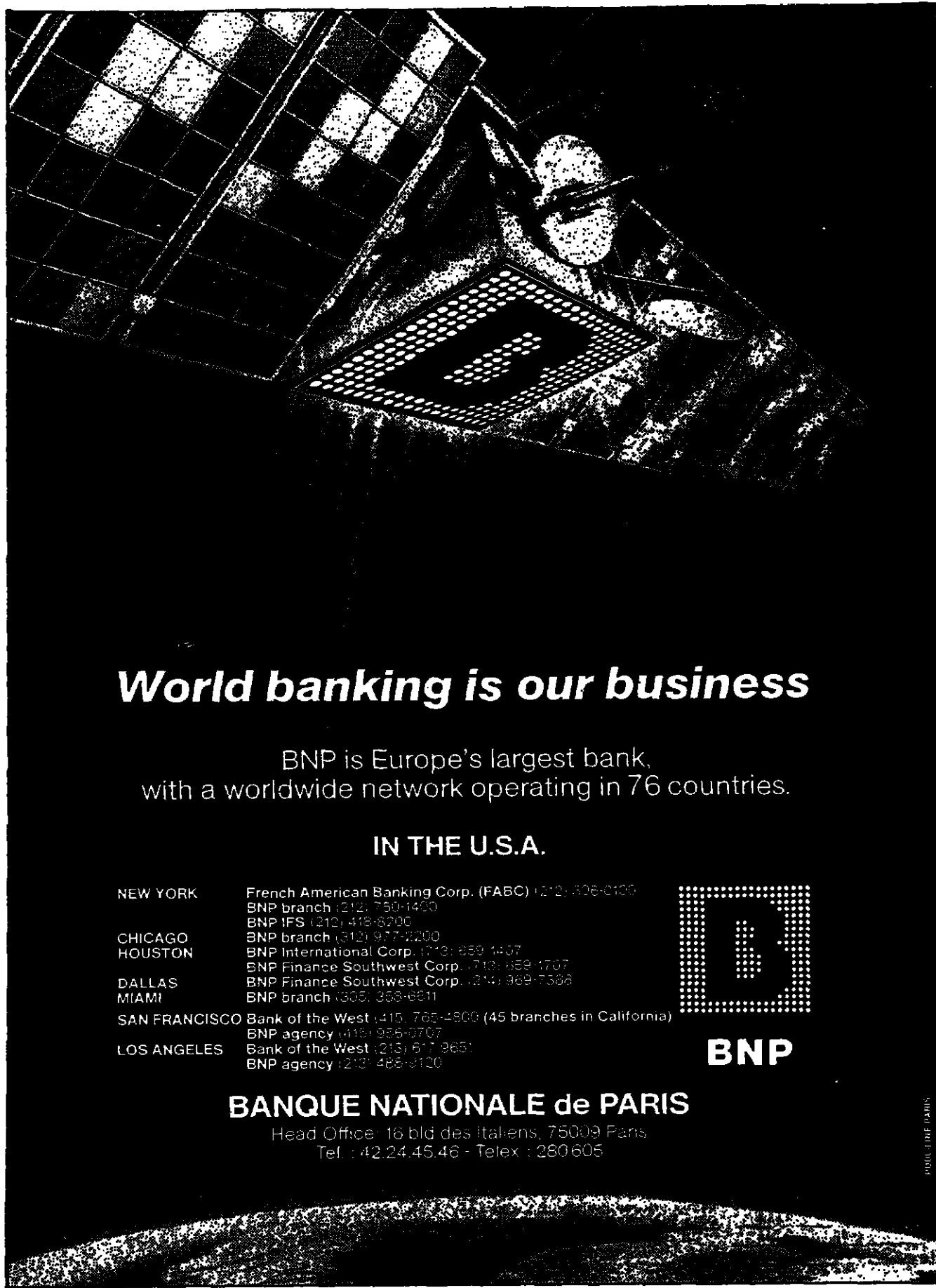
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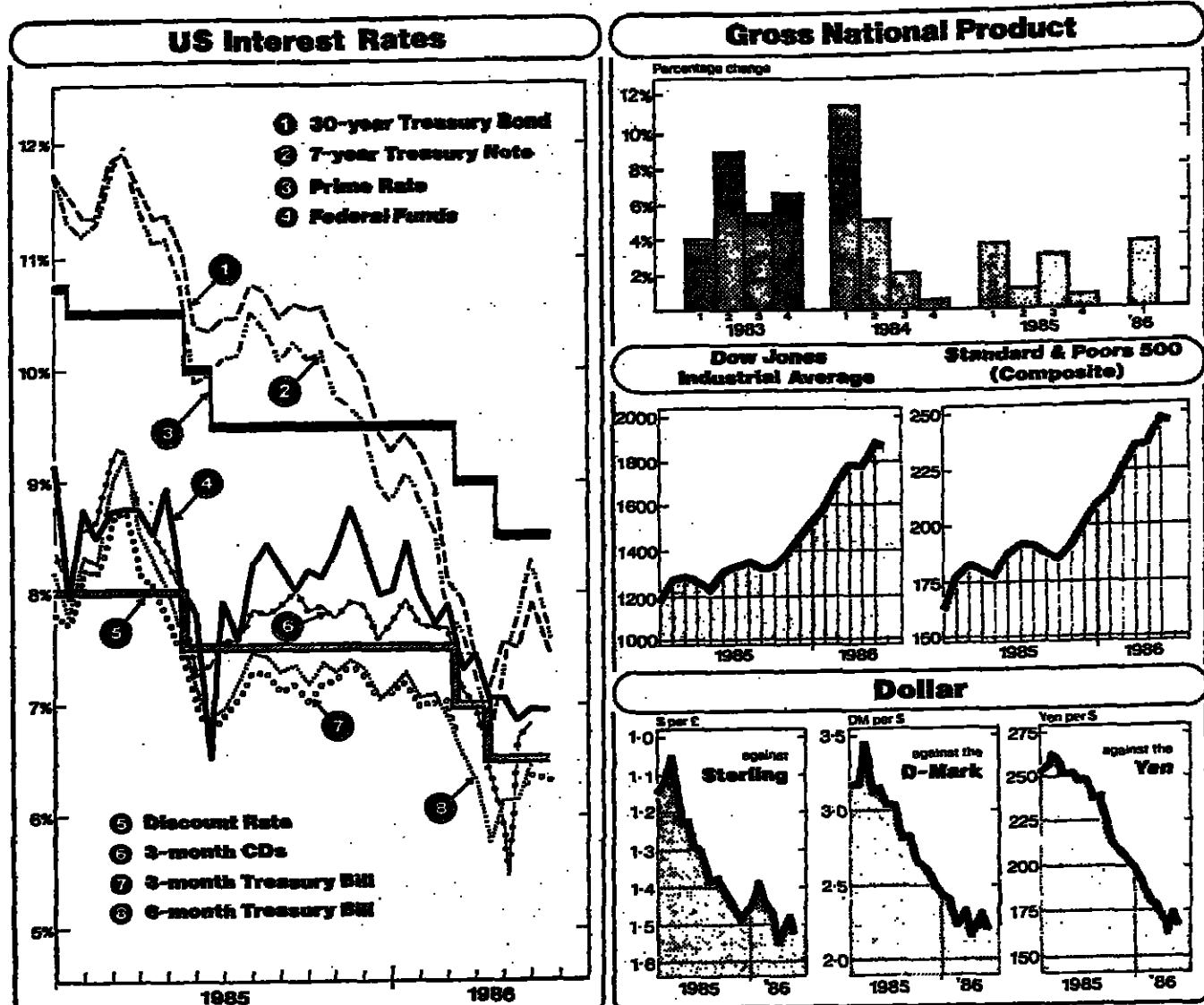
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The Economy

Doubts about the foundations

PRESIDENT REAGAN'S plea in May for his country's trading partners to take measures to stimulate their growth showed just how anxious Washington's policymakers are about the nation's economic outlook.

In its way it was a remarkable statement. After all the US is now enjoying its fourth consecutive year of economic expansion. Inflation has been subdued, at least for the time being. Some 10m jobs have been created since the last recession bottomed out in response to these striking successes.

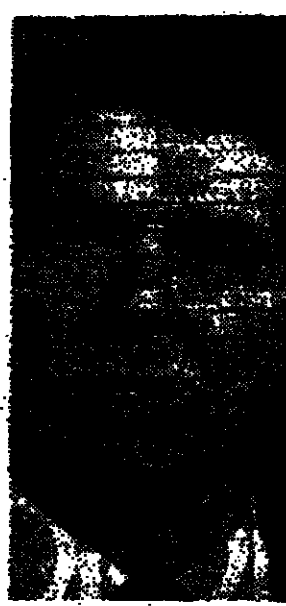
Wall Street's stock market has been hitting record high levels and a raging bull market in fixed-interest securities has driven long-term interest rates to levels last seen in the mid-1970s. Treasury Bonds in the spring came close to the 7 per cent level. In 1984 yields were almost twice as high.

Mr Reagan's appeal to the country's trading partners, particularly West Germany and Japan, to close the growth gap which he alleged, exists between the US economy and the economies of the other industrial countries, contrasted with the self-confident and at times arrogant lecturing of its allies that US officials had indulged in during his first term in office.

The change of tone is understandable, for there is on Wall Street and in Washington an acute sense that the economic success of the first years of the Reagan Presidency have built on foundations which will not survive the challenges now looming ahead unless all the industrial powers meet those challenges co-operatively.

Of immediate concern, of course, is the evidence that earlier predictions that 1986 would turn out to be a banner year for the US economy, after the sluggish 2 per cent real rate of growth recorded last year, no longer look as though they will be realised.

These optimistic forecasts were based on a variety of factors. It was argued, for example, that after a pause in the latter half of last year consumers would stop worrying about the heavy burden of debt they had accumulated and speed



President Reagan... asked trading partners to close the gap

The depth of the plunge in oil prices has had a much bigger adverse impact on domestic output, particularly in the south-western oil-producing states, than many expected. Lay-offs in oil-related businesses and anti-capital spending curbs have had a depressing effect on the economy.

An accommodative monetary policy and lower interest rates have not had the stimulating effect on demand that had been assumed. Moreover, one of the key assumptions in projections of an upswing during the year — the prediction that the sharp fall in the dollar exchange rate would quickly be translated into more output and jobs in the depressed industrial sector — has yet to prove justified.

It is the failure of the trade accounts to improve as quickly as White House officials had hoped that has caused such alarm in the Administration and focused attention on the difficulty of sustaining an already, by conventional standards, protracted period of upswing.

The immediate White House concern is that with the trade deficit currently running at annual rates close to the 1985 level of \$150bn, the task of curbing protectionist pressures in Congress is that much harder. There is thus a real danger that, with economic growth sluggish, the Democratic Party will be able to capitalise on the trade and competitiveness issues in the mid-term November elections and regain mastery of the Republican-controlled Senate.

That would seriously weaken Mr Reagan's credibility and revive the belief that he is a "lame duck" president.

No less serious for Mr Reagan, however, is the spectre which the absence of an improvement in the trade deficit is throwing on the economic policy choices facing the Administration.

Both Treasury Secretary James Baker and Federal Reserve chairman Paul Volcker are saying that the country's trading partners need to grow faster in order to help the US to increase its exports. The alternative, Mr Baker has pointed out quite uncompromisingly, is that the dollar will have to fall further in value in order to improve the price competitiveness of US manufacturers.

If only it were that simple. Some projections suggest that the dollar will have to fall another 20-30 per cent in order to have a framework impact on the trade balance. There can be little doubt that signs of such a decline would have a seriously adverse effect on inflationary expectations.

Could the US really continue to attract the billions of dollars of foreign funds it needs to finance a huge budget deficit and a growing private sector at interest rates which would permit this expansion to continue if the inflationary outlook were to take a severe turn for the worse? Mr Volcker has already made clear his fears that the answer to this question is "no."

Further dollar devaluation therefore seems to be a high-risk escape route for economic policymakers in the US and elsewhere. Japan and West Germany are already having difficulty in coping with the currency swings that have occurred so far.

The evident fragility of the economic upswing in the US and the rest of the industrial world, and the risks that too aggressive an attempt to resolve American trade and budget problems could backfire, suggests that policymakers must move cautiously.

On Wall Street there is a widespread expectation that a sluggish second-quarter US expansion and moves to lower interest rates in Europe and Japan will give the Federal Reserve some leeway to edge short-term rates down a little further.

It is hoped that in time the dollar's decline will begin to turn the US trade deficit around and that the economy will begin to respond to the positive developments in the oil and financial markets.

A US recession—a catastrophe which is hard to contemplate with equanimity—still seems a remote possibility, but it is increasingly unlikely that Mr Reagan and the Republican Party will be able to boast the vigour of the US economy as the November elections approach.

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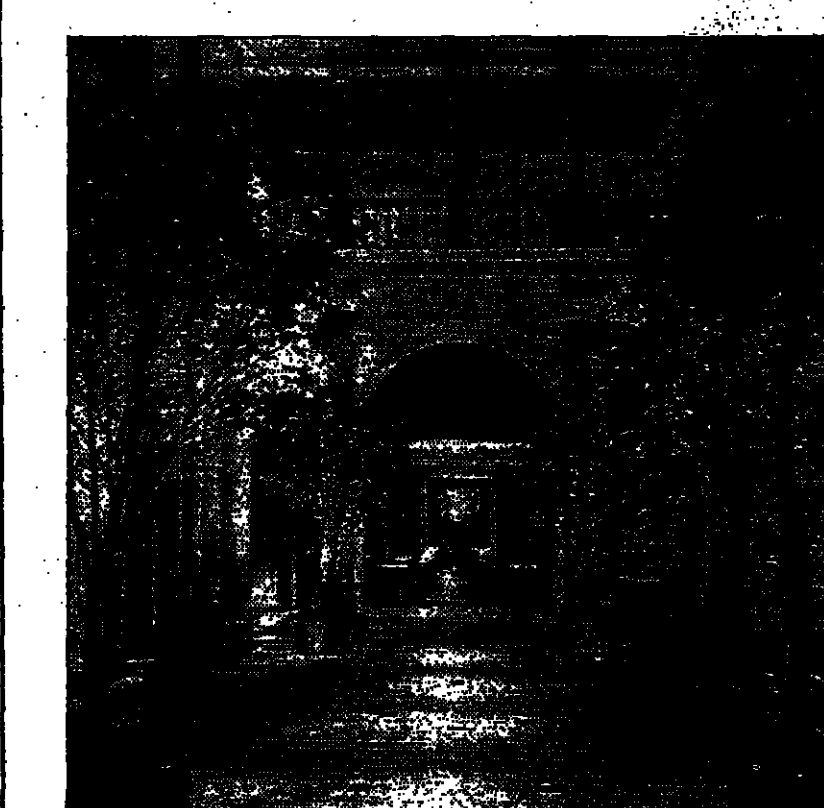
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# US FINANCE & INVESTMENT 3

## Tax Reform

### Far-reaching impact on funding

THE TAX REFORM package which was pulled out of the fire and radically revised by the Senate Finance Committee last month will have a far-reaching effect on US corporate finance.

The corporate tax measures, if they survive on the floor of the Senate and in the joint Senate-House of Representatives conference committee, will reverse many of the 1981 concessions and move towards a comprehensive corporate income tax similar to that of the UK tax reforms of 1984.

Among the industries most harmed by the repeal of the investment tax credit, will be leasing, construction and real estate and traditionally capital-intensive industries such as steel.

Real estate, construction and agriculture will also be affected by the curbing of tax shelters. Overall, corporations will have to shoulder an extra burden of taxation, transferred from individual taxpayers, of \$100bn spread over the next five years.

The winners will be high-tech, food processing, retailing, financial services and other industries whose capital is tied up in stocks and in other non-depreciable forms. All gain from the proposed cut in the corporate tax rate from 46 to 33 per cent.

The main corporate lobbies in Washington, which mobilised against both the House of Representatives tax reform Bill, passed in December after a similarly dramatic U-turn, and the patchwork of concessions introduced into the earlier Senate Committee versions, are now acquiescing in the latest package.

"It is the least bad version on offer," says Mr Paul Huard, of the National Association of Manufacturers.

Several measures are expected to accelerate the trend in US corporate finance towards a more highly-g geared capital structure. The Bill may reduce the amount of equity capital available and push companies more towards fixed income obligations," says Mr Albert Ellentuck, national tax partner at accountants Lavenol and Horwath.

Passive individual investors will no longer be able to offset tax shelter losses against regular earned income. Capital gains will be taxed as part of regular income, at rates of 15 or 27 per cent, though corporations will pay a rate of 28 per cent. Capital losses may be offset only against other capital gains, however.

At the same time the sharply lower rates of tax on all personal income, including investment income, will increase the attractiveness of high-yielding deposits and bonds relative to equities, although it also means that corporate borrowers will offset their interest against a lower rate of tax.

Investment in plant and equipment is expected to decline because of the withdrawal of the investment tax credit. This measure has appeared in all the versions of tax reform, although the more investment-conscious Senate Committee has considered various palliatives and has made a few exceptions for energy equipment and low-income rental housing.

As the veteran lobbyist Dr Charles Walker, a former Deputy Secretary of the Treasury, says, tax credits have a history of being repealed and then reintroduced in response to a slump in industrial investment.

The one palliative that has survived in the latest version

of tax reform is the provision to allow companies to write off plant and equipment against tax at an accelerated rate in its early years. Thus the only major victim of the changes in the depreciation rules is real estate, whose period of depreciation is extended substantially to between 27.5 and 31.5 years.

Lurking in the background, however, is another change in the Senate Finance Committee Bill which in the longer term could have a more fundamental effect on corporate tax liabilities. That is the use of a corporation's book income, as shown in its financial statement, as one element to be included in the calculation of its alternative minimum taxable income.

This measure is projected to raise \$25bn extra tax over the first five years by restricting the value of the preferences and special reliefs a company can use to reduce its tax bill. In the longer term the provision could be used to reintroduce through the back door the exceptional comprehensive corporate income tax system set out in the original Treasury tax reform proposals in 1984.

A capital-intensive company might find the new provisions working as follows: assume that its taxable income, after using all the available deductions, is \$100m, giving a tax liability of \$33m. To calculate its alternative minimum taxable income (AMTI), the company would add back all the preferences items in the tax code, such as the generous bad debt provisions and age straight-line, instead of accelerated, depreciation, relying on the pre-1981 schedule. Assume this yields an AMTI figure of \$200m.

The company would then examine its book income which

might be still higher, at say \$250m, because of timing differences in accounting methods and a few additional preference items, such as tax-exempt bond interest, excluded from AMTI. It then takes the figure which is half the excess of book income over AMTI in this case \$225m, and computes a 20 per cent tax rate to reach \$45m. The company is taxed on the larger of this figure and the original computation (\$33m).

Some economists estimate that about one-third of US companies will have to pay the AMTI/book income tax figure rather than the original. If it were strangled for cash in future years, Congress could easily boost this proportion by raising the 20 per cent rate.

Accountants and auditors fear worse consequences. "This will have an impact on the way companies report their earnings and will put accounting principles under pressure," says Mr Ira Shapiro, director of tax policy at Coopers and Lybrand.

Companies will be tempted to adopt practices to reduce their declared profits in the controversial areas of accounting — and confidentially reassure their influential shareholders that the reality is better than it seems.

Thus, in a reversal of their traditional roles, auditors may be pressed by tax-conscious finance directors to be more conservative in their treatment of stock profits and losses, depreciation and depletion, uncompleted contracts, and instalment payments.

Companies may also become more inclined to go, or stay, private so that they do not have to follow US accounting standards.

Clive Wolman

## Bond Market

### Bonanza as inflation fears fade

FOR INVESTORS in the \$2,500bn domestic bond markets the past six months have mainly provided a bonanza.

Domestic interest rates have fallen to their lowest levels in nearly a decade as oil and commodity prices have plunged, all but wiping out the credit markets' old inflationary fears.

At the same time the Federal Reserve Board—with Mr Paul Volcker now firmly back in charge after a well-publicised and highly unusual attempt at a boardroom coup in March led by vice chairman President Martin who subsequently quit—has remained accommodating.

The Fed's accommodative stance, driven by a need to keep the US economic locomotive on track, has survived despite the sharply falling dollar following the historic Plaza Hotel meeting in September and, more recently a spurt in M1, the basic money supply measure which is now way above target—although the broader money measures, M2 and M3, remain relatively well behaved.

Wall Street generally believes, despite the occasional doubt that the Fed has continued to de-emphasise M1 in favour of other measures, and that open market operations are now mainly focused on maintaining a stable Fed funds rate. This view is supported by the unusual stability of the overnight interbank rate.

Meanwhile, the prospect of declining Federal budget deficits—as envisaged by the Gramm-Rudman balance budget amendment which now faces a key testing period as the 1987 Budget takes shape—and relatively modest credit demands reflecting the state of the economy with almost no real growth in capital spending, have combined to set positive conditions for the credit markets.

Reflecting these factors, short-term money market rates have fallen by up to more than 120 basis points over the past year. The discount rate has been cut in two steps by a full point to its lowest level since May 1978 and the bank prime rate has fallen from 10 per cent to 8.50 per cent.

At the other end of the maturity spectrum the Treasury long bond yield—which first pierced the 10 per cent barrier last November—now stands around a full three points lower at 7.45 per cent from 10.50 per cent a year ago.

As a result, the Treasury yield curve has flattened considerably as investors' inflation nerves have calmed. Although the market has yet to match the low yields set at the time of the last discount rate cut in mid-April, when the Treasury long bond was briefly at 7.10 per cent level, the rally is still impressive.

The recent leg of the rally has provided a much needed opportunity for corporate treasurers to refinance higher price debt and strengthen balance sheets.

Indeed, new issue volumes overall have been hitting new records nearly every month. According to First Boston figures, a massive almost \$100bn in new fixed income securities have been brought to market so far this year—almost three times the total for the same period last year.

In part the total has been swollen by the continuing merger and acquisition boom and the substitution of debt for retired equity. In most periods traditional long-term issues have represented about half the new volume, with mortgage-related debt and convertible debt securities making up the remainder.

Meanwhile, the pace of finan-

cial instrument innovations on Wall Street has continued. Among the new debt instruments have been swap-linked Australian dollar and New Zealand Yankee issues which first appeared in February and were designed to take advantage of cheaper rates abroad.

The key question now for the US credit markets is whether the rally can be sustained. The high volatility and relative thinness of the markets in recent months suggests some serious doubts. Indeed, the performance of the US markets in the near future may well depend as much on events overseas—particularly the prospects for another round of co-ordinated interest rate cuts—as it does on the fed and the US economy.

The likely performance of the US economy is still hotly debated. Wall Street economists have been revising their second-quarter GNP forecasts sharply downwards since the May economic numbers. Many are now predicting that real growth in the second quarter may not even reach 2 per cent.

Concern about flagging consumer demand and capital spending which currently shows no real growth, is calling into question earlier forecasts of a second half upturn. That could negate credit market concerns that a sharp upturn in the domestic economy, coupled with a weaker dollar and higher import prices, could signal a rise in both credit demand and inflation.

The dollar also remains a key uncertainty. Spreads between US and foreign interest rates have narrowed appreciably over the past 12 months and the sharp decline in the US currency has caused periodic worries that overseas demand for dollar denominated securities could dry up.

So far there is little sign that that has happened. Indeed, the latest Treasury analysis of foreign demand for Treasury notes and bonds released earlier this month shows that net foreign transactions amounted to 20 per cent of net new supply of notes and bonds during the first quarter, up from 17 per cent in the 1985 first quarter and about the same as the overall level of foreign participation last year.

The numbers are particularly impressive since they came at a time when the trade-weighted dollar was falling by 3.5 per cent. The Treasury numbers also contained other surprises. In particular, while net Japanese transactions as a percentage of total foreign transactions accounted for 63 per cent last year and 67 per cent in the final quarter, they fell to a paltry 24 per cent in the first quarter.

But, as the analysts Smith Barney note, this masks a sharp acceleration in trading volume. Foreign trading volume totalled \$384bn, with Japanese investors accounting for 25 per cent in the first quarter, up from Japan's 18 per cent share of the \$695bn total foreign trading volume for the whole of 1985.

Thus, while Japanese net purchases fell sharply, total trading volume, including Japanese trading volume, continues to rise.

Apparently the credit markets still hold great attractions for US and foreign investors alike: in the 12 months to June 1 the Salomon Brothers' broad index posted a sparkling total rate of return to investors of 18.24 per cent—despite a sharp reversal in May.

Perhaps the only real question is what to do for an encore.

Paul Taylor

## Securities

### Exploring the bewildering thickets

IF THE US securities markets have one new factor to bring to the world market it is their gift for innovation and for the rapidity with which they have created ways to trade in what was once thought non-tradeable.

Securitisation of debt of all kinds, and the readiness to trade against future developments have provided the most dramatic developments of the Wall Street markets.

The trend towards loan securitisation has now spread from the housing mortgage markets to the commercial mortgage markets and into a bewildering thicket of consumer loans—most of which have met with immediate success.

Such new investment instruments have become a firmly entrenched feature on both sides of the investment equation, as highly important centres for the Wall Street firms and as widely-owned portfolio assets.

Securitisation of US residential mortgages has never looked better since its introduction in the mid-1970s. Nearly one half of all new residential mortgages now move quickly into the market after being backed by pass-through certifi-

cates issued by the quasi-Federal agencies concerned.

About one-fifth of the existing mortgage debt is currently securitised, according to Salomon Brothers, who are among the major players in the sector.

The same technique has been applied, with success, to the commercial real estate mortgage business. This is a more tightly held area than the residential mortgage industry and growth has been less spectacular. There has always been a market for good-class commercial mortgages, usually between banks and professional property firms.

But a market for securitised commercial mortgages offers clear advantages for the holder of the debt, and the building boom in New York and other big cities has helped the new sector.

Current figures on commercial mortgages are difficult to identify. At the end of last year commercial mortgage debt totalled about \$454bn, bringing it into the same range as the municipal and corporate debt markets. Securitisation began only in 1982, when about \$3bn in financings of seasoned properties and loans was secured.

Among the largest commer-

cial mortgages to be securitised, a \$970m floating rate note for Olympia, affirmed the benefits of the move by returning a substantial yield advantage over three-month certificates of deposit.

The move to issue securities backed by pools of automobile loans has been less successful largely because the positive yield curve on them is less attractive to the banks—which are effectively the only issuers.

But securitisation of portfolios of tax-exempt or municipal securities has found a modest but comfortable market niche. Low coupon tax exempts are widely held by the financial institutions, and through the market rating system, not difficult to evaluate.

Institutions now sell the pooled securities complete with an option allowing the buyer the right to sell the security back to the seller at par. This effectively shortens the maturity curve of the package, enabling the investor to realise the portfolio at close to full price.

Similar techniques have been applied to a host of zero-coupon tax exempts—ranging from zero coupons sold at par or at a discount to zero coupons with a convertible date. The most

exciting, and potentially the most alarming, of the market's new trading instruments are the futures and options contracts, based on the Standard and Poor's 500 index and the Value Line stock market index.

In the turbulent market swings this year the index futures markets have been blamed for increasing volatility. So significant has been the dreaded Witches' Hour—the four Fridays of each year on which stock index futures and options expire on the same day—that the SEC has taken notice.

The trick is that when a stock index future expires its value must exactly equal the underlying stocks. When the futures move to a premium against the stocks traders sell the futures and buy the stocks, guaranteed of a profit as the two converge—or vice versa, of course.

Since the process is almost mathematical it has lent itself perfectly to computer programming—hence the sudden release of a flood of programmed dealing orders at a moment's notice and hence the pandemonium when the Witches' Hour approaches.

Terry Byland

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**BCI Holdings Corporation**  
a newly formed corporation organized by

**Kohlberg Kravis Roberts & Co.**  
has acquired

**Beatrice Companies, Inc.**

The undersigned assisted in the negotiations and acted as financial advisor to Kohlberg Kravis Roberts & Co. in this transaction.

**Drexel Burnham Lambert**  
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All of these securities having been sold, this announcement appears as a matter of record only.

**\$2,507,920,000**

**BCI Holdings Corporation**

**\$600,000,000**  
11% Ten Year Senior Notes

**\$800,000,000**  
12 1/4% Twelve Year Senior Subordinated Debentures

**\$950,000,000**  
12 3/4% Fifteen Year Subordinated Debentures

**\$150,000,000**  
Fifteen Year Floating Rate Junior Subordinated Debentures

**99,000 Limited Partnership Interests**  
Which Will Acquire and Hold Warrants to Purchase 33,301,305 Shares of Common Stock of BCI Holdings Corporation.

**Drexel Burnham Lambert**  
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April 21, 1986

Terry Byland

US FINANCE & INVESTMENT 4

Equities

New issues take off

IN THE EQUITY markets, still buoyant despite bouts of nervousness, US corporate treasurers have reaffirmed the importance of the stock market as a source of investment capital.

Although the growing volatility of the markets is now making the timing of new equity sales more difficult this year could still see initial public offerings (IPOs) at a new peak, backed by substantial offerings of common and preferred stock by established companies.

The year opened strongly with new issue interest about triple that of the comparable period—measured either in terms of IPOs, or SEC filings.

Investors' interest, while less simple to calculate, was correspondingly high, as the sudden, and often unexpected surges in the stock market kept investors in a state of excitement.

New issue markets, like the rest of the equity sector, were to some extent playing off the dramatic fall in bond market yields, which provided both a spur and a competitor for stocks.

The first rush to raise new equity capital this year came from the financial sector, where tumbling interest rates meant healthier earnings prospects and strong gains in stock prices.

Thrills, banks and insurance companies could, and did, sell new equity into a stock market already driving their existing stock price higher. In some cases, stock prices surged so rapidly that new offerings were increased during the period between their announcement and

their arrival on the market. During the bull phase of financial stocks, investors and companies alike were able to overlook a host of factors which restrained enthusiasm towards the sector the year before.

Memories of the disappointments that followed the rush to market by thrift companies in 1982-83, as well as the new problems caused by their rush into new business areas, all faded slightly as mortgage business boomed and financing costs fell.

As to the banks' stocks, Wall Street has put the Latin American debt worries on the back burner for a while.

Now, with rates no longer falling so sharply, and domestic debt burdens threatening the financial sector, stock prices have lost their shine and new equity sales have slackened.

Across the broader range of manufacturing industries, new debt, with its tax benefits to issuers, has easily remained the most favoured source of finance for US corporations.

But the increased indebtedness of US industry has also become a spur to corporate treasurers, turning them towards the equity markets.

The headlong rush to raise new debt for acquisition purposes left many companies with balance sheets uncomfortably bloated as the mood turned. Acquisition mania cooled as plunging oil prices undermined some of the rationale behind the oil industry megadeals and the Texaco-Pennsylvanian legal case cast a chill over the borrowers.

Excessive use of junk bond financing in the takeover boom, which has now brought a more

cautious attitude both by major ratings agencies and by the investment industry in general, also enhanced the attractions of the equity issue.

By no means last among financial sector companies rushing to market have been the Wall Street firms themselves. Public quotations by Bear Stearns, Morgan Stanley, L. F. Rothschild and Alex Brown and Sons have marked a changing investment climate.

The massive increase in costs, market turnover, fee income and potential risk have all made private ownership less attractive.

As the world-wide stock market comes nearer, and existing world centres are linked ever more closely, the need for growth and for capital by market-makers is likely to continue apace, though there are signs that the new issue markets have not fully dispelled the memories of the surge in new technology issues which triggered the stock market boom of the early 1980s.

Not all those new issues proved to be swans—or Apple Computers—by any means. By 1985 many of the technology hopefuls had fallen well down the list of new issue performers.

Thus, while there was no lack of technology hopefuls seeking to join the 1986 rush to market, Wall Street analysts, and investors, were less enthusiastic.

This harsher climate discouraged some technology newcomers and, with the main-line computer industry itself in a state of nerves, has even kept the major names on the sidelines. Sperry Corporation,

High-yield Bonds

Small investors pick up junk

SO FAR, so good, is probably the best way to sum up the recent performance of the high-yield bond market, popularly known as the "junk bond" market because it is the trading arena for securities which are rated below investment grade by the main US credit ratings agencies.

The market is continuing to grow rapidly and will soon top the \$100bn mark in terms of the value of all outstanding issues of paper. Four years ago only 6.8 per cent of outstanding corporate bonds had non-investment grade or speculative grade ratings.

For Standard & Poor's, one of the two main credit ratings agencies, this definition means any issue ranked below BBB, or BAAs in the case of Moody's, the other major credit rating agency. Today, the percentage has nearly doubled and the pace of new issues shows little

sign of slowing. Drexel Burnham Lambert, the New York investment bank which has pioneered the growth of this market, estimates that some \$12bn of new issues (net of redemptions) have been brought to the market so far this year. This compares with \$15.6bn (net) in all of last year.

Roughly 25 per cent of all publicly-offered debt (excluding mortgage-backed bonds) by US corporations in 1984 is either non-rated or had a speculative grade rating. Last year the percentage dropped to 20.5 per cent.

But it still "stands in stark contrast to the lack of such offerings as recently as 10 years ago," said the Federal Reserve Bank of Cleveland in its February economic commentary.

Mr Bob Wall, who researches the "junk bond" market for New York brokers L. F. Rothschild, Unterberg, Towbin, says

that investors' appetite for high-yield paper "looks insatiable" at present. Although the "junk bond" market has not yet formed as well as other parts of the debt market over the past few quarters, Mr Wall says that demand for this type of paper remains high, especially from mutual funds which specialise in this area.

The key reason, says Mr Wall, is that small investors are finding that when they roll-over their bank certificates of deposit their yields are dropping from over 10 per cent to around 6 per cent.

For retired folk and others who live on fixed-interest income there is a tremendous incentive to search out higher returns, and a substantial amount of money is flowing into the specialist high income mutual funds which are pulling it into the "junk bond" market. The returns vary widely

depending on the credit risk attached to the various securities, but Mr Wall says that investors can now earn between 11 and 12 per cent on high-yield paper. This compares with rates of around 8 per cent on long-term US Government Bonds.

According to Morgan Stanley, a New York investment bank which publishes a monthly magazine on high-yield bonds, investors can currently earn 378 basis points above the rate on 20-year US Treasuries (currently 8.18 per cent) by investing in "junk bonds" issued by US airlines.

For energy companies the spread slips to 533 basis points and the average spread on high-yield securities issued by utilities is 404 basis points above comparable Government bonds. Although there was continued speculation late last year that the Federal Reserve was trying

to curb the growth of the "junk bond" market by tightening its rules on the financing of hostile takeover bids, analysts say that it has not had a major impact on the market.

Mr Bruce Clark of Moody's Investors' Services, which recently expanded its coverage of this sector of the market, says that the market remains "very, very active" and the types of new issues are much more broadly based than a year ago. He says that high technology and broadcasting dominated the list of new paper.

"At this point it is too difficult to determine whether or not the growing use of low-rated bonds in debt-based financing is harmful to our economy," said the Federal Reserve Bank of Cleveland in an economic commentary last February. The optimum capital structure of the non-financial corporation depends on so many variables that the simple rules about capitalisation, that have served reasonably well hitherto may no longer be valid.

The US authorities, particularly at the Federal Reserve Board in Washington, are known to be greatly concerned by the rising proportion of debt in corporate balance sheets. So far their fears have been mitigated by the continuing fall in interest rates and the reasonable level of economic growth.

This is enabling some of the more high yield borrowers in the "junk bond" market to pay off their debts sooner than expected and refinance their businesses at lower interest rates.

Mr Rupert Murdoch, the Australian-born media magnate, for example, recently refinanced almost half of the \$1.15bn of "junk bonds" which he issued to help to pay for his growing television empire in the US. He did this only a few months after he had issued high-yield paper in the US "junk bond" market and has significantly reduced his borrowing costs.

Several other financiers are considering similar opportunities, and their ability to refinance large sums of "junk bonds" is helped by the continuing popularity of this market in the investment community. Besides the high-yield mutual funds, a growing number of conservative institutional investors such as US pension funds are becoming more heavily involved in the market.

The traditional default experience of investors in the junk bond market is surprisingly low, though analysts warn that this should not be regarded as a guide to the future.

But this warning does not seem to be worrying unduly the big institutional investors, who argue that diversifying investment risks across the market will reduce their liability to loss.

This is a worthy objective, but the growth of the "junk bond" market still worries some of the more astute investors. According to Mr Warren Buffett, one of the canniest in the US: "One day junk bonds will live up to their name."

William Hall

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Wall Street

All eyes on the globe

THE securities firms on Wall Street have never had it so good. After a bumper 1985 revenue and profits surged still higher in the first quarter of 1986, although there are signs that the boom may have tailed away since then.

According to Mr Perrin Long, of Lipper Analytical, the securities industry earned some \$2bn pre-tax in the January-March quarter from revenues of \$12bn. The equity market was surging and falling interest rates ensured handsome profits on bond inventories.

But the big securities firms are looking well beyond the domestic markets. The preoccupation now is with the globalisation of the securities industry, and in several cases record earnings have not been enough to support the ambitions of firms which have their eyes on high positions in the global league table but have been just outside the domestic top 10 or so.

Hence Morgan Stanley abandoned its long-cherished private status in favour of a public flotation in March this year, while Kidder Peabody was sold in May to the financial services division of General Electric. Several other firms, ranging from Bear Stearns to Alex Brown have floated themselves publicly in recent months.

Only Goldman Sachs and Drexel Burnham Lambert of the leading group now remain privately owned. They have been profitable enough to build the capital bases to the \$1bn-plus level simply out of retained earnings.

Mr Robert Linton, chairman of Drexel Burnham, recently said that the firm's intention to remain private for the foreseeable future. He emphasised the advantages of freedom from the constraints of public reporting, and appeared to relish the mystique generated by secrecy.

"Obviously, there could be a one-time gratification from selling shares at a premium to book value," he told staff. But it was a temptation that would be resisted.

In an interview Mr Linton claimed that Drexel has generated by far the highest return on capital in the industry. It has achieved a 50 per cent per annum increase in book value over the past eight years.

There has been a rapid rate of physical expansion, with total personnel growing at 15-20 per cent each year. "As long as we can hire the most talented people we will continue to grow at this rate," said Mr Linton.

Mr George Ball runs one of the major retail giants, Prudential-Bache Securities, and he is also planning substantial expansion involving an increase of a fifth of a quarter in the numbers employed.

But Mr Ball is content to stay as the smallest of the big five retail groups and will not try to overtake the likes of Merrill Lynch or Dean Witter. "Our decision is to stay smaller than the rest in the belief that we can operate our business more personally," he says.

Like several other securities industry bosses, Mr Ball is now giving a good deal of attention to international operations, especially in London where Pru-Bache has already invested some \$75m and has now decided to commit another \$75m.

He points out that international expertise is becoming vital inside the US as well as overseas. "Globalisation has arrived as an investment reality," he says. "It has happened simultaneously for the US private client market



The main trading floor of Salomon Bros.

and the institutional market." While the giants get bigger, however, something of a shake-out is taking place among the medium-sized securities houses. There has never been a starker choice between the big time and a niche strategy.

"The people in the most serious trouble are the people in the middle," says Mr Robert Pirie, who runs Rothschild Inc, the New York firm privately owned by the British and French Rothschilds.

Mr Pirie has gained public attention in the past year or so for his role in two major bids—Sir James Goldsmith's assault on Crown Zellerbach and Hanson Industries' offer for SCM.

But this is not typical business for Mr Pirie, who thinks relatively small, Rothschild Inc, has only about 150 staff, of which 50 per cent are professionals. This is a very satisfactory ratio, according to Mr Pirie. The corporate finance side is geared to handle day-to-day placings and divestitures.

"We'll undercut anybody on fees because our overhead is so low," he adds. "I would never want to build a business based on doing megadeals." When they come along, however, they provide the gravy.

Morgan Stanley was determined not to get trapped in the middle ground between the leaders and the specialists. "We gave up being a niche player many years ago," says Mr Geoffrey Elliott, a managing director. "It is important to be a major player."

He talks of the need to maintain a "critical mass" of people both in New York and London, where Morgan Stanley's involvement in the Canary Wharf docklands development project underlines its long-term commitment.

Morgan Stanley's flotation proved highly successful. It brought in a lot of capital for the firm and in the process it created a great deal of personal wealth for the principals. But public status imposes many new responsibilities.

Robert Linton of Drexel emphasises the ability of his private firm to take long-term development risks, without worrying about quarterly earnings figures, while it is easier to offer stock to officers without needing to guess the price of a publicly-traded security.

The biggest of all, Merrill Lynch, is fully sharing in the profits boom. It raised its quarterly net earnings by 56 per cent to \$83m in the first quarter of 1986, following the more than doubling of annual earnings in 1985.

But Merrill, no longer has as big a lead over its rivals as it had. Its return on capital is nowhere near as great as that achieved by some of the more aggressive wholesale market firms like Salomon Bros, or Drexel.

Merrill also faces increasing international competition, not least from Nomura, the giant Japanese firm which can more than look Merrill in the eye. But Mr Jerome Kenny, president of Merrill Lynch Capital Markets, insists that "our capital is more than adequate."

The firm's equity is some \$2.5bn, which supports trading positions averaging a little over \$30m, plus some \$8bn in other positions such as swaps, facilitating clients.

"We must be firmly established in international markets in the next two years," says Mr Kenny. "Beyond that, our capital base will no longer confer much of an advantage. I view that in a few years we will be one of a handful of \$3bn-plus firms operating in multiple markets."

Lipper's Perrin Long, who edits a regular review of the securities industry, says that despite the recent profits boom the quest for more and more capital on Wall Street reflects an underlying fall in the profitability of capital employed. Managements are therefore induced to try to build more assets.

From the investment point of view securities industry stocks are highly volatile, reacting in an exaggerated way to market trends. Mr Long points out that the ability of managements to control their rapidly expanding empires will be a limiting factor; and a key feature of the industry is the lack of control of firms over their basic revenues from the equity and bond markets.

"Managements have no control over share volume or equity prices and no control over which way interest rates may be trending," says Mr Long.

Barry Riley

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Insurance

# Shares up but profits dawdle

THE US stock market began to anticipate a turn-around in the property and casualty insurance sector in the third quarter of 1984, pushing up share prices in the following year by 50 per cent.

In the first quarter of this year insurance shares have risen by a further 22 per cent, driven by the perception of recovering prices, a reduction in the cut-throat competition of recent years, and the likelihood of favourable legal reforms.

Despite this powerful surge in share prices, however, the insurance companies are still not generating a marked rise in profits. Even though Wall Street is forecasting some improvement in earnings this year, the consensus view is that the profits recovery in the current cycle will begin to show through decisively only in 1987.

Last year, pre-tax operating losses amounted to a record \$4.96bn, as net investment income, at \$19.7bn, failed to keep pace with underwriting losses of \$24.56bn—up from the previous year's record of \$21.46bn.

The 1985 results emphasise how difficult it is for the industry to pull out of the prolonged crisis which began back in 1979.

Over the past seven years, insurance companies have gone through a potentially destructive cycle in which short-term

profits were maximised for a time through a process of underwriting business at almost any cost so as to pull in premiums which earned exceptional profits in the period of sky-high interest rates.

Long term, this policy was always bound to prove damaging because prices had been cut to a level where they simply did not reflect the underlying risks being undertaken.

The increases in damages awards made in the US courts in a variety of areas—on pollution claims, medical malpractice and hazardous waste, to name only three—have landed the industry with payments and legal costs that it had no way of forecasting on standard actuarial judgements only a decade ago.

The process of recovery from this period of acute difficulty (A. J. Best, the insurance industry monitoring group, is predicting a fall in the industry's pre-tax operating deficit this year to \$1.5bn) hinges on the insurance companies' ability to make the new strategies they have applied over the past two years stick in the market place.

They are trying to achieve this turnaround in a four-pronged approach.

First, price increases are being pushed through at an

How the top diversified insurance companies performed in 1985

	Revenue (\$m)	% change on year	Net Income (\$m)	% change on year
Actna	18,612.1	+20.1	+194.2	n.m.
Cigna	18,196.9	+ 9.6	(782.5)	n.m.
Continental	5,119.2	+10.3	61.3	- 79.9
American General	5,677.1	+ 5.9	508.4	+ 10.5
Fireman's Fund	3,350.0	n.a.	(44.0)	n.m.
St Paul Companies	2,971.8	+13.2	94.2	n.m.
Chubb	2,394.9	+17.7	70.5	- 13.1
General Re	2,123.0	+15.2	135.3	- 13.1
Safeco	2,164.9	+11.5	170.4	+ 49.9
Geico	1,219.4	+22.6	170.6	+ 29.9

unprecedented rate, reinforced by a fall in competition (about 30 commercial line underwriters in the US dropped out of the market last year, several of them through insolvency) and a refusal of many companies to continue to offer lines where they see no prospects of profit.

Commercial malpractice premiums in 1985, for example, rose 47 per cent, and commercial car premiums by 39 per cent. General liability insurance went up by even more—a whopping 81 per cent—while medical malpractice prices were raised by 47 per cent.

Second, the industry is introducing widely a new form of "claims made" policy to replace the traditional occurrence-based coverage. The advantage of this change is to limit liability to claims to a specific period set out in the policy, so that the occurrence of an accident does not make the insurance company liable unless a claim is made at the appropriate time.

Third, the companies are excluding certain types of coverage entirely from their commercial general liability policies, particularly those covering pollution liabilities.

Uncertainty over environmental issues has been one of the industry's biggest headaches in recent years, when insurers have been hit by large and unpredictable claims for their use or production of hazardous materials—for example, asbestos, where health-related claims forced the Manville group into the bankruptcy courts.

Fourth, the industry is stepping up its efforts to push through reforms of the tort liability system in the hope of ending the rapid escalation of damages awards coming out of the courts. Some states are already establishing limits on some kinds of awards as a result, while the White House has put comprehensive reform proposals to Congress.

These moves to knock the insurance industry back into shape, however, may still leave the broader question of the future adequacy of insurance in the US unanswered.

Terry Dodsworth

Fund Managers

# Happy figures hide gloomy truths

THE US investment management industry appears to be enjoying an unprecedented boom.

The inflow of investors' money into mutual funds, the most visible part of the industry, and growth in the assets under their management have exceeded in real terms even the records set in the late 1960s.

The fund management companies that have been publicly listed on a stock exchange this year, such as T. Rowe Price, American Capital Management and Research, a subsidiary of American Can, and Templeton, Galbraith and Hansberger (on the London market), have been rated on price-earnings multiples of around 20.

Similar multiples, which amount to around 5 or 6 per cent of assets, have been paid for many of the independent companies that have recently sold out to financial conglomerates.

The broad statistics, however, conceal several gloomier features.

First, the rapid growth of mutual fund assets, from \$95bn in 1979 to \$540bn in March 1986 has been due mainly to the growth of bond and income funds and short-term money market funds. The management fees are only between 0.3 and 0.5 per cent of assets, about half the rate for equity funds, whose share of total assets has fallen from 34 per cent in 1979

to 22 per cent. Over the same period the share of bond funds has risen from 17 to 31 per cent.

Second, much of the growth in money market and bond fund sales has come from institutional investors and thus represents merely a redeployment of assets within the industry. Institutions now own about 40 per cent of mutual fund assets, compared with only 10 per cent in 1960.

The main reason is that pension plan sponsors and trustees are no longer insisting that their assets be managed personally rather than through a pooled fund. According to Mr Stan Egner, of Neuberger and Berman Management, of New York: "Many sponsors are realising that the only attention their fund manager gives them is to look at their list of stocks in the elevator on the way to their quarterly meeting."

The two forms of retirement plans have been another important source of mutual fund sales over the past five years. However, the tax reform Bill now passing through Congress is likely to curtail many of the tax breaks that have boosted their growth.

Another gloomy development has been the diminishing inflow of money into traditional corporate pension plans, a consequence of demographic changes and the buoyant stock market over the past four years

which has thrown up large actuarial surpluses.

Figures compiled by the Employee Benefit Research Institute show that the aggregate contributions of large pension plans fell by 15 per cent in 1983, 2 per cent in 1984 and a further 13 per cent in 1985.

Mr Dallas Salisbury, EBRI president, estimates that last year traditional pension plans received a net inflow of only \$50bn to add to their assets of just over \$1,000bn.

Some segments of the market remain resilient. Loomis, Sayles and Co., a Boston-based company which manages \$17bn of assets, reports large inflows from state and municipal pension plans which are gradually diversifying away from bonds. Overseas equities, which account for only 2.5 per cent of pension plan assets, is another area with growth potential. The slide in the dollar has been adding weight to the theoretical case for overseas diversification.

The conventional US-oriented fund managers have found their fee levels under pressure. For large funds, the average is now about 0.3 per cent of assets. Many pension plan sponsors are calling for a change in the rules to permit performance-related fees to be charged.

Such trends have been exacerbated by the poor investment performance of the professionals. For three years

Clive Wolman

Corporate Finance

# A pause in the takeover boom

WALL STREET'S mergers and acquisitions specialists are still toting up the bumper bonuses they have earned out of last year's amazing takeover boom when the value of deals rose by nearly half to some \$180bn.

They are untroubled by the slackening of the pace so far in 1986, arguing that it could be only temporary, and that the apparent slackening of volume is exaggerated by the absence of last year's unprecedented sequence of multi-billion dollar megadeals.

In a slightly smaller bracket the flow of transactions is still comparatively high.

"The economics of deals are in a state of transition," says Mr Jeffrey Rosen, head of international M and A at First Boston. He points out that with stock market prices up to 50 per cent higher than in 1985, stocks no longer sell at a significant discount to assets. But on the other hand the cost of capital is much lower.

"One of the reasons for the pause is that no one has sorted out how it should all wash through the system," he suggests, and he thinks there is a psychological factor: people just got worn out by the end of last year.

Mr Martin Siegel, a well-known M and A practitioner who recently moved from Kidder Peabody to Drexel Burnham Lambert, also expects a revival in activity. "As the market adjusts to lower oil prices and lower inflation, values will be recalculated," he considers.

Meanwhile, he points out that smaller deals carry proportionately higher fees and there are many industries where a wave of consolidation is bound to involve many M and A transactions.

Mr Siegel points to the recent Burroughs/Sperry merger, the only recent megadeal, at some \$4.5bn, as an example of rationalisation in the high technology sector. Similar restructuring is common in the troubled energy and banking sectors.

This theme is echoed by Mr John Haskell of First Boston, who points to restructurings in the tobacco and food sectors. "I don't think there will be a large decrease in activity," he says, adding that although the rise in the stockmarket has discouraged cash bids he expects the number of bids using paper will increase.

Moreover, there is scope for crossborder investment in the US by foreigners. The recent purchase of White Consolidated by Electrolux of Sweden was a case in point.

Mr Haskell thinks such bids could be encouraged by the fall in the dollar.

At First Boston Mr Rosen is also looking at the potential of foreign bids, which are now often bigger than before, having climbed into the \$3bn range with the White deal.

The fall in the dollar has particularly increased the buying power of Japanese and German companies. He considers that Japan may become a significant source of M and A business in 18 months to three years' time, and First Boston plans to send an M and A team to Japan later this year.

Coupled with the opportunities for growth in Europe, Mr Rosen looks forward to what he describes as "globalisation of the M and A product," with a general increase in the velocity of assets worldwide.

One of the few foreign experts in the US takeover game is Sir Gordon White, head of Hanson Industries, the US arm of the UK-based conglomerate Hanson Trust. He has been taking over US companies for

some 12 years, culminating early this year in the bitterly fought but ultimately successful battle to buy SCM.

"I don't see any real decline in the number of takeovers in the US so long as you have people with money," he says. "And there's an immense amount of money available." The commercial banks, he points out, no longer hesitate to become involved in the financing of hostile takeovers.

What even in victory the costs of a US takeover battle can be immense. The total bill for the highly litigious Hanson-SCM struggle came out at \$62m, of which Hanson's own costs were \$12m. The other \$50m was the defence bill awaiting it at SCM when it assumed control.

The availability of money may not be enough to sustain the pace of takeover activity. Most of the corporate raiders, such as Mr T. Boone Pickens and Mr Carl Icahn, who became famous over the past few years, have now faded from the scene.

The rise in stock prices has largely put an end to the undervaluation of corporate assets, which fuelled the raiders' activities in buying up companies and stripping their assets, or sometimes accepting "greenmail" for selling their stock and bowing out.

One group of operators who are still very much in the picture, however, are the so-called risk arbitrageurs who feed off takeover bids. They swoop in on companies in wealth and numbers during last year's M and A boom.

Some of them now have pools of money at their disposal which, when leverage can run into billions of dollars. The biggest of them, Mr Ivan Boesky, alone picked up a 10 per cent stake worth some \$600m in Sperry Corporation in May this year. He appears to have made a useful profit when the big terms from Burroughs were subsequently raised.

The willingness of US investment institutions to sell to the "arbs" during takeover battles, representing the passage of stock from long-term to short-term ownership, is a serious problem for corporations trying to defend their independence.

By the closing stages of the SCM battle some 80 per cent of the stock had moved into the portfolios of arbitrageurs. At that stage, having some legal device or Government anti-trust intervention—the latter now being rare—the defence is doomed, whatever the industrial logic of the proposed takeover.

The amount of speculation about takeovers is now becoming a matter of public concern in the US. One of the commercial banks, Chemical, has moved to curb the activities of its arbitrage desk while the Securities and Exchange Commission has mounted several insider trading actions involving prominent practitioners.

One of these, an action against Mr Dennis Lomax, until recently a top M and A executive at Drexel Burnham Lambert, and previously at two other leading houses, has highlighted the network of gossip and speculation in and around Wall Street.

The number of leaks of takeover offers—as shown by tell-tale price movements ahead of the publication of terms—has reached scandalous proportions. The SEC's recent prosecutions can be seen as an attempt to clean up an increasingly murky M and A arena.

Barry Riley

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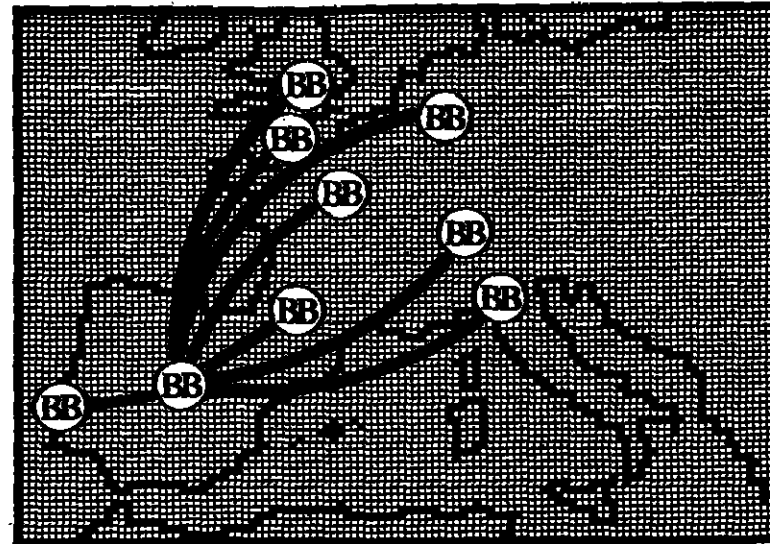
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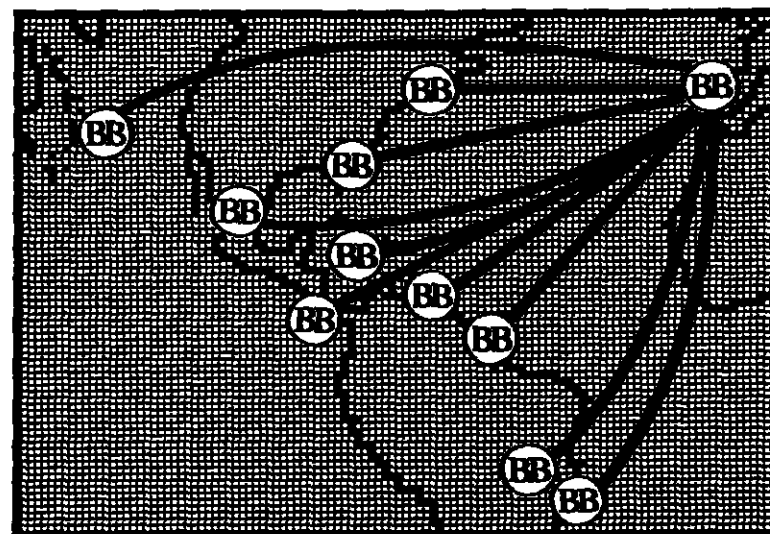
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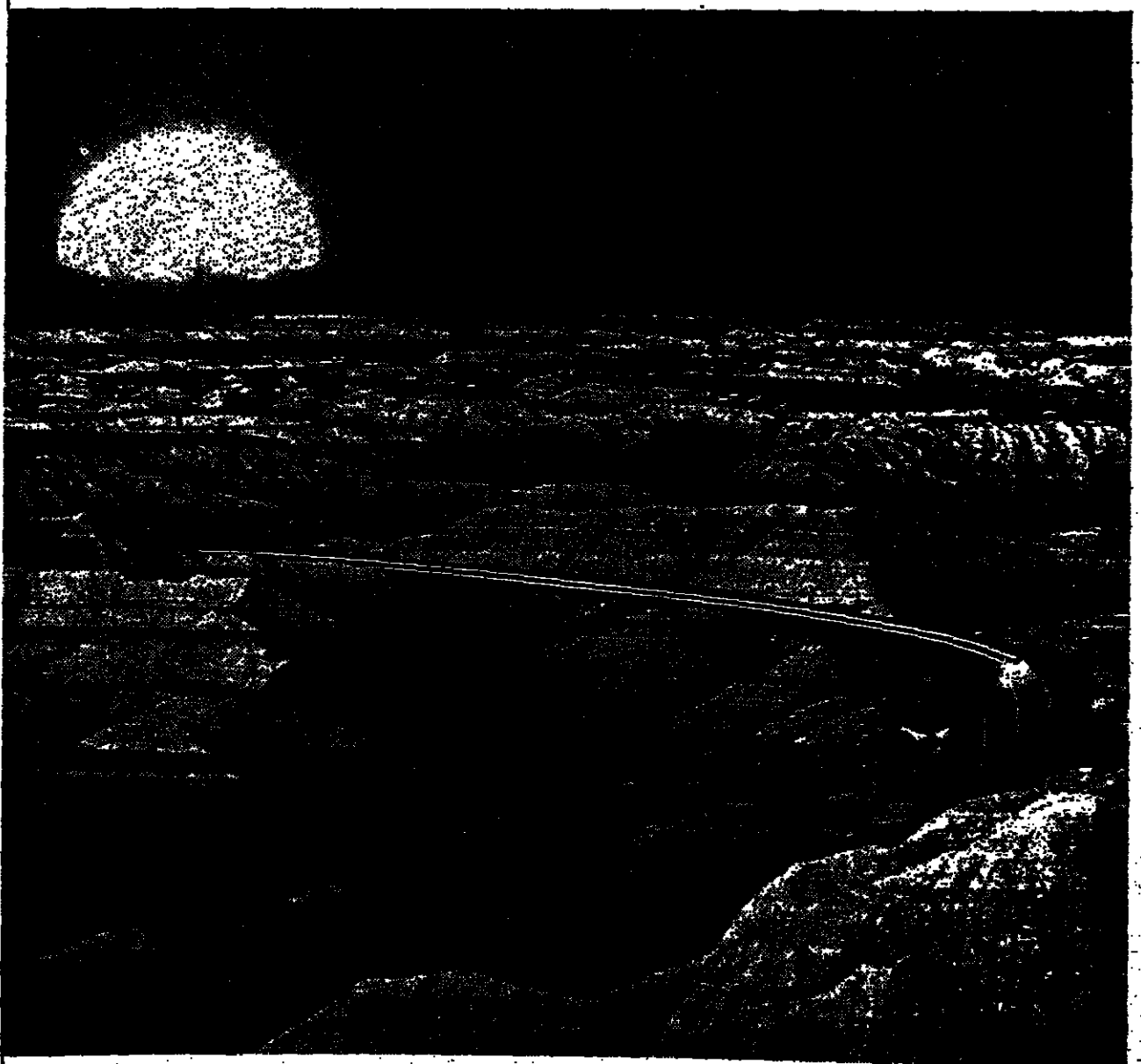


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US FINANCE & INVESTMENT 7

Banks

A banner year, with the help of oil

GREAT pressures are reshaping the fragmented banking industry, leading some commercial banks deeper into the traditional territory of securities firms and the global capital markets while others jostle for advantage in the emerging interstate domestic market.

Mergers like Wells Fargo's \$1.08bn acquisition of Midland Bank's Crocker National unit coupled with interstate acquisitions made possible by the changing state banking laws within the US are throwing up new "super regional" banks with the capital and financial muscle to challenge some of the money centre banks.

Meanwhile, certain factors have combined to create a dynamic environment. These are the rapidity of technological advance, financial instrument innovation, the completion of the process of interest rate deregulation, key court rulings on bank powers and geographic reach, and the shifting regulatory framework.

Not all banks are in a position to take full advantage of these changes. Many in the mid-West are struggling to cope with the credit problems caused by sharply lower oil and com-

modity prices, while many of the majors face the threat of renewed liquidity problems among some of the oil-producing Less Developed Countries (LDCs).

But on the face of it 1985 was a banner year for most US banks. Profits, capital and loan loss reserves have been bolstered and the collapse in oil prices will help most bank customers. Overall the 25 largest banks in the US have increased their capital base by \$40bn in the past three years while charging off \$133m in bad loans.

Loan loss reserves have been lifted from under 1 per cent of total loans to around 1.8 per cent.

Helped by declining interest rates and higher fee and trading income, profits of the 15 largest US banking groups—excluding the troubled BankAmerica and Continental Illinois, which is still in the "recovery ward" following its near-collapse in 1984—rose 11.6 per cent to \$4.97bn.

Among the 200 largest banking groups profits jumped 29 per cent and the key profit-per-share measure, long declining because of thinner spreads, fierce competition and higher

capital requirements, showed a significantly more sympathetic approach to the problem banks. After the Continental Illinois near-collapse, bank regulators pushed up capital requirements, toughened accounting procedures and called for greater disclosure.

The "fallout" from the banking crisis in Middle America is already apparent. So far this year over 54 federally insured banks have failed and earlier this month Mr William Saidman, chairman of the Federal Deposit Insurance Corporation (FDIC), predicted that failures this year would rise to a post-depression record.

Mr Steadman, one of a new generation of Federal bank regulators, predicted that between 140 and 160 FDIC-insured institutions would be closed or require assistance this year compared with last year's post-depression record of 130 failures. There are now over 1,900 banks on the FDIC's "problem bank" list compared with 1,140 at the end of 1985 and 200 five years ago.

Similarly, the Comptroller of the Currency's list of nationally chartered banks with problems, stands at around 500, four times the number at

Commercial paper outstanding (\$m, seasonally adjusted)

	All issues	Financial total	Dealer-placed total	Directly-placed financial	Non-financial companies
January 1985	245,322	172,814	59,713	113,101	72,568
February 1985	247,095	175,010	60,186	114,824	72,085
March 1985	250,575	178,924	60,895	118,029	71,651
April 1985	255,236	181,246	62,405	117,841	73,998
May 1985	258,943	181,257	61,282	119,975	77,586
June 1985	254,627	180,934	61,602	118,432	74,583
July 1985	262,769	186,141	67,419	118,722	76,288
August 1985	272,224	196,029	67,816	128,213	77,295
September 1985	271,760	201,705	69,904	131,801	74,884
October 1985	276,241	199,442	68,378	131,064	81,488
November 1985	288,648	202,769	71,191	131,578	85,879
December 1985	303,108	214,630	79,206	135,424	88,488
January 1986	302,160	213,632	79,048	134,584	88,528
February 1986	297,862	212,579	78,136	134,443	85,283
March 1986	301,110	219,581	84,071	135,510	81,529
April 1986	297,108	219,672	83,871	135,801	77,436

rule—were proposed by the Fed in January and described recently by Mr Gerald Corrigan, president of the New York Fed, as "the single most important supervisory initiative on the table."

The regulators believe the controversial proposed guidelines are necessary because of the rapid surge in off-balance-sheet commitments, particularly among the big money centre banks—which will get over 25 per cent of their earnings this year from investment banking.

The distribution of commercial paper by commercial banks and the "piecemeal

deregulation" by legal loophole have led to renewed calls for Congress to act on a new and comprehensive banking bill.

Mr Volcker is among those sounding the alarm in evidence to the congress earlier this month, he renewed his long-standing call for a Bill which, among other features, would amend the Glass-Steagall Act to allow bank holding companies to engage in underwriting and distributing municipal revenue bonds, commercial paper, mortgage backed securities and mutual funds while also closing the non-bank loophole.

He warned the Congress that

"the safety and soundness" of the banking system could be eroded by continuing legislative delay and said: "Congress has the capacity to choose the kind of system that we are to have. The time to exercise that choice is now. You can refrain from action, but that will not stop change."

Congressional failure to lead and a failure to create an orderly environment for the conduct of financial business "would have consequences that are both serious and real," he declared.

Paul Taylor

Thrifts

Record profits despite closures

US SAVINGS BANKS had their most profitable year in their history in 1985, which might come as a bit of a surprise given all the adverse publicity that some of the more troubled institutions attracted during the year.

Last year's run on the deposits of privately-insured savings banks in Ohio and Maryland sent tremors through the financial markets after state officials declared temporary bank "holidays" and thousands of depositors found that they were unable to gain access to their funds.

The mounting economic problems of the south-western oil states also caused a growing number of savings banks to close their doors; but these well-publicised failures masked the steady improvement in finances of most US savings banks.

Sharply lower interest rates and continued progress in restructuring their balance sheets with new mortgage loan instruments that better match liability maturities meant that many of the 4,000 savings banks have been doing well lately.

Although some institutions are still burdened with older, unprofitable fixed-rate loans, and complete recovery still has some way to go, this year looks like being a good one for most members of the US thrift business.

Shearson Lehman Brothers, a New York brokerage firm, notes that the stock market valuation of the 78 biggest publicly-traded savings institutions jumped by more than 50 per cent to \$12bn. This is still small compared with other financial sectors but the fact that more and more sophisticated investors are prowling around the sector looking for undervalued assets is a sign that the industry is at last on the mend.

Mr Warren Buffett, for example, is a highly-regarded financier, who helped put together a rescue package last year for the 151-year-old Bowery Savings Bank in New York. In return for injecting \$100m of new capital the group took control of the \$6.3bn savings bank and has put in a new management team.

The Bowery is just one of several mutually-owned savings banks which have converted to public ownership so as to strengthen their balance sheet; and experienced people like Mr Buffett obviously believe that it is a good investment.

The American Banker, a specialised daily newspaper, noted last month that 52 per cent, or 155, of the top 300 US savings institutions are now publicly-owned. This compares with 32 per cent, or 86 savings banks, two years ago. Only 10 years ago less than 15 per cent of US savings institutions were owned by the public.

Some of the bigger companies like Great Western Financial Corporation or H. F. Ahmanson have stock market capitalisations of over \$2bn, which makes them a lot larger than many commercial banks and gives them the financial muscle to diversify both into new types of business like mortgage banking and new markets, such as Florida.

While institutions like Great Western are building up a loyal following on Wall Street and are expected to play an important role in the rapidly-changing financial services industry, the industry's regulators, led by Mr Edwin Gray, chairman of the Federal Home Loan Bank (FHLB) board do not underestimate the continuing structural problems within the savings bank industry.

A most urgent problem for the regulators is that despite

Top Ten US savings institutions

Institution	Deposits \$ bn
Home Savings	18.5
Great Western	17.5
American Savings	17.4
CalFed	13.0
FSPS	13.0
Glendale	11.0
Goldome	9.7
First Nationwide	8.5
World Savings	7.5
Home Federal	7.4

Source: American Banker

falling interest rates, they are still expecting a record number of failures over the next few years. This threatens to disrupt the Federal Savings and Loan Insurance Corporation (FSLIC), which insures deposits at most savings banks.

The FHLB has estimated that it might have to rescue more than 200 savings and loans, with assets exceeding \$80bn, over the next three years. This could cost the insurance fund more than \$25bn.

At present the Federal Insurance Fund is badly under-capitalised and the regulators are working on plans to inject up to \$15bn of new capital into the fund. Under a plan now being considered by Congress, capital provided by the 12 regional Federal Home Loan Banks would be used to start a new company that would provide funds to FSLIC from the proceeds of certain debt issues.

In return, the regional banks would be given more responsibility for liquidating or merging troubled institutions.

FSLIC's funds have been depleted over the past few years by the need to pay off depositors in numerous failed institutions, and regulators have been forced to delay liquidating several insolvent institutions because of insufficient capital. A year ago there were 88 troubled institutions with assets of \$16.8bn yet having a negative net worth as defined under the more lenient regulatory accounting rules.

Based on Generally-Accepted Accounting Principles (GAAP), 461 institutions with assets of \$111.4bn had negative net worth. Even though the interest rate environment has improved over the past 12 months analysts believe that the problem facing the regulators is still a big one.

The regulators have been hoping that changing the rules to let healthy financial institutions, such as commercial banks, buy into failing thrift companies would help to solve the problem. Citibank, which is more go-ahead than most of its peers, has done this to expand its geographical spread in several key states.

But many bankers are sceptical about the extent to which they can be expected to take over institutions with deep-seated problems in the absence of generous financial incentives. Among individual institutions, the Financial Corporation of America (FCA) presents the regulators with one of their toughest problems. Although its top management team has been replaced, and its funding base stabilised after the run on deposits caused by news of its heavy losses two years ago, the FCA's problems remain substantial.

It needs a big capital injection and despite all the good intentions of the FSLIC, which has done all it could to nurse the group during its most troubled period, it is far from certain that a wealthy investor is going to appear and pump in the extra capital without receiving credible promises of a hefty return on the investment.

William Hall

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# US FINANCE & INVESTMENT 8

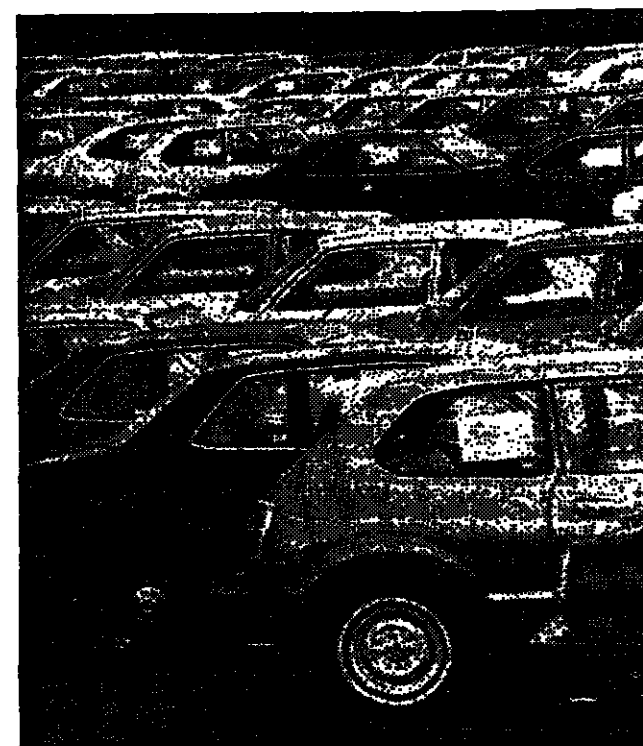
## Foreign Investment

### Japanese move into takeovers

The deals are becoming progressively larger as the foreigners begin to build on established practices and develop confidence in their ability to survive in the market



Japanese car manufacturers have invested heavily in the US. Above: General Motors chairman Roger Smith and Toyota chairman Eiji Toyoda exchange pens after signing a deal, in February 1983, to build a Japanese-American car in California. Below: Imported cars in store at Aurora, Illinois



single language, without significant product differentiation between different geographical areas.

At the same time, the US's political maturity is a strong plus-point, following the round of debt crises in the Third World and continuing social unrest in much of Africa. Currency considerations also are a significant factor in the time to time—the slide in the dollar over the last 12 months, at this moment, beginning to have an effect on the price of some foreign products. While, for the Japanese in particular, US investment is a way around the unoficial quota system established in the motor industry.

The impact of the voluntary restraints on Japanese vehicle exports is illustrated by the particularly heavy investment schedules in the US, announced recently by both car manufacturers and their suppliers. Virtually all of the large Japanese car companies, and some of their truck manufacturers, now have production facilities in the US or are planning to build plants.

Japan's sudden rise to leading investment status in the US may also be partly due to the vigorous promotional efforts by several states to try and attract more foreign companies. Over the last few years, Japan's industrial strength has turned the country into the US's most important overseas trading partner, almost 30 states have opened up offices in Japan to campaign for investment.

Many governors now visit Tokyo regularly. Consequently Japanese investment has spread steadily beyond the California littoral, where it first tended to lodge, moving up to Oregon and Washington, and out to the South and the Mississippi valley—the traditional farming territories of Georgia, the Carolinas, Tennessee, Alabama and Kentucky. All offer plentiful land and cheap labour forces, which frequently have virtually no trade unions.

While these southern, "sun-belt" states have dominated the virtual obscenity to carve out a place for themselves in the foreign investment game, New York and California, as befits their size, still dominate the lists. According to the Conference Board, New York captured 49 new investments from overseas companies in 1984, followed by California with 33, North Carolina (20), Georgia (17), Texas (16), and New Jersey and Illinois (15).

The most attractive industry for foreigners was chemicals, a sector which has faced a shake-out in the US, but which attracted 62 transactions involving overseas companies. This was followed by electrical machinery (45), non-electrical machinery (21), food products (25), stone, clay and glass (23), and transportation equipment (21).

Most states seem to believe that the investment surge from overseas will continue for some time to come, although prospects would probably change if the country went into a sharp recession—not a deeply held fear, among economists at present.

Following in the steps of the Japanese, a new influx from the Far East is developing, in the shape of investments from Taiwan and South Korea. The South Korean companies of Gold Star, Hyundai and Samsung all now manufacture in the US. And the US remains, for the time being, a market where most of the developing international companies believe they have to have a significant presence.

Terry Dodsworth

## Securities Exchange Commission

### Expansion in information vacuum

Growth of international trading is posing urgent problems for the SEC, which fears that operators will find it easy to escape into foreign jurisdiction

SENSATIONAL insider trading cases on Wall Street and elsewhere have pushed the Securities and Exchange Commission from relative obscurity back into the business page headlines.

The Washington-based regulatory body could do with the publicity. For several years it has looked out of fashion, in an era of deregulation and budget cutting. Numbers have been trimmed back, senior staff have been lured into much more lucrative careers with law firms, and morale has suffered.

Economies have been made. For instance, the SEC no longer attempts to scrutinise as a matter of routine all the company registration documents filed with it, most importantly the 10K forms which public companies have to compile each year.

Yet all the signs are that regulation is needed more, not less. Recent prosecutions have come after a wave of presumed insider trading in the stock markets, as indicated by extraordinary trading activity and sharp price movements ahead of takeover offers and other major corporate developments.

And meantime the rapid growth of international trading of securities is posing urgent problems for the SEC, which finds it increasingly easy to escape into foreign jurisdictions in order to carry out prohibited activities.

Even at home, the proliferation of new products and instru-

movings to protect their international positions by forming alliances with US companies rather than by trying to step up direct exports.

The largest transaction of this kind so far is the \$292m purchase by Nippon Kokan of a 50 per cent stake in National Steel. Nishin Steel has also taken an equity position in Wheeling Pittsburgh, while Kawasaki has bought a partial interest in a Californian mill.

Fourth, foreigners are becoming more confident in tackling takeovers in situations where they may encounter opposition. This is evident in the growth in the size of the transactions to encompass target companies that are publicly quoted, or represent a significant-sized division of a major corporation. But it was demonstrated to even more effect in 1985, when two European companies, Unilever and Hanson Trust, launched

takeovers, valued at around \$1bn each. Unilever failed in its \$1.3bn joust, outmanoeuvred by a more alert and aggressive Procter and Gamble. But Hanson went on to win a long-fought battle, setting several legal precedents on the conduct of takeover battles in the process.

At the same time, Sir James Goldsmith, the Anglo-French financier for a hostile and ultimately successful battle against Crown Zellerbach, a forest products company which had erected a solid defensive stockade against such a takeover.

Reasons vary from one country to another. But the two main points are the size and stability of the US market. Foreigners are highly tempted by the enormous sales volumes involved in the US in one continental market place, where it is possible to do business in a

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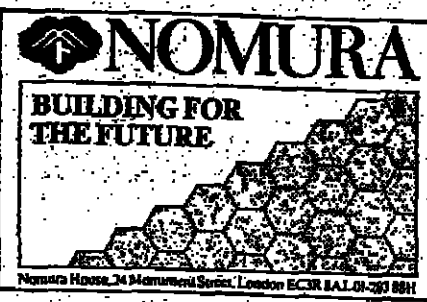
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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Wednesday June 25 1986



Steyr-Daimler-Puch doubles its losses despite restructuring

BY PATRICK BLUM IN VIENNA STEYR-DAIMLER-PUCH, Austria's troubled vehicle and weapon group, doubled its losses last year...

Semperit bounces back after asset disposal

BY OUR VIENNA CORRESPONDENT SEMPERIT, the Austrian special rubber products group which sold 75 per cent of its operations to Continental Gummi-Werke of West Germany last year...

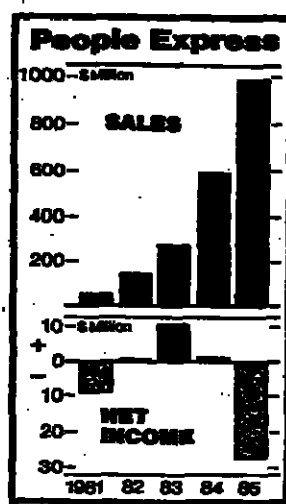
Why People Express nosedived

Paul Taylor charts the troubles of a cut-price airline

MR Donald Burr, the 45-year-old founder and chairman of People Express, built the 'no-frills' US airline into a \$1bn business in five years...



Mr Donald Burr



The results are a disappointment for Steyr, which last year started to implement a sweeping new programme of rationalisations and restructuring to overcome difficulties in its military vehicles and moped divisions...

Mr Burr and debated the merits of the merger, but he created. But inside the company long-term problems were emerging. Already stretched senior managers - operating without secretaries - were beginning to tire of the workaholic corporate ethic and struggling to keep pace with rapid expansion...

Mr Burr and debated the merits of the merger, but he created. But inside the company long-term problems were emerging.

Management confidence has been further eroded by management dismissals, resignations and the share price collapse. Insiders owning almost 30 per cent of the stock watched as the share price fell from almost \$25 a share in September 1983 to under \$10 a share in recent months after the airline announced a whopping \$58m first-quarter loss following a \$77m loss for the whole of 1985.

plains per 100,000 passengers flown - more than double its closest rival, Pan Am.

To make matters worse People Express' basic low fare strategy appeared to be faltering as other carriers learned to match it by selective price cutting on a restricted basis. Early this year People Express tried a new tack, boosting fares sharply across the board. But when fares rose, business slumped.

Norwegian bankers quizzed over role in Laly bid for Kosmos

BY FAY GJESTER IN OSLO

FIVE Norwegian banks, including two of the country's three largest, Christiania and Bergen Bank are being quizzed by the official Credit Inspectorate concerning their role in the recent, unsuccessful bid by Laly to acquire Kosmos...

Among other things, the banks are to detail their loans, guarantees, and overdrafts provided to finance the purchases of Kosmos shares, or with Kosmos or Laly shares as collateral...

The takeover attempt collapsed last month when the brothers could not service all their debts, and the banks began calling in their collateral. One of the casualties of the collapse was Trosvik, a shipbuilding and offshore fabricating yard in southern Norway where Laly had ordered a new drilling rig, which it then proved unable to finance.

Laly also proposes to change its name - to Consent - and to seek shareholder authorisation to expand share capital by 50 per cent, after the write-down, from Nkr 110m to Nkr 165m. These proposals are on the agenda for the annual general meeting on June 30.

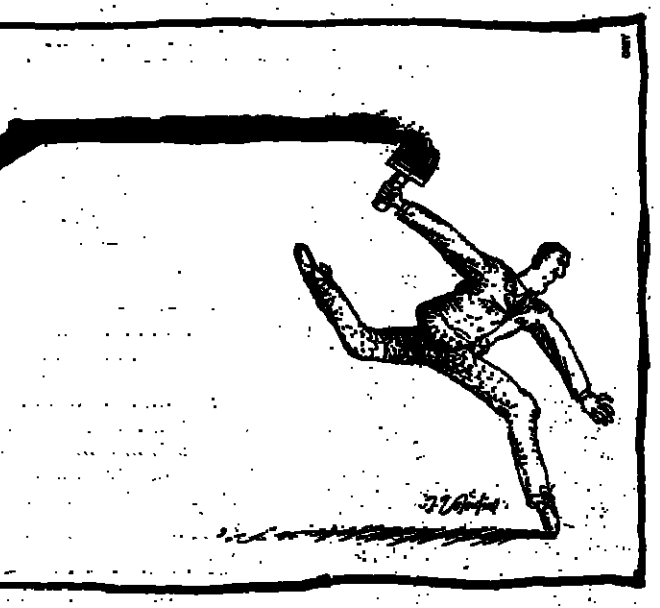
SCOTT PAPER FORESEES MARKET EXPANSION OUTSIDE US Giving tissues hard sell in Europe

BY TONY JACKSON IN LONDON

SCOTT Paper of the US has plainly decided to go all out for the European tissue market. Its \$50m purchase of the outstanding 50 per cent of Bowater Scott, the UK manufacturer of Andrex toilet paper and Scotties paper handkerchiefs, is only part of a European spending plan which looks likely to amount to several hundred million dollars.

achieved by its tissue operations elsewhere in Europe. In Belgium, meanwhile, Scott is to spend \$80m on a replacement paper machine at Duffel, and is planning to spend up to \$80m at a brand new site in France. In both cases, the French market is the target.

Table with 2 columns: 1984 and 1985. Rows include Balance sheet total, Due from customers, Due from banks, Securities, Deposits, and Legal capital funds.



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INTERNATIONAL COMPANIES and FINANCE

**IEL regains title to North BH stake**

By Lachlan Drummond in Sydney

INDUSTRIAL EQUITY (IEL), Mr Ron Brierley's Australian investment vehicle has regained title to nearly 74m shares in North Broken Hill Holdings after a successful appeal against a February court decision which vested the 7 per cent stake in the control of the country's National Companies and Securities Commission.

IEL intends to move quickly to complete the previously agreed sale of 56m North BH shares to Rada Corporation and its controlling shareholder, New Zealand Products, and to dispose of its residual holding of some 12m shares.

The three judges of the full Victorian Supreme Court overturned a previous decision by a single judge after finding that a technical deficiency had invalidated the notices served on IEL nominees in an effort by North to find the ultimate owner of the parcel which was ultimately vested with the commission.

The earlier court action had found that Swiss bank nominee had responded one day late to the notice and the judge had used this technical breach to hammer IEL for its concerted efforts to escape the effect of the notice.

North BH is not expected to appeal against the decision given the friendly relations established with its potential New Zealand shareholders, which have been offered two board seats.

The NCSC said yesterday that proceedings would not be warranted against any parties involved in an arbitrage play which contributed to a 41.9 point drop to 1.1262 in the Australian all ordinaries share price index on March 28, Easter odds from Melbourne.

**Overseas units lift Japan's brokers**

BY YOKO SHIBATA IN TOKYO

OVERSEAS SUBSIDIARIES of Japan's Big Four securities houses far outstripped their parents in terms of profit growth in the half-year to March. This was in spite of the sharp rise in the yen over the period, which served to dampen the earnings advance when translated from local currencies.

Combined pre-tax profits from the overseas units of Nomura, Daiwa, Nikko and Yamazaki totalled ¥45.4bn (\$70.4m) in the six months—26 per cent more than the result for the whole previous financial year.

The performance was attributed largely to a rapid increase in purchases of US Treasury bonds by Japanese institutional investors, and Eurobond issues by Japanese companies. New York and London subsidiaries provided a major spur.

Aggregate pre-tax profits at the US subsidiaries jumped by 6.8 times from the previous first half to ¥8.36bn. The US offshoots, previously regarded as lame ducks because of their poor profits record, have become the most profitable overseas outfits after London. This is thanks to trading profits from bonds, which jumped by eight times to ¥8.89bn.

Risk new issue business in European bonds boosted commission income for the London subsidiaries of the four-brokers. Combined pre-tax profits at the London units showed 2.7-fold increase to ¥19.59bn, or 14 times the level for the whole previous year.

The brokerage houses' London units have been shifting their focus towards underwriting business—Eurobonds for US corporate borrowers. Daiwa's Swiss subsidiary made a strong contribution, but in general, Swiss and West German business was lacklustre as Swiss franc and D-mark straight and convertible bonds were outstripped by Eurodollar warrant bonds.

The brokerage houses all plan to open representative offices in Milan in the current financial year—the Italian market is among those newly opened to investment by Japanese funds. For the remaining half-year to September, the four are pursuing efforts to establish a full London-New York-Tokyo financial axis. They are actively recruiting staff on Wall Street.

For example, Nikko has doubled the number of employees at its New York subsidiary from 62 to 124 in the past six months. The Nomura complement is being raised from 190 last August to 330 by this September and the brokerage houses are eager to be granted primary dealership status for US government securities in the current year.

Bringing round-the-clock trading a step nearer, Nomura is planning to establish a computer centre in New York to manage bond and stock trading, with the initial cost estimated at some ¥2.5bn. Nomura plans to set up a similar computer centre in London by autumn 1985.

**Colosseum Gold Mines \$80m flotation due shortly**

By KENNETH MARSTON, MINING EDITOR

THE \$80m (\$58m) flotation of Colosseum Gold Mines, which has US gold mining prospects, is due to be made shortly. The interest would be acquired from British Petroleum's Anselco Minerals subsidiary which would keep a 51 per cent holding.

Ore reserves so far outlined at Greens Creek amount to 3.7m tonnes grading 5 g gold and 800 g silver per tonne with 10.8 per cent zinc and 4.3 per cent lead.

Colosseum Gold Mines is to acquire from the Australian companies a 75 per cent stake in the Colosseum gold property in San Bernardino County, California, for \$18m. The open-pit property, which could be in production next year, holds a 8.76m tonnes of mineralisation grading 2.7 grams gold per tonne, with an output potential of 70,000 to 77,000 oz gold per year. Colosseum Gold Mines also has an option to acquire for \$15.1m a 27.95 per cent interest in the Greens Creek proposed underground gold-silver-zinc-lead operation in Alaska. The interest would be acquired from British Petroleum's Anselco Minerals subsidiary which would keep a 51 per cent holding.

**Rheem Australia ahead as demand holds up well**

By OUR SYDNEY CORRESPONDENT

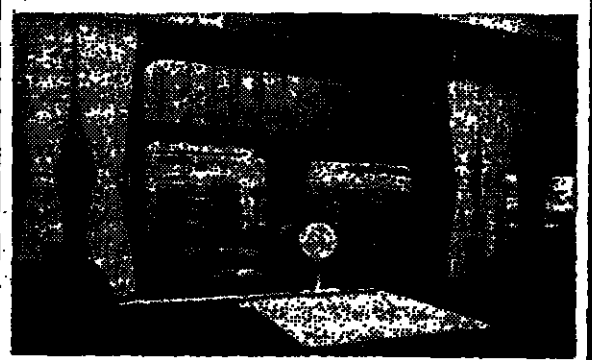
RHEEM AUSTRALIA, the sales to the rural sector slowed in the second half. Overall profitability of the division was seen as satisfactory, given that it suffered some dislocation w/in the introduction of new plant in flexible packaging.

Sales were 15 per cent up at A\$510m. The company said demand for appliances had held up well for most of the year while water heater sales were well ahead.

Its container division performed strongly with sales of gas vessels, tanks and fabricated products in particular all well above the previous year.

The directors said its soft drinks business had a particularly good year. The latest profit came after tax of A\$18.8m compared with A\$15.5m. The dividend is being lifted from 16 cents to 17.5 cents a share, with a one-cent increase to 10 cents for the final payment.

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**Net profits slip at Elbit Computers**

By Lynne Richardson in Tel Aviv

ELBIT COMPUTERS, a leading Israeli computer and defence electronics company, boosted consolidated sales 12 per cent, from \$150.2m to \$169.4m, in the year to March.

After-tax earnings declined, however, from \$18.9m to \$18.2m, which Elbit attributed to the application of income tax for the first time by the Israeli Government. Elbit also benefited last year from \$38m in government subsidised loans and grants.

Elbit—shares in which are held over-the-counter—specialises in defence-oriented electronics, including avionics and weapons control systems. Exports represented 55 per cent of last year's sales, going mainly to the US and Western Europe.

Mr Emmanuel Gill—who took over recently as president and chief executive following the appointment of Gen Benny Peled as head of Elciet, a troubled sister company—said the substantial increase in exports recorded last year reflects the company's objective of strengthening its position in international markets. Elbit, ranked among the top 20 Israeli companies in terms of sales, is a subsidiary of Elro Electronic Industries of Haifa.

**San Miguel deal abandoned**

By Our Financial Staff

SAN MIGUEL, the Philippine food and beverage group, has abandoned its plan to proceed with a plan to sell its Hong Kong brewery to Anheuser-Busch of the US.

The decision follows a dispute over controlling the position in Manila and a failure to agree final terms with Anheuser.

**BAYERISCHE LANDESBANK CONTINUED QUALITY GROWTH 1985**

Highlights from the Balance Sheet (unconsolidated) as of December 31, 1985

Assets	(in DM million)	Liabilities	(in DM million)
Cash	711.1	Due to banks	25,999.3
Bills	285.5	Other creditors	10,858.9
Due from banks	31,239.1	Outstanding debentures	44,999.6
Treasury bills and other securities	5,063.8	Loans on a trust basis at third-party risk	12,140.1
Due from customers	47,345.2	Provisions	910.3
Loans on a trust basis at third-party risk	12,140.1	Nominal capital	900.0
Participations	527.0	Published reserves	1,706.0
Land and buildings	549.4	Profit available for distribution	63.0
Other assets	2,106.3	Other liabilities	2,720.3
Assets of Landesbausparkasse (Building and Loan Association)	8,303.3	Liabilities of Landesbausparkasse (Building and Loan Association)	7,973.3
<b>Total</b>	<b>108,270.8</b>	<b>Total</b>	<b>108,270.8</b>

- Balance Sheet Total rises to DM 108.3 billion
- Operating profit reaches new record level
- Reserves increased to DM 1.7 billion
- London, New York, Singapore and Luxembourg contribute with improved results
- Considerable expansion of new issue and private placement activity
- Securities business up 26 percent
- Highest Standard & Poor's and Moody's rating reconfirmed in 1985

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**CONSOLIDATED ANNUAL REPORT**

Statement of Income	(for the period April 1, 1985 to March 31, 1986 in Millions of Yen)	5-Year Growth of Consolidated Net Sales (in Millions of Yen)
Net sales	3,372,955	2,944 (1982)
Costs of sales	2,444,166	2,401 (1983)
Income before taxes and minority interests	130,517	2,707 (1984)
Income taxes	70,838	3,343 (1985)
Net Income	59,440	3,373 (1986)
Earnings per share	19.24 (in Yen)	

Balance Sheet	(March 31, 1986) in Millions of Yen	
<b>Assets</b>	<b>Liabilities and Shareholders' Equity</b>	
Cash and time deposits	287,824	Bank loans and current portion of long-term debt
Notes and accounts receivable, trade	687,767	705,558
Inventories	512,826	Notes and accounts payable, trade
Other current assets	433,730	579,350
Property, plant and equipment	735,873	Other current liabilities
Other assets	510,040	535,486
<b>Total assets</b>	<b>3,167,660</b>	Long-term liabilities
		660,649
		Minority interest
		120,060
		Shareholders' equity
		566,557
		<b>Total liabilities and shareholders' equity</b>
		<b>3,167,660</b>

**TOSHIBA**



# INTERNATIONAL COMPANIES and FINANCE

## Zilkha buys 5% of US textiles group

BY WILLIAM HALL IN NEW YORK

MR SELIM ZILKHA, former chairman of Mothercare, the UK retail group, who has moved his base of operations to Los Angeles, has bought a 5 per cent stake in J.P. Stevens, one of America's biggest textile companies.

Mr Zilkha has disclosed in a filing with the US Securities and Exchange Commission (SEC) that he holds 875,000 common shares in Stevens, a New York-based company, which has been undergoing considerable restructuring in recent years. He bought 300,000 shares between April 30 and June 13 at prices ranging from \$30.25 to \$34.835 a share.

Mr Zilkha says he bought the shares because he thinks they are undervalued. He intends to commu-

nicate with Stevens officials and others about the company's operation, finances and opportunities to increase shareholder value.

In its last financial year to November 2, J.P. Stevens reported a \$15.5m loss on sales of \$1.7bn, after charging off \$73.9m after tax to cover write-downs on sales of assets and other reorganisation costs. In the first six months of the current year, the company earned \$19.8m or \$1.13 per share, on sales of \$828.9m.

Since he left Britain, Mr Zilkha's business fortunes in the US have not been a great success. One of his first ventures, Towman Petroleum, was forced to file for Chapter 11 in 1984 and has just emerged from the bankruptcy courts.

## Georg Fischer looks for further advance

BY OUR ZURICH CORRESPONDENT

GEORG FISCHER, the Swiss engineering concern, expects a further improvement in corporate results this year, according to the prospectus for a 2.75 per cent warrant bond issue of the Schaffhausen-based parent company.

Last year, company profits rose from under Sfr 400,000 (\$217,000) to nearly Sfr 9m, permitting the resumption of dividend payments at a rate of Sfr 25 per share.

to Sfr 1.92bn and earnings from Sfr 5m to Sfr 25m.

For the current year, the board reports a continued good demand for capital goods on European markets, particularly from West Germany.

Although conditions are said to have become more difficult outside Europe, new orders for the group were up by more than 10 per cent in the first five months and production units report good levels of employment.

## German retailer hopes to halve loss

By David Brown in Frankfurt

HERTIE, the West German department store chain, hopes to halve its losses from the DM 91.7m (\$41m) deficit in 1985 - as a result of its current rationalisation scheme - and expects to return to profit by 1987.

The group said turnover in the first five months declined by 2.5 per cent to DM 2.25bn because of several department store closures, and that a much-heralded upturn in German consumer demand did not make itself felt in its retail sector until May.

It has decided on the shutdown of 15 department stores, employing 2,898 people, as part of a dramatic restructuring process, now underway, which will shave some DM 60m off annual turnover.

The units were responsible for a combined DM 369m loss since 1971.

The management will take measures to focus its products selectively on individual markets, to rationalise its buying programme and to cut head office costs.

It also hopes to increase the amount of department store space leased to outside companies.

The management has no plans for further closures in the Hertie division, although it will now seek to restructure its low-price Bilka chain, which lost DM 6m on a turnover of DM 478m last year.

## E. Merck will offer first public shares

BY JOHN WICKS IN ZURICH

WORKING through its Swiss holding subsidiary, the family-owned German chemical group E. Merck is to make its first public share offering.

The Zug-based holding company Merck AG is to raise Sfr 120m (\$65m) by the issue of 200,000 new priority bearer shares, each with a face value of Sfr 100 and priced at Sfr 500. At the same time, 100,000 further shares have been subscribed by Union Bank of Switzerland and are to be reserved for future convertible and warrant loans, placements or other "purposes in the interest of the company."

The priority shares have a right to an 8 per cent dividend before any dividend is paid to holders of registered shares. However, E. Merck's managing partner, Dr Hans Joachim Langmann, said in Zurich yesterday that he expected a dividend of some 14 per cent on bearer shares for 1986.

The Zug company, which holds almost all Merck's participations outside Germany, has hitherto been owned by Von Glenck, of Altdorf.

This second Swiss company is itself almost a 100 per cent subsidiary of the German family holding Merck Beteiligungen.

Dr Langmann explained that the Zug company's international commitments meant it now needed adequate capital of its own and added that its financial requirements could no longer be met by constant injections from Von Glenck and Merck Beteiligungen.

Merck AG plays an important role within the German group, almost three-quarters of whose turnover is made outside the Federal Republic. Last year the Merck group reported consolidated sales up by 9.2 per cent to DM 8.2bn (\$1,48bn), including consolidated world turnover of Merck AG of Sfr 1.54bn.

Group profits were higher by almost 60 per cent in 1985 at DM 132.5m. Dr Langmann stressed the important contribution of foreign subsidiaries. This was, he said, reflected in a jump in Merck AG earnings by more than 81 per cent to Sfr 75.8m.

## Strong gain for Corning Glass

CORNING Glass Works, the US specialist glass maker, lifted second-quarter operating net earnings to \$53m from \$42.1m, or to \$1.24 from 89 cents a share.

Revenue was up at \$448m against \$425.5m.

For the half-year to June 15, operating net profit was \$88.7m compared with \$68.4m, or \$2.06 against \$1.54. Sales were \$870.5m.

In the latest six months, there was a tax credit of \$6.9m, or 16 cents a share, which made the final net \$85.6m or \$2.22.

In the first half of the previous year, a tax credit of \$3.8, or 9 cents, and a credit of \$20.1m, or 47 cents, from a change in accounting methods, made the final net \$96.3m or \$2.20.

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May 1986

INTERNATIONAL COMPANIES and FINANCE

Washington seeks treaty to discourage multi-billion dollar drug trade Panama pressed on bank secrecy

BY ROBERT GRAHAM RECENTLY IN PANAMA CITY

BANK SECRECY is an article of faith in Panama. The country's policy of non-disclosure has been the principal factor behind Panama City's development of offshore business over the past 15 years. This policy is now under strong pressure from the US authorities who maintain that Panama's banking secrecy permits large-scale laundering of money, especially drug-generated funds or "narco-dollars."

US officials accept that at least \$500m of illegally generated drug funds pass through the Panamanian banking system each year. As a first step, the Reagan Administration is pressing the Panamanian Government to accept a treaty that would permit an exchange of information. Those concerned with the negotiations insist that Washington is not trying to change Panama as an offshore centre. Rather they want to establish a procedure whereby confidential information can be handed over on presentation of irrefutable proof of money laundering.

Since Panama operates a central bank of its own, old notes and excess liquidity are returned to the US. Part of this excess liquidity is believed to reflect the scale of money being laundered in Panama. Since 1979 the task of returning these notes has been taken over from Chase by the semi-official Banco Nacional de Panama. In 1984 \$1.1bn was returned to the Federal Reserve and since then the figure has not varied very much. Panamanian officials say this indicates that the flow of laundered funds has thus been held down. However, it is understood that the Fed has been imposing strict limits on the supply of new notes shipped to Panama.

The government of President Eric Arturo Delvalle seems well aware of the risks of a tarnished image. But alternatives in the 1970 laws that enshrine secrecy would probably be an act of political suicide—even with the tacit support of the powerful military establishment (which is currently against any change). Business reduced Furthermore these are lean times for Panama to embrace banking reforms. The recession in Latin America and the continuing debt crisis have sharply reduced overall business. Traditionally Panama has been used as a banking centre for Latin American loans. Eight out of every 10 dollars lent is to Latin America. The debt crisis has meant a drop of 20 per cent in offshore lending to \$17m. Last year the decline in the level of total banking system assets was halted. Assets rose by 2.5 per cent to \$31.5bn. This reflected some precautionary withdrawals by Latin American banks of their US-based deposits on fears of possible freezing in the event of default. It also represented a modest upturn in the \$3bn business of the Canal Free Zone. These leaner times have led some banks like Bank of America to reduce their profile or hold back on expansion plans. In the short term no one envisages anything other than a modest increase in business. But these prospects are weighed against the continuing uncertainty of a presence in a dollar-based centre which is strategically located, has a pool of experienced and bilingual staff, enjoys tax haven status—and extols bank secrecy.

Reluctant to concede

Senior members of the Panamanian Government like Dr Ricardo Vasquez, the Planning Minister, are adamant that the country accepts the US desire to stamp out the drug trade. However, they are reluctant to concede the principle of a treaty. They believe the pressure comes as much, if not more, from the US Treasury than from the Drug Enforcement Agency, with the basic US concern centring on fiscal evasion. "It would be very difficult to stop this type of treaty arrangement extending into the fiscal area, and once that happened, it really would damage confidence in Panama as an offshore centre," said one Panamanian official.

Midland offers Break-forwards and Scouts

BY OUR FINANCIAL STAFF

TWO NEW treasury products which Midland Bank claims mark the start of a "third generation" were launched yesterday by its investment banking subsidiary, Midland Montagu Investment Banking. The products combine features of the first generation (spot and forward foreign exchange) and second generation (futures, options, swaps, caps, floors and collars).

ward foreign exchange contract and currency options. It is a forward contract which can be unwound at a rate previously agreed between a customer and the bank. This enables the customer to lock in a rate, but to break it if the market moves in his favour. Unlike options, there is no premium; the cost is built into the fixed rate. The other, the "Scout" (shared currency option tender) is a currency option designed for cases where

several companies are tendering for the same contract in a foreign currency. To save all those having to hedge themselves against unfavourable currency movements, the Scout enables them to share the cost of a single option. Mr Ernst Brutsche, chief executive of group treasury at Midland, said the products had been developed in response to corporate demands and persistent volatility in the currency

markets, which he expects to continue. International Monetary Exchange is expected to start trading a sterling futures contract next Tuesday, the fourth contract under its link with the Chicago Mercantile Exchange. The Singapore contract would be identical with that in Chicago, allowing traders a choice of exchange and time zones, Chicago Mercantile said yesterday.

Advertisement for B.B.L. International N.V. featuring U.S. \$200,000,000 Floating Rate Notes Due 2001. Includes logos for BBL, Banque Bruxelles Lambert S.A., and Bank Brussel Lambert N.V. Lists various international banks as partners.

Five-year Euronote financing for Amatil

By Our Euromarkets Correspondent

Amatil, the Australian tobacco and beverage concern which is 40 per cent owned by B&T of the UK, has managed to arrange a \$125m, five-year financing in the Euro-markets. Under the deal, Amatil will be able to sell Euronotes through a tender panel auction system. Underwriting banks will receive an annual facility fee of 8 basis points, though up to half the facility can be held in reserve for a lower six point fee.

Drawing on the accompanying standby credit will bear interest at a margin of 7 1/2 basis points over the London interbank offered rate (Libor) with an additional utilisation fee of 5 basis points up to a lesser of credit from Industrial Bank of Japan. Helped partly by this collateral, it traded around its issue price.

Also well received was a \$100m, five-year issue for Vereins- und Westbank, the Hamburg-based institution. It is 25 per cent owned by Bayerische Vereinsbank. This deal is led by Credit Suisse First Boston and bears interest at a margin of 2 1/2 basis points over six-month Libor. Issue price is par.

Separately Vereins- und Westbank offered, through CSFB, Exchange (Life), will add a new option to investors in the fund which has grown to some \$60m since its inception 18 months ago.

Foreign and Colonial believes that the use of the index fund will enable investors to track the equity markets while its appeal to investors.

Fixed-rate sector sluggish but floaters well received

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

INTERNATIONAL BOND markets were yesterday dealt a further sharp reminder of the contrast in mood between a sluggish fixed-rate sector and buoyant demand for floating-rate notes. Two new FRNs totalling \$225m met strong demand while a crop of new fixed-rate paper aroused little interest.

First off the mark in the floating-rate sector was Alaska Housing, a US savings and loan institution, which launched a \$125m, 15-year deal bearing interest at 10 basis points over the six-month London interbank offered rate (Libor) through Kidder Peabody and Industrial Bank of Japan.

Priced at 100.10, the deal is collateralised to just over 100 per cent by holdings of US government agency securities and backed to 25 per cent through a letter of credit from Industrial Bank of Japan. Helped partly by this collateral, it traded around its issue price.

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Effectenbank 225,000, two-year warrants to buy into a seven-year Deutsche Mark issue carrying a coupon of 6 per cent. CSFB-Effektenbank did not disclose the amount it paid for these warrants but they were trading yesterday in the market at about DM23. The proceeds will help reduce the cost to the bank of the floating-rate note to a level below Libor and, with German interest rates now apparently bottoming out, Vereins- und Westbank is clearly happy with the prospect of issuing 6 per cent paper in D-Marks.

The fixed-rate markets presented rather a sorry tale as investors are confused over the trend of interest rates. Business continues therefore to be mainly professional with little demand from investors. Corporate names have long since lost their appeal in the dollar sector, but even a supranational issuer like the Council of Europe was not able to arouse much enthusiasm with a \$100m, 10-year, 8 per cent issue launched at a 100 1/2 per cent through Chase Manhattan. Dealers said the terms were tight.

Not was the situation much better in high coupon sectors like those for Australian and Canadian dollars where a recent window for issues prompted an immediate listing for a \$100m, 10-year domestic loan at a coupon of six per cent and a par issue price.

five-year bond for Canadian Imperial Bank of Commerce and a \$175m, five-year deal for the Montreal Trustco. The first bears a 13 per cent coupon and a 101 issue price, the second carries interest at 9 1/2 per cent and is priced at 100 1/2.

Canada launched a \$800m, seven-year 5 1/2 per cent Eurobond at 100 1/2 per cent through Nomura International. This is an unusually large bond for the Eurozone sector, though Canada also issued a similar-sized, five-year deal in February. That issue is now established as a benchmark in the five-year maturity range and the hope is that the new one will provide a similar injection of trading liquidity for seven-year maturities, though it made a slow start in the primary market.

Among other new issues yesterday, Nissan Motor launched an Ecu 100m, 10-year bond at 7 1/2 per cent through Banque Nationale de Paris. Issue price is par. Banque Continentale de Luxembourg offered LFr 300m of five-year bonds at par through Banque Paribas (Luxembourg).

No new foreign issues were reported in the German bond market, which traded unchanged to slightly lower. The Federal Reserve Office launched a DM 2bn, 10-year domestic loan at a coupon of six per cent and a par issue price.

FTSE fund from Foreign and Colonial

BY OUR EUROMARKETS CORRESPONDENT

FOREIGN AND COLONIAL Exchange (Life), will add a new option to investors in the fund which has grown to some \$60m since its inception 18 months ago.

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Loan support programme for Arlabank

By Our Financial Staff

ARLABANK, the Arab Latin American consortium bank, has secured an agreement from its shareholders to provide a \$950m loan support programme, of which \$450m is earmarked by the bank for commitment immediately.

An initial \$225m tranche will be drawn in October, although this will be used in part to retire an outstanding \$100m drawn from a previous \$300m shareholders' standby facility provided to Arlabank in 1982.

The latest programme was announced yesterday following an extraordinary meeting last Saturday in Bahrain, where Arlabank—originally Fern-based—now has its headquarters.

Mr Abdullah Saudi, the bank's chairman, tacitly acknowledged past years about the bank's exposure to the South American debt crisis and the Gulf recession. "There can no longer be the slightest concern regarding our financial strength," he said.

The new credit facilities carry a five-year term extendable to 10 years. If treated as shareholders' funds, enhancement of the first tranche would have the effect of reducing its ratio of loans to equity to 2.4 from the present 4.3.

Philippine telephone group raises \$100m

By Samuel Senoren in Manila

PHILIPPINE Long Distance Telephone Company (PLDT) is raising \$100m from a US banking syndicate to finance its share in the cost of a transpacific optical fibre project which it is jointly undertaking with three other communication companies.

PLDT is the Philippines' 10th largest company with revenues of 4.6bn pesos (\$223m) and net income of 779m pesos in 1985. It is negotiating with the US Exportbank to provide the loan and guarantee up to 70 per cent of its financing requirement. The remainder is being raised from commercial banks led by Chase Manhattan.

The company had encountered problems obtaining a full amount of the loan from commercial lenders because the Philippine government was not inclined to guarantee the loan. The monetary authorities are wary about providing government guarantees on new private sector loans. This follows their obligation to assume a substantial amount of private debts which were guaranteed by the administration of the deposed President Ferdinand Marcos.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on June 24

Table of international bonds with columns for issuer, amount, maturity, and price. Includes sections for STRIKE STRATEGIES, FLOATING RATE, CONVERTIBLE, and NEW STRATEGIES.



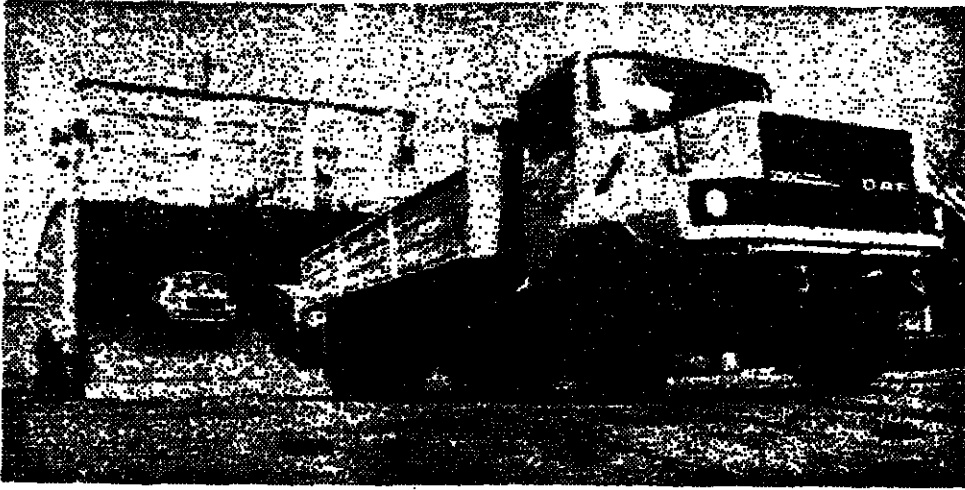
## INTL. COMPANIES and FINANCE

### Kenneth Gooding on the recovery at the Dutch truck maker Daf returns to smoother running

DAF of the Netherlands expects to boost commercial vehicle production by about 11 per cent, from 14,382 to around 16,000 this year. Profitability will at least match the 1985 level, and probably be higher, says Mr. Aart van der Padt, chairman of the management board.

The company, one of Europe's medium-sized heavy truck producers, fell into loss in 1983 but more than doubled net profit to F120.4m (\$8.06m) last year, from F19.7m.

The healthier financial climate has helped take some of the pressure off the Daf management team as it looks for ways to ensure survival as an independent company in the 1990s.



A DAF NAT 3300 DKX rigid truck, part of a recent order for famine relief in Ethiopia

Another important element in the management confidence is that two years ago Daf was able to put together a F100m financial package to cover a six-year product renewal programme and investment in advanced production methods.

However, Mr van der Padt says the company is still actively seeking more co-operative deals on a wide range of key components such as engines, axles and transmissions, to gain advantages of economies of scale available to bigger rivals.

Daf is also near to completing the formalities of its deal with BL for the distribution and servicing of the UK group's Sherpa heavy vans and Roadrunner light trucks in Continental markets.

Some cosmetic changes will be made to the vehicles to make them distinctive from the BL versions. They will bear Daf badges and help strengthen its network by giving dealers vehicles to complement the Daf trucks which are mainly above 15 tonnes gross weight.

Mr van der Padt met Mr Graham Day, the new BL chairman, recently for discussions about the joint venture—which is equally important to the state-owned UK group.

Daf's venture with another state-owned company, Eosasa of Spain, for the joint development and production of a cab for trucks over 14 tonnes is on schedule, reports Mr van der Padt.

He also hopes the so-called Club of Four joint venture for medium-truck cabs shared between Daf, Volvo of Sweden, Iveco of Italy and Renault of France, will ultimately be extended to include a new co-operative cab.

Mr van der Padt suggests that the members of the partnership

might well change at that time with perhaps Volvo dropping out and other companies joining the Club.

He stresses, however, that the current Club cab "is still well-suited to today's market" and replacement is some way ahead.

The group was approached, like nearly every West European heavy truck group, by General Motors which has been seeking a partner for its Bedford subsidiary in the UK. But "they offered nothing of interest to us."

Daf no longer feels threatened by outside predators. A 37.5 per cent shareholding previously owned by International Harvester, now called Navistar International of the US, was put up for sale when the American group ran into major financial difficulties. This was picked up in 1984 by a Dutch consortium.

The consortium included Daf itself, the van Doorne family trust (Hub and Wim van Doorne founded Daf in 1928), the Netherlands Investment Bank and the state-owned Dutch State Mines. This increased the involvement of the Dutch Government in Daf because the State Mines already had 25 per cent. The van Doorne trust had 37.5 per cent.

The original intention was for the consortium to find another buyer for the shares and pass them on as quickly as possible. But Mr van der Padt says that, as Daf is now doing so much better financially, the consortium will probably retain the stake.

Daf's capital spending this year will be higher than the F1106m in 1985 in line with the demands of the six-year

investment programme, reports Mr van der Padt.

The Dutch Government is providing about F1200m toward the programme and in view of Daf's importance in Belgium—it has a cab plant at Westerlo where 1,400 of Daf's 8,700 employees are located—the government there has guaranteed a BFr2.5bn (\$611m) loan by Belgian banks. The balance of F1250m will be found from Daf's own resources.

Mr van der Padt says the use of flexible automated manufacturing systems, which is the

aim of a large proportion of the renewal programme, gives a medium-sized manufacturer like Daf a competitive manufacturing cost price compared with larger makers.

"These systems offer great product flexibility because each machine can make various groups of products in the order and numbers in which they are required at the precise time they are required. This enables the company to react very quickly to the market's requirements and to supply tailor-made products," he points out.

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## FINANCIAL TIMES

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New issue. This announcement appears as a matter of record only. 24th June, 1986



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(SUBARU)

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**Warrants**

to subscribe for shares of common stock of Fuji Heavy Industries Ltd.

The Notes will be unconditionally and irrevocably guaranteed by

**The Industrial Bank of Japan, Limited**

Issue Price 100 per cent.

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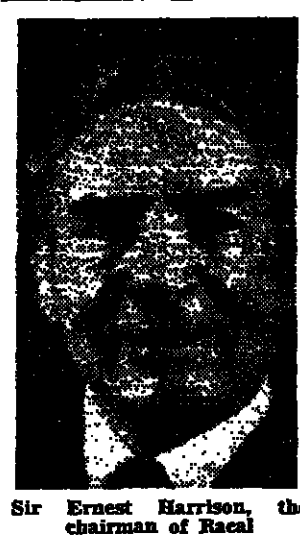
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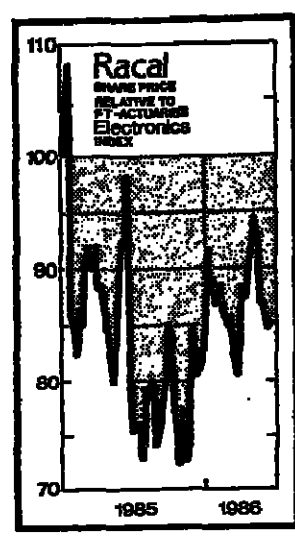
UK COMPANY NEWS

Racal falls £42m as expected

Racal Electronics yesterday unveiled its 1985-86 results revealing profits down by some £42m at the pre-tax level, the first reduction in 31 years.



Sir Ernest Harrison, the chairman of Racal



They add that Cellular Radio is expected to achieve a trading profit of over £5m compared with a trading loss of £12m and after charging interest the pre-tax loss should be reduced to £7m against £19m for 1985-86.

Other benefits expected in the current year are: reduced interest charges resulting from a positive cash flow and lower interest rates; a continued improvement by Racal-Chubb, whose profit contribution (after charging loan stock interest) should, the directors say, increase from £16m to approximately £20m after increased development expenditure.

Television Services acquisition

Television Services International, the US video film and video production company, is to buy Visions, a post-production company, for £2.9m in shares.

Hawker Siddeley makes further move in US

Hawker Siddeley, the electrical and mechanical engineering group, is buying Dayton Corporation, a privately-owned US manufacturer of measurement and control instruments for \$22.5m (£15m) cash.

Tibbett offer values company at £32m

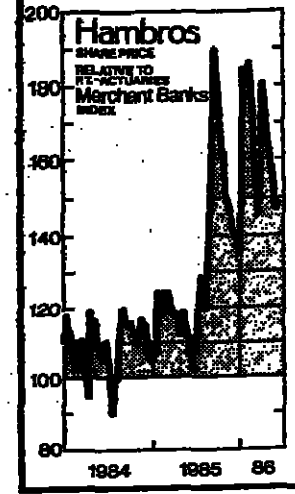
The full prospectus for an offer for sale of 6.1m shares in Tibbett and Britten, the transport and distribution group, has been published.

US protest group steps into Lloyds bid battle

A RELIGIOUS anti-apartheid group in the US has stepped into the middle of Lloyds Bank's £1.2bn takeover battle for Standard Chartered Bank by filing an eleventh hour objection with federal authorities in San Francisco.

Hambros ahead 59% to £43m

Hambros, the financial services and estate agency group, reported a strong 59 per cent gain in pre-tax profits yesterday.



Hambros Countrywide through which Hambros plans to develop sales of personal financial services. Last year Hambros also bought 75 per cent of Cunningham Hart, the firm of loss adjusters.

Argyll Grp. confident as profits rise 22%

MR JAMES GULLIVER, chairman of the Argyll Group, yesterday refused to lie down under the disastrous extraordinary loss of £34.1m arising from his unsuccessful bid for Distillers, and predicted accelerating profits over the coming period.

Harrison Inds. to raise £5m

Hill Samuel is arranging an offer for sale to raise about £5m for Harrison Industries, which will be joining the full market early next month.

Habit Precision profits up

Habit Precision Engineering lifted taxable profits by 59 per cent to £489,000 in the six months to March 31, 1986, compared with £308,000 in the same period last year.

EMAP compensation payment

EMAP accounts for the year to April 1986 show compensation of £111,000 was paid to a director for loss of office against a previous £70,000.

Wintrust profits jump 27%

Wintrust, the independent London-based merchant bank, raised pre-tax profits by 27 per cent to £2.27m (£1,720,000) in the year ending March 31, 1986, but resigned on May 22.

Moët-Hennessy

The shareholders general meeting held in Paris on June 6, 1986 under the presidency of M. Alain Chevalier approved Moët-Hennessy's 1985 financial statements and the dividend payment of FFr 23 per share proposed by the Board.

Siemens/AVP

Siemens, the safety products and engineering group which has launched a £216m takeover bid for AVP, the process engineer, has bought a further 170,000 AVP shares taking its holding to 7.18m or 22.7 per cent of AVP's equity.

Granville & Co. Limited

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LADBROKE INDEX

Table with columns: High, Low, Company, Price Change, Div. (p), P/E, Fully Paid. Lists various companies and their stock performance.

GOVETT STRATEGIC INVESTMENT TRUST PLC

Placing of £30,000,000 10% per cent. Debenture Stock 2016 at £99.054 per £100 nominal payable as to £40 per £100 nominal on acceptance and as to the balance on or before 12th September, 1986.

COMPANY NEWS IN BRIEF

A-R TELEVISION, which holds shares in Thames Television, leases property and sells programmes and films, has lifted pre-tax profits for the year to March 31, 1986 from £6.78m to £9.94m.

DIVIDENDS ANNOUNCED

Table with columns: Company, Dividend, Date. Lists dividends for various companies.

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UK COMPANY NEWS

# Rothmans down by £28m as tobacco profits decline

A SHARPLY reduced contribution from its tobacco operations left Rothmans International with pre-tax profits £28m lower at £85.9m for the year ended March 31 1986. Turnover, excluding sales taxes and duties, fell from £1.6bn to £1.47bn.

Currency movements — in particular the weakening of the dollar against sterling — had a significant effect on results and overall depressed the translation of operating profits by some £14m.

Group operating profits dropped from £140.5m to £115.9m after charging exceptional costs of £47.4m (£44.7m) for rationalisation measures. The major items in 1985-86 were £28.4m for factory closure and other redundancies in the UK, and £11m for factory closure and other measures in Canada.

Tobacco profits declined from £151.8m to £124m, mainly as a result of the higher rationalisation costs and a downturn in UK-based businesses because of depressed demand in home and export markets.

Better results in Germany and other European operations had an offsetting effect. Associates generally produced higher profits in their own reporting currencies, but these results suffered on translation into sterling by reason of exchange rate movements.

Carling O'Keefe, the group's

Canadian brewing company, reported reduced earnings. Results suffered from the continuing intense competition in the Canadian beer market, and from the effect of lengthy work stoppages in the industry in several provinces. Brewing profits came to £9.3m (£4.2m).

Profits from luxury consumer products advanced from £47.5m to £49.6m, with good results from both Dunhill and Cartier, although the latter was offset by exchange translation.

Other interests contributed £24.7m (£26.4m) to profits. These activities included Star Oil & Gas, which reported higher earnings, and Rowenta Werke, the consumer appliance company, which achieved higher sales but lower profit in a very competitive environment.

The final dividend is being raised from 4.2p to 4.5p for a net total 0.3p higher at 6.7p. Earnings per share were 10.7p (11p) basic or 10p (11.2p) fully diluted.

Tax took £48.7m (£54.9m). The effective rate was higher principally because losses arising due to rationalisation measures were not relievable against profits elsewhere. Attributable profits came out at £28.1m (£42.2m).

Net interest charges were up from £18.6m to £22m, mainly because of increased borrowing in the UK and in Carling O'Keefe.

**comment**

Rothmans International is doing its best to convince that the worst is over after surprising the City with another large lump of rationalisation costs. The two most obvious signals are the increased dividend and the launching of an executive share option scheme — few companies knowing that worst is still to come would venture in this direction. There has always been a question mark over the quality of group earnings, given the dependence on cigarette sales, on the earning power of associates and the South African connection. In these figures Rothmans' core activities actually made an after-tax loss and the dividend is probably uncovered in the classical sense. However, the temptation is to add back in the exceptional, show something for the disposal of loss-makers and conclude that the base point for looking forward is around £150m. Given some growth the target for 1986-87 has been set at £175m by the analysts. However, the ability of the core businesses to bounce back should not be underestimated and any signs that Carling O'Keefe in Canada is making forward movements (it publishes quarterly figures and not long ago was making £40m a year) could see a rush of the shares. Until then the shares at 149p have to rate a hold.

# Fairbriar 7% ahead of forecast

Despite abnormal weather conditions in the latter part of the year, Fairbriar, the Surrey-based property developer which came to the market last October, has beaten its prospectus forecast by some 7 per cent.

Pre-tax profits for the year to March 31 1986 increased 53 per cent from £2.17m to £3.32m, against the forecast £3.1m. Turnover rose by 24 per cent from £7.35m to £9.15m.

The final dividend is 2.25p net, compared with a forecast 2p, making a total of 3p per share. Earnings increased 63 per cent from 7.13p to 11.61p per share, after tax of £1.33m (£0.98m).

New sites have been acquired at Thames Ditton, Surrey and Haywards Heath, West Sussex, together with a substantial extension of the existing site at Uckfield, Sussex.

Planning consent for the site at Kingswood, Surrey was granted on appeal.

**comment**

Fairbriar's profits exceeded the forecast made at October 1985's ill-received flotation as margins were pushed up to 36 per cent in a booming property market. This year, although volume is unlikely to increase substantially, the Richmond development will push up the average value of units sold and keep the margins healthy. The shares at 164p up 4p have now substantially overtaken the 120p issue price but the prospective multiple, based on profits of £3m and a 35 per cent charge is still only 1.7, well below the most comparable company, Berkeley Group. The company depends on its expertise in buying the right sites for its up-market housing developments and may be tempted into an acquisition this year to increase its 2-3 year land stock. However, the low rating of the shares may tempt the company into a cash purchase, thereby pushing the gearing (currently 59 per cent) to a worrying level.

# Stanley Gibbons plans return to the USM

BY ALICE RAWSTHORN

Stanley Gibbons, the stamp-dealer, which was forced to abandon its USM flotation two years ago, has announced plans to return to the USM having completed the financial restructuring of the company.

The company's first flotation foundered when the Stock Exchange called a halt to dealings in its shares after just 16 minutes following allegations about the then-chairman, Mr Clive Feigenbaum's former business activities. Gibbons is now formulating plans to return to the market in a flotation tentatively scheduled for late 1987.

When Gibbons planned the first flotation it proposed to use the capital raised to reduce the borrowings incurred by its management buy-out from the Swedish group, Esselte, in 1982. The failure of the flotation not only left borrowings intact but exacerbated the company's trading problems.

At the beginning of this year Gibbons' borrowings stood at £4m. It has since raised £2m

from a rights issue, which brought in the financial services group, Frederick's Place, as its largest shareholder, and £1m from the sale of its mail order subsidiary, Urch Harris, to the subsidiary's chairman, Mr Alan Grant.

Borrowings have thus been reduced to £1m, while net assets have increased from £2m to £4.7m. The board expects to produce pre-tax profits of £200,000 on turnover of around £14.5m in the year to June 30. According to the chairman, Mr Romie Aitken, Gibbons plans to stage a second flotation after the publication of its 1986-87 results.

In the meantime Ionian Securities, the firm of licensed securities dealers which sponsored the rights issue earlier this year, will begin to make markets in Gibbons' shares under the 'matched bargain' rule or on the over-the-counter market.

The departure of Mr Grant means that none of the current board were with the company

before the unsuccessful flotation. Mr Feigenbaum left Gibbons immediately afterwards, while the former managing director, Mr David Stokes, and finance director, Mr Michael Bray were dismissed late last year.

Gibbons has since appointed Mr Stephen Quinn, a former Debenhams director, as chief executive, while Mr Stuart Goldsmith has become a director representing the interests of Frederick's Place.

Since the arrival of Mr Quinn in January Gibbons has cut costs, principally by reducing its workforce by 25 per cent to 160 people. Although the board envisages further rationalisation, it now expects to expand the company in preparation for flotation.

Gibbons plans to restore its reputation as an auction house — which was tarnished by the adverse publicity in the aftermath of the flotation — and to develop the fertile markets of rare stamps and philately publications.

# Dataserv in £8.6m cash call

AGGRESSIVE expansion of computer maintenance services is the reason for Dataserv's £8.6m rights issue which was launched yesterday morning.

The UK-listed, but US-based computer leasing and service group, is making a one-for-four issue at 145p a share, underwritten by Samuel Montagu. In the market the shares eased 3p to 175p.

At the same time each of the four directors have placed 750,000 shares each at an undisclosed price and will not be taking up their rights entitlements. They will hold 31 per cent of the enlarged capital.

Mr James Carr, chairman, says that the extra funds will allow Dataserv to chase after niche markets in the service area which is becoming increasingly important to profits.

From 34 engineers based in 17 cities in the US 24 years ago the group now has 345 representatives sited in 61 cities and Mr Carr's target is to have 500 working by the end of this year.

Because of the lead times involved in new contracts such expansion could not be covered by self-generated funds. Capital gearing is already running at about 700 per cent and even after the issue it will be around 300 per cent. This is typical for a service company in the US according to Mr Carr.

He believes that the company is now one of the three largest independent third party maintenance companies for IBM in the US and is targeting the Fortune 1,000 list for new business.

No forecast is offered for the current year but the group is looking for substantially higher revenues from maintenance. In 1985 profits amounted to \$6m (£3.88m).

Brokers are Panmure Gordon.

# M6 Cash & Carry to join USM

M6 Cash and Carry will be joining the USM at the end of the month following an offer for sale by brokers Kitcat and Aitken. The bulk of the shares on offer will come from the Rothschild portfolio with JRH Group reducing its stake from 92.5 per cent to 29.4 per cent and raising about £4m. A further £2m of new money will be raised for the company.

# Govett Strategic

Brokers de Zoete and Bevan have arranged a placing of debenture stock to raise £30m for Govett Strategic Investment Trust managed by John Govett and Co.

The debenture is dated 2016 and is priced at £98.054 per cent giving a gross redemption yield of 10.487 per cent. The stock is payable as to £40 on acceptance with the balance by September 12.

# Owen & Robinson shares soar after agreed offer

SHARES IN Owen & Robinson, a small Yorkshire-based jeweller, soared yesterday when two private investors, Mr Harry Davies and Mr Richard Ratner, launched an agreed £6m bid for the company, which they are expected to use as a shell vehicle.

Mr Ratner is a stockbroker with Kitcat and Aitken, while Mr Davies is a former director of Raybeck.

Owen & Robinson shares closed at £34, up £26 on the day, which compares with an offer price of £23 in cash for each A voting and B non-voting share.

The bidders said yesterday that they intended to retain an aggregate of 46.8 per cent of the ordinary shares, and the balance acquired would be placed by Kitcat. The plan is to maintain the company's listing, improve the trading performance of its retail jewellery business and "seek to develop its activities when opportunities arise."

The offer has been accepted in respect of 67.8 per cent of the A shares and 68.2 per cent of the B shares by Mr J. L. Blenkinsopp, chairman, and other members of the Blenkinsopp family.

# Pentland calls off US deal

Reebok International, the highly successful US associate of Britain's Pentland Industries, announced yesterday that Strida Rite Corporation of Cambridge, Mass, had rejected a takeover offer from it. Reebok had

decided not to proceed with a bid. Reebok said it was not involved in any other acquisition negotiations. Its business continued to be very strong, which would be reflected in an excellent second quarter.

# HAMBROS PLC ANNUAL RESULTS

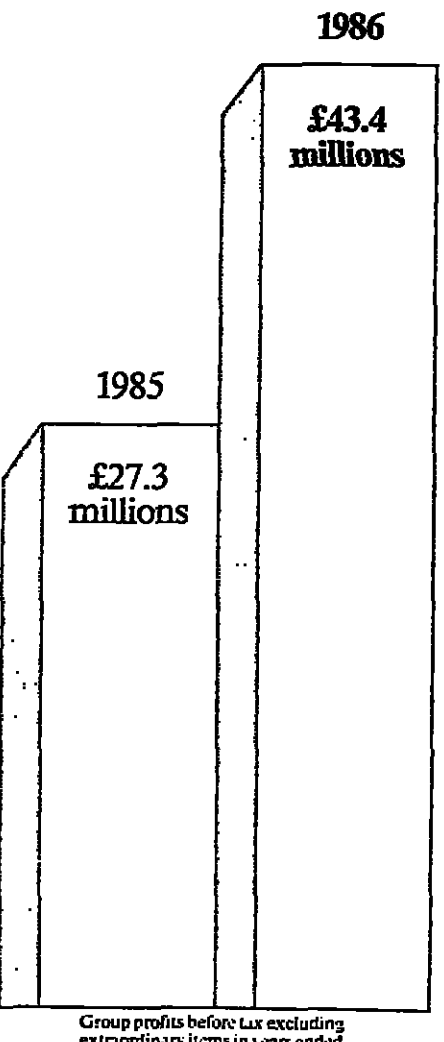


*"A very successful year"*  
Charles Hambro, Chairman

# Profits up 59%

Highlights of the year from the Chairman's statement

- Increased final dividend of 5p per new 20p share
- Major reorganisation completed and capital structure simplified
- 1985 strategy review reflected in the year's profits and acquisitions
- Strong performance of banking, reinforced by improvement in profits of non-banking activities
- Establishment of largest UK residential estate agency creates a strong base for retail financial services
- Acquisition of loss adjusters Cunningham Hart complements Group's successful insurance interests
- Liberalisation of European financial markets will open up important new areas of business



# HAMBROS

HAMBROS PLC

The annual report for the year ended 31st March 1986 will be despatched to shareholders on July 4th. If you would like a copy please write to:- Pauline Lock, Hambros PLC, 41 Bishopsgate, London EC2P 2AA.

Application has been made to the Council of The Stock Exchange for the ordinary shares in Horace Clarkson PLC to be admitted to the Official List. It is expected that these shares will be admitted to the Official List on 27th June, 1986 and that dealings will commence on 30th June, 1986.

# Horace Clarkson PLC

(Incorporated in England under the Companies Acts 1948 to 1967 No. 1190238)

## Introduction to the Official List arranged by The British Linen Bank Limited

SHARE CAPITAL	
Authorised	Issued and to be issued fully paid up to £5,046,875
£7,250,000	ordinary shares of 25p each

### PRINCIPAL ACTIVITIES

Horace Clarkson PLC is the holding company of a group engaged in shipbroking, insurance broking, financial services and shipowning.

Listing particulars relating to Horace Clarkson PLC are available in the Extel Statistical Services, and copies of such particulars may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays), up to and including 27th June, 1986 from the Company Announcements Office of The Stock Exchange (for collection only) and, up to and including 9th July, 1986 from:

Cazenove & Co. 12 Tokenhouse Yard LONDON EC2R 7AN	The British Linen Bank Limited 4 Melville Street EDINBURGH EH3 7NZ	Horace Clarkson PLC 12 Camomile Street LONDON EC3A 7BP
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This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

25th June, 1986

*Handwritten signature: JPK 10/5/86*

## UK COMPANY NEWS

## Calor boost helps IC Gas to £89m

A SHARP fall in interest payments helped Imperial Continental Gas Association to increase pre-tax profits by 12 per cent from £80.05m to £89.37m for the year ended March 31 1986. Results were also boosted by a substantial rise at Calor.

Comparison between the two years' results was however affected by the £78m sale of CompAir in July 1985. The directors say this largely accounted for a reduction in group turnover to £498.1m (£649.88m) and trading profits to £72.72m (£79.86m).

The 1985-86 figures included turnover of £70m and a £200,000 loss in respect of discontinued operations, being CompAir's results for the first four months of the year. In the previous year, turnover of £230.17m and £2.81m pre-tax profit related to discontinued operations.

In accordance with the IC Gas Association Act 1929, the £13.03m loss on the sale of CompAir was charged direct to capital reserve, partly offset by gains of £2.18m on the sale of investments and other capital assets.

The substantially lower interest charge of £9.58m (£23.37m) reflected a marked reduction in the group's borrowings, as a result of the divestment of CompAir and the strong cash flow generated by oil operations.

After tax of £33.2m (£39.36m) and minorities, group attributable profits were up 20 per cent from £42.22m to £50.65m. Earnings per £1 share came to 38.5p (32.33p) and the final dividend is 16.75p for a higher net total of 16.75p, against 14.5p.

Earnings from the group's Belgian operations showed continued growth, but the performance of oil operations was affected by the sharp decline in sterling oil prices during the year.

Turnover of Century Power and Light, operating in the UK offshore, fell to £70.74m (£89.16m) and pre-tax profits were £22.99m (£30.33m). These results reflected the impact of lower average selling prices and also of a slight reduction in oil production from the Maureen and Forties fields.

IC Gas Amcans, operating onshore in the US, increased turn-

over to £5.3m (£5.56m) and pre-tax profits to £1.01m (£0.82m).

Calor Group lifted pre-tax profits by 49 per cent from £28.95m to £40.58m on turnover of £333.68m (£309.99m). Sales of Calor gas and appliances were higher, helped by a cool summer and a cold winter. In addition, further progress was made in extending the domestic and industrial use of Calor's products. High levels of operating efficiency and, towards the end of the year, more favourable trading conditions also contributed to the result.

Group capital expenditure on continuing operations rose from £50.31m to £74.9m, as a result of additional investment in oil and gas exploration and development. Net borrowings at March 31, 1986 were cut sharply to £74.7m (£203m).

**comment**  
IC Gas rather confused the City ahead of these figures—some expected the tax charge to make much bigger inroads into profits than turned out to be the case. In the event Century, while it only provided a seventh of net income, did not

become an undue tax burden.

Calor was the group's star performer providing almost half of net income and due to benefit this year from further margin gains as lower LNG sterling input costs work through the system. In Belgium, the utility investments and Petrofina (in which ICG's stake has increased) continue to provide a solid tax-efficient base to earnings. The £78m sale of CompAir has eliminated the group's fourth leg and cut gearing back to a low 15 per cent level. There is talk of finding a replacement activity for CompAir but the record on major acquisitions to date has not been good. This year with oil prices at around \$10 a barrel, Century will probably only just make a profit and there will be a heavy reliance on Calor to produce the forecast net income of £55m for the group. What heat there was has gone out of the shares, unchanged at 400p, as Petrofina will only move in if Ron Brierley (who has now marginally reduced his stake to 2.1 per cent) becomes a real problem. There seems little to go for until those said to be stalking Petrofina make their minds up.

Mr R. W. Chadburn, chairman, says that the initial high costs of the acquisition, which included the closure of North Country's Hull brewery, are now over and the cash consequences have proceeded better than planned.

He adds that borrowings are high but cash flow projections show the group should have no difficulty in cutting short and medium-term debt. In addition the sale of 78 pubs and clubs and 12 further licensed sites to J. W. Cameron raised £13m.

Of the present year he says that the continuing inclement weather has not assisted sales in the early months. The company is now, however, well placed to benefit from the North Country purchase.

The company has begun improving its licensed properties which will be accelerated throughout the next two years.

**comment**  
Even allowing for March's two-for-nine rights issue, KLP shares have suffered unduly from litigation with Asda, once a major client. Although KLP has made no provision against

an adverse decision—because it is confident it will win—investors have obviously feared an out-of-court settlement. That has kept the share price at 315p, well down from the peak of 395p. Nevertheless, the company continues to expand by acquisition and extra business in the traditionally more favourable second half will push full year profits up to £1.9m. Although the company has conservatively allowed for a 37 per cent tax charge, tax losses from Odhams Leisure could well push the charge down to 30 per cent. If earnings per share are assumed to be fully diluted by options and deferred considerations, the prospective p/e is 13, modest for the sector.

## Acquisition costs hit Mansfield Brewery

IN A year dominated by the £42m acquisition of North Country Breweries, Mansfield Brewery saw pre-tax profits fall by 11 per cent on turnover up by 30 per cent. The directors say that whereas the benefits were only being seen towards the end of the year the finance costs had been immediate.

Turnover improved from £72.29m to £94.24m and operating profit, reflecting the start of improved results, were up from £8.42m to £12.04m. However, interest payments were much higher at £2.51m (£1.67m), being the main factor in the pre-tax profit fall to £6.97m (£7.82m).

Earnings per £1 share came out at 27.5p (29p) and the final dividend is being maintained at a proposed 6p for an unchanged total for the year ended March 28 1986 of 3.25p.

Mr R. W. Chadburn, chairman, says that the initial high costs of the acquisition, which included the closure of North Country's Hull brewery, are now over and the cash consequences have proceeded better than planned.

He adds that borrowings are high but cash flow projections show the group should have no difficulty in cutting short and medium-term debt. In addition the sale of 78 pubs and clubs and 12 further licensed sites to J. W. Cameron raised £13m.

Of the present year he says that the continuing inclement weather has not assisted sales in the early months. The company is now, however, well placed to benefit from the North Country purchase.

The company has begun improving its licensed properties which will be accelerated throughout the next two years.

## Halma profit increases 36% to record £5.3m

AS PREDICTED at the interim stage, Halma, the safety, security and environmental products group, made record profits in the year ended March 29 1986. Pre-tax figures climbed 36 per cent from £3.96m to £5.38m, on turnover up 25 per cent to £31.15m.

Stated earnings per 10p share increased from 0.57p to 0.77p and the final dividend is in effect raised to 1.05p (adjusted 0.875p) for a total payment up from an equivalent 1.4205p to 1.704p.

The directors say the group's cash flow was again very strong. After capital expenditure of £1.82m and a further £1.4m paid in cash for acquisitions, Halma's net cash balances at the year end were higher at £2.58m.

Net tangible assets rose 20 per cent to a record 28.6p per share. In April, the group announced the purchase of Norgan, a sound meter manufacturer,

which represented its sixth acquisition in one year. The group's policy is to buy about five companies operating in similar markets each year.

At the trading level, profits moved ahead from £3.96m to £5.3m, before £75,000 (£65,000) employee share scheme allocation and interest received of £37,000 (£4,000).

Tax charge was £1.93m (£1.49m) and other minorities of £16,000 (£7,000) and an extraordinary debit of £48,000 last time, net attributable profits came through at £3.33m, compared with £2.35m.

**comment**  
At a time when the City has riddled with the rhetoric of mega mergers, the Halma Group has slowly, but surely turned the science of the small acquisition into an art. Halma swooped on five companies in its last financial year—which collec-

tively contributed half the growth in both turnover and profit—and has swooped on two so far this year. The Halma style is to use its position as a cash rich company with a high multiple, to catch smaller fry in high margin, niche markets with smaller multiples. Thus far it has done so with considerable success without jeopardising organic growth, which is still strong across almost every area of activity. This combination of organic and acquisitive growth produced yet another record set of profits for these results and looks likely to do so again in the current financial year. The City expects profits of at least £7.2m fuelled by the first contribution from A and G and the return to profit of the troublesome US subsidiary, Acquisitions. On yesterday's share price, which profit takers drove down by 12p to 265p, this could reduce the multiple to a more manageable 21.

## Health Care expands to £0.5m

Health Care Services reported a five-fold increase in pre-tax profits in the year ended March 1986. And, as forecast at the interim stage, the company is paying the first dividend with a proposed final payment of 0.75p.

On turnover up 35 per cent to £7.08m (£5.27m), pre-tax

profit came out at £505,000 against £101,000 last time. Earnings per share for this USM-quoted company improved from 0.5p to 2.5p.

The hospital division achieved significant increases in turnover and profits improved from £11,000 to £241,000 with the major part of the in-

crease coming from Gardens Hospital, Hendon.

The personnel division increased profit from £90,000 to £254,000. The range of personnel provided has been extended and the company is now a preferred provider for locum doctors with seven district health authorities.

## Watson &amp; Philip 28% up halfway and confident

Watson & Philip, food distributor, has improved pre-tax profits by 28 per cent in the first half of the year. Although all divisions face continued stiff competition, Mr James Hadden, the chairman, says the progress made enables the group to face the rest of the year with confidence.

On turnover 33 per cent ahead from £54.68m to £72.56m, the pre-tax result rose to £578,000 (£452,000) in the six months to April 25 1986. The Dundee-based group achieved £11.1m pre-tax in the year to October 25 1985.

The chairman says the current trading performance is encouraging and accordingly the interim dividend is increased to 2p (1.7p) per 10p share. Stated earnings moved ahead from 3.4p to 3.8p.

The cash and carry division improved profits to £468,000 (£268,000), on turnover up at £45.76m (£28.56m). The Edinburgh and Morpeth depots, acquired last October, performed well in the period. The chairman states, and other depots have all responded to "vigorous marketing."

Sales growth in the delivered grocery division, up from £11.71m to £12.44m, is being obtained in a fiercely competitive market. The profit advance to £146,000 (£129,000) was achieved due to the additional sales and close cost control.

The group's catering sector last year withdrew from major trading business affected the volume and profitability of its remaining oil-related business. Profits in this division fell from £71,000 to £85,000 on lower sales of £8.17m (£8.64m), and while other aspects of the division's business face increasing competition, the director remains confident about its long-term prospects.

Both sections of the import/export division moved forward, with the import side continuing to have the major impact on profits, which rose from £34,000 to £70,000. Turnover was £5.89m (£5.45m).

The group's retail activity improved to £28,000 (£26,000) on sales of £2.82m (£2m).

Tax took £214,000 (£165,000) for the period, to leave attributable profits of £364,000 (£200,000) after extraordinary debits last time of £267,000.

JOHN J. LEES, Lanarkshire-based confectionery manufacturer, reported pre-tax profits for year to end-March 1986 of £229,544 (£119,366) on turnover of £3.98m (£3.52m). Final dividend of 1.5p is proposed making total of 2p (1.45p adjusted). Earnings per share were 8.06p (adjusted 7.45p).

GROWN INTERNATIONAL Productions increased sales from £750,000 to £2.08m in six months to end-March 1986 and pre-tax profits from £202,000 to £228,000. Interim dividend is 1.05p (same) net. The USM company is engaged in film, TV and video production.

## John Booth profit in second half

John Booth & Sons (Bolton), structural and welding engineer, returned to the black in the second half of 1985-86. But the directors warn that the current year is expected to be difficult due to continuing depressed trading conditions in the heavy fabrication sector of the structural steelwork industry, and the "well published" problems of the offshore industry.

The second half profit of £444,000, which resulted in a full year surplus of £70,000 pre-tax against £112,000, stemmed from the release of provisions made in the first half on certain contracts following final settlement, and exceptional increased activity relating to offshore contracts in the second six months.

Earnings per share for the year to March 31 fell from 12.24p to 1.44p after pre-tax extraordinary debits of £235,000 for redundancies, closure expenses, reorganisation and consolidation of major manufacturing facilities on to a single site at Bolton Steelworks, Bolton. The dividend is being cut by 50 per cent to 1p.

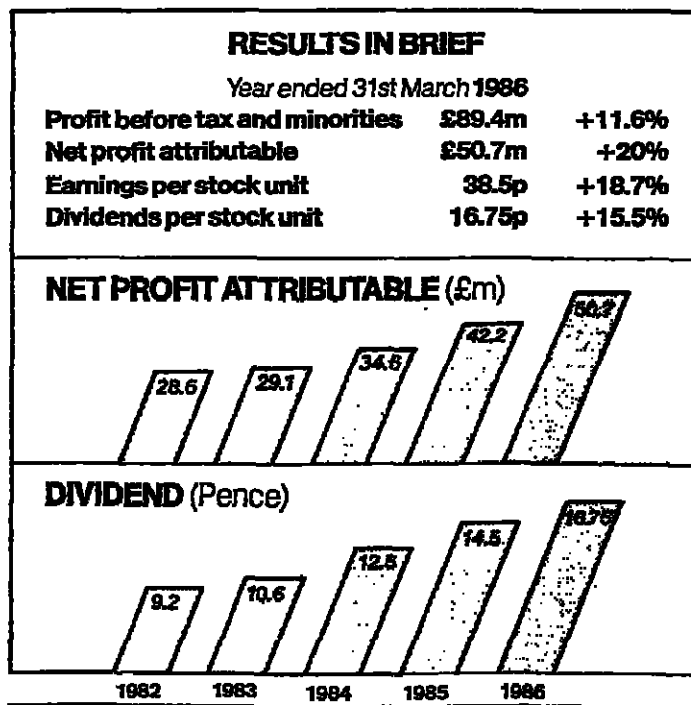
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ICGas

# OUR PROFITS GROWTH OVER THE PAST FIVE YEARS CAME FROM A BALANCE OF ENERGY INTERESTS—

## Natural Gas, Oil, Electricity, and Calor Gas.



IC Gas is an energy business with three main areas of activity.

OIL OPERATIONS Group is active in exploration and production in the North Sea and also operates onshore in North America.

CALOR distributes and sells Calor gas and appliances to householders and industrial customers throughout the British Isles.

BELGIAN OPERATIONS relate mainly to interests in private sector electricity and gas industries and to a significant investment in the Petrofina oil company.

ICGas

Imperial Continental Gas Association

For a copy of the 1986 Annual Report please write to:  
Imperial Continental Gas Association, 14 Moorfields Highway, London EC2Y 9BS.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

**TODAY**  
Interims: A. G. Barr, Charles Baynes, Eldridge Pope, Hendry and Hanson, Morcos, Newman Tombs, Foster Anderson Stronachy, Brown and Jackson, Cable and Wireless, Chase Consolidated Finance, Fuller Smith and Turner, Grayco, Howarth and Wyndham, Jantex, MK Electric, Zambie Consolidated Copper Mines.

**FUTURE DATES**  
Interims:  
Berkeley Technology ..... July 4  
Blue Arrow ..... June 30  
Glenfiddich ..... July 15  
Domino Printing Sciences ..... July 7  
Hammerton Trust ..... July 23  
Whitby ..... June 30  
Finals:  
Course (Publishers) ..... June 27  
Davy ..... July 3  
HAT ..... July 15  
Hellas ..... July 23  
Joseph (Leopold) ..... June 30  
Leasney International ..... July 15  
Mountgarden ..... July 2  
Head Executive ..... July 1  
Fisvan ..... July 7

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange.

## LOCKHEED CORPORATION

(Incorporated with limited liability in the State of Delaware in the United States of America)

Authorized Issued and reserved for issue at 13th May, 1986

100,000,000 shares of Common Stock of \$5.00 per value

(Includes 2,868,887 shares reserved for issue in connection with employee stock options)

Application has been made to the Council of the Stock Exchange for the admission to the Official List of all of the 68,391,570 shares of Common Stock of the Company, issued and reserved for issue, following the reincorporation in the state of Delaware of Lockheed Corporation, a California corporation.

Particulars of the Company are available in the statistical service of Extel Statistical Services Limited. Listing particulars relating to the Company and its reincorporation have been published and copies may be obtained during usual business hours, up to and including 27th June, 1986, from the Company Announcements Office of the Stock Exchange and, up to and including 9th July, 1986, from—

Cazenove & Co., 12 Tokenhouse Yard, London, EC2R 7AN

25th June, 1986

We are pleased to announce that

Scott E. Pardee

has joined our firm as

Vice Chairman

Yamaichi International (America), Inc.

Two World Trade Center

New York, NY 10048

(212) 432-8500



FT UNIT TRUST INFORMATION SERVICE

Table with columns: Issue, Price, Date, High, Low, Stock, Change, % Change, Dividend Yield, etc. Includes sub-sections for EQUITIES and FIXED INTEREST STOCKS.

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts with columns for Name, Price, Date, High, Low, Stock, Change, % Change, Dividend Yield, etc. Includes sub-sections for EQUITIES and FIXED INTEREST STOCKS.

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Can Europe catch up? A bound reprint of a series of articles "Can Europe catch up?" and "Towards a Free Trade Community" previously published in the Financial Times during 1985 is now available price £2.50 including postage and packing.

F.T. CROSSWORD PUZZLE No. 6,056

Crossword puzzle grid with numbers 1-28 and a list of clues for the puzzle.

ACROSS  
1 In hopeless state over French priest (4, 4)  
5 False notions' return regarded in special odd (5)  
11 Frost-flag put out on boundary (9)  
12 Squid family in military formation? (4, 5)  
13 Yarn about artist "over there" (5)  
14 Cowardly spirit yet cruel? (6)  
15 They enjoy being cruel to staid characters on board ship (7)  
18 Toys for little boys (7)  
20 Joint-operator recognised for getting round law (6)  
22 Split part of bulb (5)  
24 Make game of inferior porcelain (8)  
25 Tide-turning, or getting one over the French leader (9)  
26 Move slowly through stroke (5)  
27 It's a big step but I'd throw the rest out (6)  
28 Takes chair having second thoughts about army team? (8)

DOWN  
1 Original friend has the edge (6)  
2 Platforms giving campers extra protection? (5-4)  
3 Re-write history, but talk about something else (6, 3, 6)  
4 Censure traveller over order (7)

Solution to Puzzle No. 6,055



AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance and unit trust products, including Wardsley Unit Trust Managers Ltd, Wardsley Asset Management Ltd, and Western Unit Trust Managers Ltd.

Table listing insurance and unit trust products, including Eagle Star Insurance, Equitable Life Assurance Society, and City of Edinburgh Life Assurance.

Table listing insurance and unit trust products, including National Mutual of Australia, National Mutual of New Zealand, and National Mutual of Singapore.

Table listing insurance and unit trust products, including Schroder Life Assurance Ltd, Prudential Life Assurance Co Ltd, and Scottish Equitable Life Assurance Co.

INSURANCES

Table listing insurance products under the 'INSURANCES' section, including AA Friendly Society and Abbey Life Assurance Co Ltd.

Table listing insurance products, including Family Assurance Society, Federal Life Assurance Ltd, and Franklin Life Assurance Ltd.

Table listing insurance products, including M & C Group, National Mutual of Australia, and National Mutual of New Zealand.

Table listing insurance products, including Prudential Assurance Co Ltd, Prudential Finance Limited, and Prudential Life Assurance Co Ltd.

Table listing insurance products, including Acton Life Insurance Co Ltd, Albany Life Assurance Co Ltd, and Allied Assurance Co Ltd.

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INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial products with columns for company names, fund names, and numerical values.

Table listing insurance and financial products, including company names like 'UK Provident' and 'Brown Shipley Fund Mgmt'.

Table listing insurance and financial products, including company names like 'Foreign & Colonial Management Ltd' and 'Hill Samuel Investment Mgmt'.

Table listing insurance and financial products, including company names like 'J. Henry Schroder Wagg & Co Ltd' and 'Warranty Inv Mgmt Jersey'.

Table listing management services, including company names like 'Standard Life Assurance Company' and 'George S. Edwards Ltd'.

Table listing management services, including company names like 'Carter International' and 'Crestwell (UK) Ltd'.

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OFFSHORE AND OVERSEAS

Table listing offshore and overseas financial products, including company names like 'Son Life of Canada' and 'Alliance Capital Management'.

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Money Market

Table listing money market funds, including company names like 'The Charles Group' and 'The Money Market Trust'.

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COMMODITIES AND AGRICULTURE

Sheep crisis stretches Britain's radioactivity testing resources

BY MAX WILKINSON, RESOURCES EDITOR

PUBLIC CONFIDENCE in the effectiveness of the Government's arrangements for monitoring the radioactive fallout from the Chernobyl reactor disaster was plunged into further confusion yesterday by a new ban on the slaughter and movement of sheep in parts of Scotland.

It is not certain that this will be available in time to help with the present emergency. Meanwhile the Ministry's laboratory at Lowestoft has been diverted from its usual job of monitoring pollution in fish, to keeping a more general check on lamb and other foodstuffs in the rest of the country.

MARKETS LONDON

CONTINUED TALK of an imminent change in Brazil's export pricing policy kept coffee futures under pressure on the London coffee market yesterday.

INDICES

Table with columns: Index Name, June 25, June 24, June 23, June 22, June 21, June 20, June 19, June 18, June 17, June 16, June 15, June 14, June 13, June 12, June 11, June 10, June 9, June 8, June 7, June 6, June 5, June 4, June 3, June 2, June 1, 1986

MAIN PRICE CHANGES

Table with columns: Commodity, Price Change, Unit

US MARKETS

CHICAGO LIVESTOCK futures soared as a USDA quarterly hog and pig report detailed deficits which surprised even liberal trade estimates.

SUGAR

Table with columns: Month, Price, Unit

NEW YORK

Table with columns: Commodity, Price, Unit

Israel's flower trade enjoying bumper year

ISRAELI EXPORTS of cut flowers, which hold an approximate 10 per cent share of the European flower import market, are enjoying one of their best years ever.

EEC ministers reach pig trade accord

EEC Agriculture Ministers last night reached tentative agreement on a new package which will boost the incomes of French and British pig farmers and preserve the well being of their German counterparts.

BP sees growth in oil demand

FUNDAMENTAL FORCES in the oil market are likely to tend to keep prices in the \$20 to \$25 per barrel range, BP's general manager of oil trade and supply, said yesterday.

COPPER

Table with columns: Commodity, Price, Unit

LEAD

Table with columns: Commodity, Price, Unit

COFFEE

Table with columns: Commodity, Price, Unit

SOYABEAN MEAL

Table with columns: Commodity, Price, Unit

Flower exporting is a fairly new business in Israel

Flower exporting is a fairly new business in Israel having begun only about 20 years ago. Today over 80 per cent of the country's flower production is marketed overseas.

Herd cuts boost US hog futures prices

LIVESTOCK MARKETS on the Chicago Mercantile Exchange were set a standard yesterday with contracts across the board bid up the permissible daily limit as soon as trading started.

UN food agency sees brighter supply outlook in Africa

FOOD PRODUCTION in sub-Saharan Africa has recovered well after the 1984 drought, leaving 12 African countries with surplus grain harvests available for redistribution.

SILVER

Table with columns: Commodity, Price, Unit

TIN

Table with columns: Commodity, Price, Unit

GRAINS

Table with columns: Commodity, Price, Unit

POTATOES

Table with columns: Commodity, Price, Unit

Israel's main competitors in the winter flower market are Spain, Kenya and Colombia

Israel's main competitors in the winter flower market are Spain, Kenya and Colombia. But according to Mr Haviv Haze, Agreco's flower marketing manager, Israeli flowers fetch prices that are on average 15 per cent higher than the others because of better quality and servicing.

Markets are expected to remain buoyant for the remainder of the week

Markets are expected to remain buoyant for the remainder of the week. The report estimated the number of hogs in the US at 4.8 million head down 7 per cent from the year earlier level.

Statistical Review of World Economy

Statistical Review of World Economy. The report said that the world economy is expected to remain buoyant for the remainder of the week.

MEAT

Table with columns: Commodity, Price, Unit

WHEAT

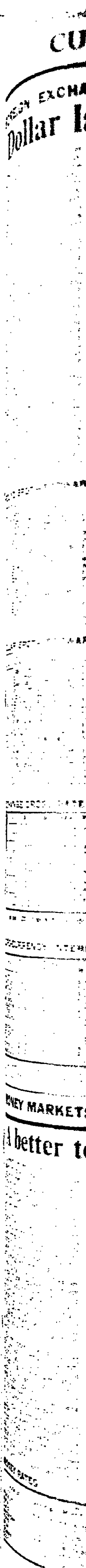
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WHEAT

Table with columns: Commodity, Price, Unit

WHEAT

Table with columns: Commodity, Price, Unit





CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar lacking support

The dollar continued to lose ground in London yesterday, following a sharp decline in New York on Monday. Technical considerations had pushed the dollar higher but a lack of follow-through demand prompted a sell-off.

Hopes that the US mkt would be helped by a cut in interest rates elsewhere were dealt a blow as West Germany raised its money supply. A 0.5 per cent fall in Japanese GNP in the first quarter would normally have put downward pressure on the Japanese interest rate and so help the dollar but recent comments by Japanese officials have ruled out such a move.

The dollar closed at DM 2.3220 down from DM 2.3465 and ¥164.80 compared with ¥167.50. Against the Swiss franc it eased to Sfr 1.8220 from Sfr 1.8475 and FF 77.0525 compared with FF 77.1750.

POUND SPOT-FORWARD AGAINST POUND

Table with columns: June 24, Day's spread, Close, One month, % Three months, % Six months. Rows include US, Canada, Belgium, Denmark, France, Germany, Italy, Japan, etc.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table with columns: June 24, Day's spread, Close, One month, % Three months, % Six months. Rows include UK, Ireland, Canada, Belgium, Denmark, France, Germany, Italy, Japan, etc.

EXCHANGE CROSS RATES

Table with columns: Jun 24, \$, £, DM, Yen, FF, Sfr, Hfl, Lira, O.S. Rows include \$/£, \$/DM, \$/Yen, \$/FF, \$/Sfr, \$/Hfl, \$/Lira, \$/O.S.

EURO-CURRENCY INTEREST RATES

Table with columns: June 24, Short term, 7 Days notice, 1 Month, Three Months, Six Months, One Year. Rows include Sterling, U.S. Dollar, Canadian Dollar, etc.

MONEY MARKETS

A better tone in London

Interest rates were slightly easier in quiet trading on the London money market yesterday. Three-month interbank declined to 9 1/4 per cent from 9 1/2 per cent, influenced mainly by the recovery of sterling against the dollar on the foreign exchange.

NEW YORK RATES

Table with columns: (Lunchtime), Prime rate, Fed funds rate, Fed funds at intervention, Treasury Bills & Bonds. Rows include One month, Two months, Three months, Six months, One year, etc.

MONEY RATES

Table with columns: June 24, O/r-n/g, One Month, Two Months, Three Months, Six Months, Lombard Inv'tn. Rows include Frankfurt, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

FINANCIAL FUTURES

Confused trading

Trading was rather confused on the London International Financial Futures Exchange yesterday, as dealers attempted to interpret the implications of various factors. Interest rate contracts finished firmer on the day, but met with some heavy profit-taking leaving prices well below the day's highs.

STERLING - Trading range against the dollar in 1986 is 1.5665 to 1.7900. May average 1.5390. Exchange rate index 75.5

JAPANESE YEN - Trading range against the dollar in 1986 is 202.70 to 161.55. May average 167.01. Exchange rate index 206.4

MARKS - Trading range against the dollar in 1986 is 2.4710 to 2.1640. May average 2.2225. Exchange rate index 235.0

FRANCS - Trading range against the dollar in 1986 is 2.2710 to 2.1640. May average 2.2225. Exchange rate index 235.0

SWISS FRANC - Trading range against the dollar in 1986 is 1.8220 to 1.7150. May average 1.7675. Exchange rate index 115.5

EURO-DOLLAR - Trading range against the dollar in 1986 is 1.5665 to 1.7900. May average 1.5390. Exchange rate index 75.5

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Soon after the release of the durable goods data the market became very confused by a comment on Telerate attributed to Mr Paul Volcker, chairman of the Federal Reserve Board, on the subject of third world debt.

The future for world interest rates also seemed confusing, after the fall in Japanese GNP, and the contrasting sharp rise of the 2.5bn in May West German M3 money supply. Sterling denominated contracts were supported by the improvement of sterling against the dollar, but gains were limited by doubts that UK bank base rates will fall, unless other countries take the lead in cutting rates.

Trading was rather confused on the London International Financial Futures Exchange yesterday, as dealers attempted to interpret the implications of various factors. Interest rate contracts finished firmer on the day, but met with some heavy profit-taking leaving prices well below the day's highs.

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BRITISH FUNDS

Table of British Funds with columns for Name, Price, and Yield. Includes sections for 'Shorts (Lives up to Five Years)', 'Over Fifteen Years', and 'Updated'.

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LONDON STOCK EXCHANGE

Gilts revive and equities stabilise after Monday's technical shakeout

Account Dealing Dates Option First Declara- Last Account Dealings Tons Dealings Day June 16 June 26 June 27 July 7 June 30 July 10 July 11 July 21 July 14 July 24 July 25 Aug 4

A trio of more favourable pointers directed interest towards Government securities and away from equities in London yesterday. Official evidence of a slowdown in the economy, a strong sterling exchange rate and continued firmness overnight in US bonds all contributed to the gilt market's revival after a recent lean

Volume increased with buying emanating from domestic and overseas sources, the latter following a weaker dollar. The UK authorities were called upon for supplies and demand was such that two of the four £150m tranches of stock issued only last Friday were exhausted. Treasury 91 per cent 2002 ran out at 103 and Exchange 91 per cent 1998 at 102, the latter after having sold earlier at 101. Of the two remaining tranches, Treasury 9 per cent 1994 was established at 99.1 while Treasury 10 per cent 1990 was activated initially at 103.7 and later at 103.1. Business was a mixture of professional bear-covering and genuine investment support.

The strong tone persisted throughout much of the afternoon but just before the official 3.30 pm close the gains in longer maturities were pared from 1 to around 1/2. Interest during the after-hours dealings was negligible and prices maintained their 3.30 pm levels. Interest rate considerations held back the shorts which showed small movements either way but index-linked retained their former trend.

Equities meanwhile regained composure after Monday's technical shake-out. The market was a little cautious at the start but the FT index recovered small losses to close higher on balance. The FT Ordinary share index ended 1.2 better at 1339.4. Specialist features were many and Rascal Electronics went higher on the chairman's message of a substantial increase in current year profits. The 200m share closed 6 higher at 200p. GEC were even more prominent on revived speculation of a bid from BTR. Other international issues were subdued because of the pound's rise against the dollar.

Foreign Exchange were out of favour. Recently-firm Chinese issues drifted lower on the appearance of a few sellers and the 41 per cent 1989 and 5 per cent 1912 stocks sustained falls of 4 points at the common price of 58p. Some Greek bonds showed similar losses, the 7 per cent Assented closing at a low for the year of 55p.

C. E. Heath weak Lloyds Broker C. E. Heath succumbed to renewed nervous selling yesterday in reaction to reports that its Pinnacle Reinsurance subsidiary is being sued by a Londoner. The Bermuda-based Mentor Group fell and a new 1986 low level of 515p after rallying on the

Board's reassuring statement to end the session a net 15 down on balance at 525p; coincidentally, the shares have now fallen 68 since Heath last week announced that it had made a bid approach to Dewey Warren, untraded at 123p. Others in the sector gave ground in sympathy. Sedgwick lost 7 at 333p and Hogg Robinson relinquished a few pence at 200p. Among Composites, Royals, at 357p, retrieved 15 of the previous day's decline of 25 which stemmed from reports that New York could follow Florida's recent lead and reduce premiums on a wide range of policies, including those for commercial properties.

Watrut highlighted merchant bank with a rise to 315p in response to the annual results. Mercury International, with preliminary figures scheduled for Monday, rose 5 at 805p, while Bambaro reacted from an initial firm level of 243p after the results to close a couple of pence easier at 242p.

News of the appointment of Mr Robin Herbert as chief executive saw Leopold Joseph touch 400p before closing 5 lower at 475p. Elsewhere, Standard Chartered cheapened 6 to 797p awaiting further developments in the Lloyds bid situation. Lloyds rose 4 at 362p.

Coated Electrodes International, a Sheffield-based concern which protects and prolongs the life of electrodes used in steel-making, staged a satisfactory debut. The shares began firm in the Unlisted Securities Market at 85p and edged forward to close at 86p, compared with the placing price of 84p.

Apert from Blue Circle, which drifted 5 to 620p, most of the Buildings was mainly confined to second-line issues. Brownlee, which on Monday announced that it had received two bids, advanced 3 more to 105p for a two-day gain of 33p. Manders added a further 5 at 232p on further consideration of the sale of its 11.3 per cent stake in Usher Walker, while Fairbairn rose 4 to 164p following the announcement of a bid from BTR.

Starting's advances unsettled 10p which ended the day 5 off at 96p. Grattan buoyant Mail-order, relatively neglected in the past, returned to the fore under the lead of Grattan which advanced 18 to 425p as a reported split buying order stimulated the market. Excitement spread to Freemans, 406p, and Empire, 106p, up 12 and 2 respectively. Leading Retailers such as Hield and Hield, although Storehouse, in receipt of a broker's bullish circular recently, advanced 13 to 310p.

FINANCIAL TIMES STOCK INDICES Table with columns for Date, Index, and various sub-indices like Government Secs, Fixed Interest, Ordinary W, Gold Mines, etc.

Woolworth dipped to 735p before settling 20 lower on balance at 745p. A much-rumoured support from protagonist Dixons failed to materialise; the latter shed 4 to 354p. A. J. Gaffer put on a similar amount to 394p, awaiting further news regarding the bid from John Cowan. A more dejected 185p while Baxters advanced 5 pence to 220p in further response to the agreed bid from Sears, unchanged at 124p. Owen's, a jeweller and diamond merchant, was in receipt of an agreed cash offer worth £23 per share from Messrs Davies and Ratner; the shares, last quoted at around 500p each, were marked up to 534 in anticipation of a "shell" operation.

Pentland down Pentland Industries fell 20 to 255p. News that the company's US associate Reebok had decided not to go ahead with the proposed acquisition of Stride amount to a dealer at 136p. US contrast, advanced 11 to 246p amid further expansion hopes, while bid speculation left Staffordshire Pottery a similar price to 136p. Continuum Stationery, regarded as a "shell" situation, put on 6 to 49p, but profit-taking clipped the advance to 47p. Interest in Properties was at a fairly low ebb although Land Securities experienced a speculative rise to 166p before closing the turn dearer at 333p. MEPC hardened a couple of pence at 347p. Dagean added 10 pence to 167p. Gals failed to respond to the late rise in the bullion price and Central Newsman showed a 10 fall to 280p. Western Union, 4 to year's low of 140p and Bougainville 7 to 111p. Bond Corporation moved against the trend and put on 11 more to 157p. Gals failed to respond to the late rise in the bullion price and Central Newsman showed a 10 fall to 280p. Western Union, 4 to year's low of 140p and Bougainville 7 to 111p. Bond Corporation moved against the trend and put on 11 more to 157p.

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but later recovered to 149p - a net gain of 2. An otherwise lacklustre session in Financials was highlighted by Aitken Bume which advanced 6 to 161p; buyers were encouraged by widespread chatter that unwelcome editor Traxwood is set to increase his offer. Elsewhere, Antofagasta dipped 25 more to 600p as the night issue, while the new oil-piled closed 15 lower at 112p.

BP improve Interest in the leading oils remained at a low level but a late flurry of US support boosted BP which settled 7 to the good at 530p. British ceased a couple of pence to 185p, but Burnmah continued to attract buying interest and hardened a shade to a 1986 high of 390p. Preliminary results from ICI Gas were in line with market forecasts and the shares moved narrowly before closing unaltered at 400p. Lack of interest saw Carlsberg, which had fallen to 60p, in the Irish sector. Conroy Petroleum and Natural Resources moved ahead to 130p early in the session, but dropped 4.5 more to 95.7p. Bullion moved in the opposite direction, boosted by the lower dollar and worries about possible expansion of the Federal Reserve. Rumours of a second bomb, spread throughout London markets but were not confirmed. At the close, share prices were left with widespread falls and the Gold Mines index, registering its fourth consecutive fall, dropped 4.5 more to 205.7. Bullion moved in the opposite direction, boosted by the lower dollar and worries about possible expansion of the Federal Reserve. Rumours of a second bomb, spread throughout London markets but were not confirmed. At the close, share prices were left with widespread falls and the Gold Mines index, registering its fourth consecutive fall, dropped 4.5 more to 205.7.

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These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

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Table of Toronto stock prices including companies like Bell Canada and Canadian Pacific.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, June 24

Main table of stock prices with columns for 12 Month, Stock, Div. Yld., P/E, High, Low, and Change. Includes sub-sections for D, C, G, H, M, and J.

Continued on Page 37



NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 3pm, June 24

Continued from Page 36

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, 2:30pm prices

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Bonds spark renewal of confidence

A FALL in yields in the bond market inspired renewed confidence in Wall Street stocks yesterday, writes Terry Byland in New York.

Blue chips rose sharply in active trading after brushing off some early selling. Industrial stocks were helped by gains in transportation and utility stock indices. Airline stocks responded favourably to the news of problems at People Express, a major fare discounter.

Bonds gained three quarters of a point after the latest statistics on US durable goods orders were interpreted as showing sluggishness in the economy. While orders rose 0.4 per cent, the non-defence sector showed a significant fall. Reports that Japan's economy contracted in the first quarter of the year raised hopes that Tokyo would lead another round of reductions in global interest rates.

In the stock market the downturn in bond yields again outweighed the impact of an apparently slowing economy. Initial selling, a continuation of the reaction to Friday's witching hour upsurge, soon ended, and at mid-session the mar-

ket leaders advanced strongly, powered by trading programmes sparked off by premiums in the bond and stock index futures.

At 3pm the Dow Jones industrial average was up 12.80 at 1,877.06.

The Dow transportation average, whose weakness has been a bearish factor for the industrial stock market, extended Monday's late upswing as People Express disclosed it might sell all or part of the airline. The distress at this leading discount carrier was good news for the other major airlines. Wall Street has been fearful that another fare-cutting war would damage airline industry earnings.

Stock in People Express, down from \$8 since last week, rallied 5/8 to \$5 5/8 yesterday in very heavy trading on the over-the-counter market.

Major domestic carriers which have faced price-cutting competition from People Express, were also active. American gained \$1 to \$58 1/4, United 1 1/4 to \$56 1/4 and Northwest Air \$ 1/2 to \$51.

On the American Stock Exchange, Texas Air jumped \$ 1/2 to \$37, in heavy trading. But Pan Am still unsettled by prospects for the equity stake held by Resorts International, eased \$ 1/2 to \$6.

Tobacco stocks rose strongly, topping the NYSE active list. Philip Morris gained \$ 1 1/2 to \$7 3/4 after terminating plans to sell Seven-Up - a move favourably received by Wall Street in view of a recent federal ban on acquisition plans by Coca-Cola and PepsiCo.

US Tobacco, still benefiting from a favourable court ruling on a cancer-liability suit, added \$ 1/2 to \$41 1/4 while Reynolds

Nabisco, at \$53 1/4, gained \$ 1 1/4 in heavy trading.

A spurt of programmed buying sent IBM ahead \$ 1 1/2 to \$148 1/4 with Honeywell rising \$ 1/2 to \$75 1/4, Burroughs by \$ 1/2 to \$82 and Digital Equipment by \$ 1 to \$85 1/4.

Oils held steady as the Opec meeting in Yugoslavia continued. Texaco weakened \$ 1/2 to \$2 1/4 after the Supreme Court agreed to review an interior court ruling on the \$11.1bn Pennzoil penalty payment case - thus re-opening the financial threat to Texaco. Pennzoil edged up \$ 1/2 to \$52.

Associated Dry Goods traded heavily, but a gain of \$ 1/2 left the stock at \$65 1/4, against May Department's \$66-a-share planned offer - with the arbitrageurs evidently unimpressed by associated's stated intention to seek a higher bid. May Department eased \$ 1/2 to \$62 1/4.

Profit-takers moved in on some of the speculative gains in retail stocks in Monday's session. J.C. Penney shed \$ 1/2 to \$80 1/4 and Federated Department Stores \$ 1/2 to \$87 1/4. K mart firmed \$ 1/2 to \$54 1/4.

In the credit market short-term yields showed little change behind federal funds steady at 6 1/2 per cent. Bonds extended early gains to just under a full point on increased retail interest.

### LONDON

INTEREST shifted from equities to government securities in London following signs of a slowdown in the economy, the strength of sterling and firmness in the US bond market.

Share prices recovered small losses earlier in the session to close higher on balance. The FT Ordinary share index added 1.2 to 1,339.4.

Among actives Rasal Electronic added 6p to 200p on the results, and GEC added 12p to 208p on revived rumours of a bid for the group.

Chief price changes. Page 35; Details, Page 34; Share information service, Pages 32-33

### SOUTH AFRICA

GOLDS closed mixed to firmer in Johannesburg while industrials ended the session higher.

Buffelstein added 50 cents to R82 and Free State Consolidated 25 cents to R32.25. Mining financials and other minings closed firmer. Industrial Barlow Rand added 10 cents to R18.20.

### EUROPE

## Intimidated by weaker dollar

THE WEAKER DOLLAR intimidated the larger European bourses yesterday although some of the smaller exchanges managed to make modest progress.

Frankfurt oscillated further with another 2.6 decline in the Commerzbank index to 1,954.3 after Monday's gain of 27.6.

The overnight drop both on Wall Street and in the dollar exchange rate unsettled most export sectors, particularly car makers. Daimler suffered a swift DM 35 write-down to DM 1,385 while BMW closed DM 8 cheaper at DM 587. Porsche, which is heavily dependent on the US market, retreated DM 19 to DM 1,015.

Deutsche Bank was hardest hit among the universal banks with its DM 15.50 drop to DM 776.50 while Dresdner turned DM 7.20 lower to DM 415.50. Commerzbank finished the session DM 6.50 weaker at DM 307.50.

Siemens led electricals lower with a DM 9 retreat to DM 634 while Karstadt proved the weakest spot among the leading retailers with its DM 9.20 decline to DM 340.

The bond market was lethargic as foreign investors remained on the sidelines. Longs fell by up to 30 basis points, but isolated gains of 10 basis points were scored.

The recent 5 1/2 per cent 1986 federal loan stock dropped 25 basis points to 98.85 while the 6 per cent 2016 tranche fell 30 basis points to 97.80.

Yesterday's 6 per cent 1986 bond of the Bundespost met initial quotes of less 1 1/4, less 1/4 in interbank trading.

The Bundesbank bought DM 4.1m worth of domestic paper compared with Monday's purchases of DM 39.3m.

Zurich edged lower in the wake of a lower dollar, the overnight fall on Wall Street and rising local interest rates.

Swiss shares held steady at SFr 1,850 while its registered farm dropped SFr 15 to SFr 1,835. Among banks, Basler led the decline with its SFr 1,000 drop to SFr 18,000.

Profit-takers surfaced among the chemical majors while engineers saw Fischer bearer down SFr 50 to SFr 1,550 despite reporting more progress in 1986.

Amsterdam weakened under the force of transatlantic influences, with international meeting persistent selling.

Royal Dutch fell Fl 1.70 to Fl 197, and Akzo retreated 70 cents to Fl 167.30.

Banks were mixed, with NMB down Fl 4 to Fl 196 and ABN steady at Fl 561.50.

The bond market was pre-occupied with subscriptions for the new 6.25 per cent bullet state loan tender.

Paris was slightly higher in hesitant trading as investors were torn between the optimistic GDP growth forecasts of 2.5 per cent this year and 3 per cent in 1987 and the more immediate impact of a 1/2 percentage point rise in the overnight call money rate to 7 1/2 per cent.

Milan firmed, with insurers finding more support. Generali gained a further Li.700 to Li.24,700 while motor group Fiat added Li.70 to Li.11,720. Montedison, which announced a marketing agreement with the US engineering group Hercules, firmed Li.04 to Li.289.

After-bourse trading, however, took most shares sharply lower.

Brussels was mixed to higher in thin trading as Petrofina bounded BFr 120 to BFr 8,350 on strong first-half forecasts.

Stockholm was quietly lower while Madrid turned down with utilities particularly weak.

### HONG KONG

A BOUT of selling late in the session weakened Hong Kong where the Hang Seng index shed 13.25 to close at 1,763.90.

Among banks East Asia was unchanged at HK\$17.90, but Hongkong and Shanghai fell 5 cents to HK\$8.75 and Hang Seng lost a similar amount to HK\$34.50.

Utilities were generally lower. China Light lost 20 cents to HK\$15.90 and Hongkong and China Gas 40 cents to HK\$15.40.

### CANADA

THE firmer bullion price continued to boost golds in Toronto which provided some of the few bright notes in an otherwise mixed session.

Among golds Lac Minerals traded C\$4 higher to C\$21 1/4, and Campbell Red Lake added C\$ 1/2 to C\$21 1/4. Montreal was closed for a Quebec provincial holiday.

### TOKYO

## Institutional caution prompts fall

INSTITUTIONS continued buying low-priced large-capital issues in Tokyo yesterday, but they quickly grew cautious of a rapid advance towards the close, and prices suffered a setback, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei average fell 115.49 to 17,342.40, the first drop in six sessions. Volume remained high, however, at 864m shares compared with Monday's 869m. Losses outpaced gains 536 to 327, with 128 issues unchanged.

Institutional investors and businesses with surplus funds bought steel, shipbuilding and chemical stocks.

Ishikawajima-Harima Heavy Industries, popular since early this month, topped the actives with 65.37m shares traded. It advanced Y8 at one stage but closed Y10 lower at Y297 under selling pressure. Nippon Kokan, with 59.33m shares traded, lost Y8 to Y187 after an earlier Y3 rise.

Toshiba was popular, reflecting a redevelopment plan at the company's site in the Keihin region between Tokyo and Yokohama. Market observers said buyers apparently sought immediate capital gains. The stock rose Y43 to Y458 at one stage, finishing Y25 higher at Y440 on volume of 48.74m shares. Other heavy electricals also firmed, with Mitsubishi Electric rising Y9 to Y366 and Hitachi Y5 to Y875.

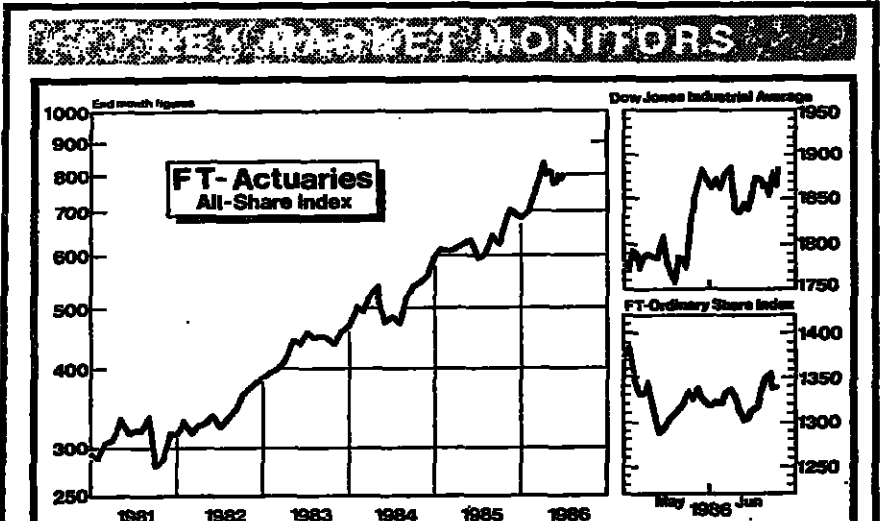
Profit-taking left Tokyo Gas down Y15 to Y491 while Tokyo Electric Power fell Y100 to Y4,100.

Toho Rayon rose Y37 to Y627 on hopes of increased demand for carbon fibre. This encouraged investors to buy other synthetic fibre issues, and Toray added Y6 to close at Y580.

Among trading houses C. Itoh climbed Y15 to Y524 and Sumitomo Y12 to Y872. Mitsubishi, which gained Y20 on Monday, lost Y19 to Y811.

Incentive-backed stocks showed sharp price moves. Takara Shuzo suffered a

Continued on Page 35



STOCK MARKET INDICES			
	June 24	Previous	Year ago
<b>NEW YORK</b>			
DJ Industrials	1,877.06	1,864.26	1,320.56
DJ Transport	786.50	782.63	646.89
DJ Utilities	190.88	189.17	165.01
S&P Composite	247.34	245.26	188.15
<b>LONDON</b>			
FT Ord	1,339.4	1,338.2	952.1
FT-SE 100	1,624.9	1,622.8	1,266.5
FT-A All-share	801.84	801.50	604.08
FT-A 200	882.12	885.34	858.43
FT Gold mines	203.7	208.5	445.5
FT-A Long gilt	9.38	9.43	10.57
<b>TOKYO</b>			
Nikkei	17,342.40	17,457.89	12,765.9
Tokyo SE	1,344.90	1,351.0	1,017.20
<b>AUSTRALIA</b>			
All Ord.	1,205.9	1,214.8	857.4
Metals & Mins.	519.2	524.4	510.5
<b>AUSTRIA</b>			
Credit Aktien	117.84	117.51	102.54
<b>BELGIUM</b>			
Belgian SE	3,656.64	3,642.06	2,327.45
<b>CANADA</b>			
Toronto			
Metals & Mins	2,121.3	2,123.61	1,883
Composite	3,059.1	3,052.1	2,704.8
Montreal			
Portfolio	1,550.29	1,550.29	132.04
<b>DENMARK</b>			
SE	217.31	216.5	193.80
<b>FRANCE</b>			
CAC Gen	346.60	346.0	228.2
Ind. Tendence	131.10	131.3	83.2
<b>WEST GERMANY</b>			
FAZ-Aktien	650.02	658.69	484.01
Commerzbank	1,654.30	1,678.9	1,429.0
<b>HONG KONG</b>			
Hang Seng	1,763.90	1,777.15	1,561.13
<b>ITALY</b>			
Banca Comm.	674.86	668.28	336.75
<b>NETHERLANDS</b>			
ANP-CBS Gen	288.90	291.6	210.6
ANP-CBS Ind	283.00	285.3	174.4
<b>NORWAY</b>			
Oslo SE	366.01	364.84	326.27
<b>SINGAPORE</b>			
Straits Times	755.73	776.89	782.44
<b>SOUTH AFRICA</b>			
USE Golds	-	1,280.3	1,014.3
USE Industrials	-	1,159.4	977.0
<b>SPAIN</b>			
Madrid SE	178.28	181.83	78.56
<b>SWEDEN</b>			
J & P	2,403.97	2,436.15	1,314.77
<b>SWITZERLAND</b>			
Swiss Bank Ind	560.50	565.0	440.5
<b>WORLD</b>			
MS Capital Int'l	320.2	322.2	213.1

CURRENCIES			
	June 24	Previous	June 24
<b>US DOLLAR</b>			
(London)			
\$	1.517	1.517	1.5000
DM	2.2220	2.2485	3.3725
Yen	153.6	157.9	251.75
SFr	7.0825	7.1675	10.745
SFr	1.822	1.8475	2.765
Quilizer	2.502	2.5315	3.795
Lira	1.523	1.5415	2.311
BFR	45.5	45.85	68.05
CS	1.3855	1.3875	2.0955
<b>INTEREST RATES</b>			
<b>Euro-currencies</b>			
(3-month offered rate)			
\$	9 1/4	9 1/4	
SFr	5 1/4	5 1/4	
DM	4 1/4	4 1/4	
FF	7 1/4	7 1/4	
<b>FT London Interbank fixing</b>			
(offered rate)			
3-month US\$	7	7 1/4	
6-month US\$	7 1/4	7 1/4	
US Fed Funds	6 1/4	6 1/4	
US 3-month CDs	6.50	6.525	
US 3-month T-bills	6.06	6.29	
<b>US BONDS</b>			
	Price	Yield	Price
7 1/2 1988	100 1/4	6.96	100
7 1/2 1993	99 3/4	7.42	99 3/4
7 1/2 1998	99 1/4	7.45	98 3/4
7 1/2 2016	98 1/4	7.37	97 3/4
<b>Treasury</b>			
	Price	Yield	Day's change
1-30	151.82	+0.44	7.57
1-10	144.21	+0.29	7.41
1-3	135.90	+0.10	7.12
3-6	145.99	+0.29	7.51
15-30	178.27	+0.56	8.10
<b>Corporate</b>			
	Price	Yield	Price
AT & T	90	6.78	89 1/2
3 1/2 July 1990	90	6.78	89 1/2
SCBT South Central	106 1/2	9.81	105 1/2
Phibro-Sal	98	8.30	97.70
8 April 1996	98	8.30	97.70
TRW	102 1/2	8.37	102 1/2
8 1/2 March 1996	102 1/2	8.37	102 1/2
Arco	104 1/2	9.50	103 1/2
9 1/2 March 2016	104 1/2	9.50	103 1/2
General Motors	91 1/2	8.98	90 1/2
8 1/2 April 2016	91 1/2	8.98	90 1/2
Citicorp	97 1/2	9.60	97
9 1/2 March 2016	97 1/2	9.60	97
<b>FINANCIAL FUTURES</b>			
<b>CHICAGO</b>			
Latest High Low Prev			
US Treasury Bonds (CST)			
\$ 32nds of 100%			
Sept	98-12	98-15	97-22
97-29			
US Treasury Bills (TMM)			
\$ 1m points of 100%			
Sept	94.28	94.29	94.22
94.21			
Certificates of Deposit (TMM)			
\$ 1m points of 100%			
Sept	93.67	93.67	n/a
93.60			
<b>LONDON</b>			
Three-month Eurodollar			
\$ 1m points of 100%			
Sept	93.32	93.35	93.26
93.23			
20-year National GB			
£50,000 32nds of 100%			
Sep	121-30	122-14	121-22
121-11			

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## DKB ECONOMIC REPORT

June 1986: Vol. 15, No. 6

### Japan's trade surplus continues to expand because of J-curve effect

The U.S. economy has lost some of its momentum since the start of 1986, although it had been showing signs of picking up from the middle of 1985. While personal consumption and housing starts are strong, mining and manufacturing production fell below the year-earlier levels in February and March, successively, and the unemployment rate has risen to levels higher than 7 per cent since February.

One of the major factors causing the economic slowdown is the rapid fall of oil prices, which is hitting U.S. energy-related industries. As an oil-producing country, the U.S. is suffering from the worldwide oil-market slump while benefiting from cheaper oil in terms of low inflation. At the present time, the adverse factors of the declining petroleum prices seem to outweigh the favourable ones.

To cope with the situation, the U.S. Federal Reserve Board resorted to easing monetary policy by cutting the official discount rate on April 21, the second reduction this year. As a result, long-term short-term money market interest rates have dropped to the lowest levels since 1977.

As lower oil prices have helped reduce inflation, the U.S. Government adopted a policy in favor of a weaker dollar, allowing the dollar to fall in line with interest rates.

The U.S. economy is predicted to expand, though slowly, as lower interest rates, a weaker dollar and stable prices exert favorable effects in due course.

**Yen's rise accelerating**

Since the middle of April, the yen continued to rise, hitting a rate stronger than Y160 to the dollar on May 12, despite the Bank of Japan's repeated intervention in foreign exchange markets.

The yen's rise can be attributed to an easing of U.S. interest rates reflecting a slowdown in the U.S. economy and the U.S. policy of allowing the dollar to fall especially against the yen.

**Growing trade imbalance**

Despite the strong yen, the surplus in Japan's merchandise trade balance has continued to grow, amounting to \$14.6 billion in the first quarter of 1986, up 65 per cent from the same period in 1985. This development was mainly attributable to the so-called J-curve effect and cheaper crude oil.

In looking at Japan's merchandise trade surplus on a customs-clearance basis, the gap in April has expanded by some \$3.6 billion from a year earlier. Of the \$3.6 billion, some \$2.9 billion was represented by the increased value of dollar-based exports and about \$1.3 billion by the declining price of crude oil (The price of crude oil fell to \$18.46 per barrel in April from \$28.55 a year earlier).

In short, an unfavorable cycle was created, though temporarily, in such a way that the trade imbalance caused the yen's rise and the yen's climb helped increase the trade imbalance.

**Volume of exports and imports**

Although the trade surplus is expanding in dollar terms, exports are showing clearer signs of slowing and imports are increasing in terms of volume. Therefore, the yen's rise is gradually affecting trade.

Notably in the first quarter of 1986, imports grew 3.5 per cent in volume from the same period in 1985 and